HAMPTON CITY SCHOOLS Fiscal Year 2019-2020 Adopted Budget



1 FRANKLIN STREET HAMPTON VA, 23669 WWW.HAMPTON.K12.VA.US



Every Child, Every Day, Whatever it Takes!

HAMPTON CITY PUBLIC SCHOOLS

FISCAL YEAR 2019-2020 SCHOOL BOARD BUDGET

APPROVED MARCH 27, 2019, by HAMPTON SCHOOL BOARD APPROVED MAY 8, 2019, by HAMPTON CITY COUNCIL

1 Franklin Street Hampton, Virginia 23669 http;//www.hampton.k12.va.us

HCS does not discriminate on the basis of race, color, national origin, sex, disability, age or other protected classes in its programs and activities and provides equal access to the Boy Scouts and other designated youth groups. The following person has been designated to handle inquiries regarding the non-discrimination policies: Robbin G. Ruth, Executive Director, Human Resources, One Franklin Street, Hampton, VA 23669 757-727-2000.

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EXECUTIVE SUMMARY



This Meritorious Budget Award is presented to

HAMPTON CITY SCHOOLS

for excellence in the preparation and issuance of its budget for the Fiscal Year 2018–2019.

The budget adheres to the principles and standards of ASBO International's Meritorious Budget Award criteria.



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Thomas E. Wohlleber, CSRM President

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Siobhán McMahon, CAE Chief Operating Officer

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CITY OF HAMPTON 2019-2020 SCHOOL BOARD



ANN B. CHERRY CHAIR

OUR MISSION: In collaboration with our community, Hampton City Schools ensures academic excellence for every child, every day, whatever it takes.

VISION: Hampton City Schools: the first choice for success for every student.

CORE VALUES: We believe that the developmental needs of children are central to every aspect of the operation of Hampton City Schools and that all interactions with our stakeholders must be governed by our core values-integrity, responsibility, innovation, excellence, and professionalism.



JOSEPH C. KILGORE VICE CHAIR



PHYLLIS T. HENRY



MARTHA M. MUGLER



JASON S. SAMUELS



DR. REGINALD C. Woodhouse



DR. RICHARD M. MASON



DR. JEFFERY O. SMITH SUPERINTENDENT



Hampton City Schools Division Structure FY 2019-2020

The Hampton City School Board is a seven member group of citizens elected to serve four-year overlapping terms. The School Board is charged by the statutes of Virginia and the regulations of the Virginia Board of Education to provide and operate the public schools of Hampton, Virginia. It is the function of the School Board to set general school policy and, within the framework of Virginia Board of Education regulations, to establish guidelines that will ensure the proper administration of the city school program.

Mrs. Ann B. Cherry, Chair

Mr. Joseph C. Kilgore, Vice-Chair

Mrs. Phyllis T. Henry

Ms. Martha M. Mugler

Mr. Jason S. Samuels

Dr. Reginald C. Woodhouse

Dr. Richard M. Mason

Dr. Jeffery Smith Superintendent

Mrs. Nanci Reaves School Board Attorney Ms. Carolyn Bowers Clerk of the Board

Division Leadership Team

Curriculum, Instruction and Assessment, Deputy Superintendent	
Secondary Education, Executive Director	
Elementary Education, Executive Director	Dr. Anita Owens
Human Resources, Executive Director	Mrs. Robbin Ruth
Public Relations and Marketing, Executive Director	Mrs. Kellie Goral
Community and Legislative Relations, Director	
Chief Operations Officer	Dr. Daniel Bowling
Chief Financial Officer	



School Board of the City of Hampton

June 30, 2019

Dear Citizens of Hampton:

We are pleased to present the School Board's Adopted Budget for FY 2019-2020. This budget was approved by the School Board on March 27, 2019, and by City Council on May 8, 2019. The total budget for all funds is \$245,534,561. The School Operating Fund is 85.99% or \$211,141,195 of the total budget and is a 4.44% or \$8.9 million increase over FY 2018-2019.

The local contribution to Hampton City Schools (HCS) for FY 2019-2020 is \$75,572,304 and represents an increase of \$1.7 million or 2.36% when compared to FY 2018-2019. The local contribution is based on a funding formula that states the local school system will receive 61.83% of all residential real estate, personal property, and utility taxes. Also, included in the local contribution is one time funding of \$350,000 to support the Academies of Hampton.

State revenue for FY 2019-2020 is \$107,414,742. State revenue is primarily driven by the local composite index (LCI) and average daily membership (ADM). The LCI is a measure of locality's ability to fund education costs. The LCI for FY 2019-2020 is 0.2741. ADM is the projected average enrollment as of March 31 each year. The budget ADM is projected to decrease to 18,455 for FY 2019-2020. Despite a projected decrease in ADM, state revenues are projected to increase by \$4.4 million or 4.29% when compared to FY 2018-2019. This increase is due to state funding for a compensation increase, one-time funding for the Academies of Hampton, and increases in At-Risk and Supplemental Lottery funds to the school division.

The priorities for the FY 2019-2020 budget development included competitive compensation, teacher recruitment, Academies of Hampton, facility upgrades, school safety, increasing student achievement, and community relationships.

HCS was able to fund a 3% salary increase for full and part-time employees. Additionally, the budget includes the following compensation adjustments in addition to the employee raise: condensing the teacher salary scale from 37 steps to 30 steps, adding \$300 for steps 15 through 29 on the teacher scale, and a \$1 per hour increase to school bus driver pay.

Healthcare costs are projected to increase by 9.2%. However, employee healthcare premiums will not increase for FY 2019-2020. HCS will absorb the increase in healthcare costs which in turn provided employees with an unencumbered 3% raise. The division is committed to providing competitive compensation and benefits which includes an onsite wellness and pharmacy center.

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Other changes to the budget include the addition of a net 6.25 positions. Positions added include 3 teachers, 2 speech language pathologists, 1.5 instructional assistants, 0.5 digital press operator, 3 school security officers, and the reclassification of a health clerk from part-time to full-time. Positions eliminated include 2 vacant full-time teacher positions and 2.25 vacant part-time teacher positions.

HCS continues to be committed to managing fiscal resources effectively and efficiently. As such, the FY 2019-2020 budget includes \$3.4 million of savings which were repurposed in the budget to fund division priorities and operational additions. Reductions include operational savings such as lower risk management (insurance costs), lower utility costs, reduced per pupil allocations due to a projected decrease in enrollment, and attrition/payroll savings.

As a school division, our mission of academic excellence for *Every Child, Every Day, Whatever it Takes* must remain in the forefront of our daily decision-making. As the division moves forward, we are continuing our focus in the following areas:

- All schools will remain fully accredited.
- 95% of third graders will be reading on grade level (as measured by the Reading Inventory) by the end of the 2020 school year.
- By the year 2020, each middle school student will explore at least two career pathways prior to entering the ninth grade.
- By the year 2020, each middle school student will be involved in at least one extracurricular activity with a mentorship component.
- 95% of the 2017-2018 ninth grade cohort will graduate on time with a diploma and credentials that verify they are prepared to succeed in the economy and the community.
- The division's SAT or ACT composite score in reading and mathematics will be at the national average by 2020.
- All schools will meet the division's established safe and nurturing learning environment criteria/goals.

We are appreciative of our staff, our community members, and our City Council for their continued support for Hampton City Schools. We ask that you join us in this journey by ensuring our young people embody the *Portrait of an HCS Graduate* as they become college, career, and life-ready.

Mrs. Ann B. Cherry (Chair, Hampton City School Board

Jeffery D. Smith, Ed.D. Superintendent of Schools

HAMPTON CITY SCHOOLS FISCAL YEAR 2019-2020 Budget at a Glance

EVERY CHILD, EVERY DAY, WHATEVER IT TAKES!

ALL SCHOOL BOARD FUNDS

School Operating Fund (Fund 50)	\$211,141,195
Food and Nutrition Services Fund	\$11,911,063
Reimbursable Projects Fund	\$21,823,278
Rental Income Fund	\$163,025
Athletics Fund	\$496,000
TOTAL	\$245,534,561

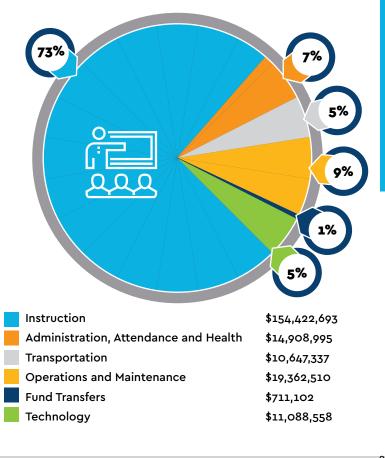
SCHOOL OPERATING FUND **REVENUES (FUND 50)**

State Funds	
State Sales Tax	
Local Funds	
Federal Funds	
Miscellaneous Funds	

TOTAL

\$75,572,304 \$211,141,195

SCHOOL OPERATING FUND **EXPENDITURES (FUND 50)**



BUDGET FEATURES



\$4.1 million to provide a 3% compensation increase for employees



\$0.5 million for teacher scale adjustments reduce the salary scale from 37 to 30 steps and add \$300 to steps 15 through 29 (in addition to the employee raise)



\$0.2 million to increase school bus driver pay by \$1 per hour (in addition to the employee raise)



\$1.3 million investment in the Academies of Hampton (includes one time state funds of \$500,763 and one time city funds of \$350,000)



\$3.4 million of repurposed savings to support division priorities

EMPLOYEE COMPENSATION



The General Assembly's amended budget increases the Compensation Supplement from 3% up to 5% in FY 2019-2020. To receive state funding for a raise, we must provide employees with up to a 5% increase between July 1, 2018

and September 1, 2019. Hampton City Schools provided a 2% raise beginning July 1, 2018 and is proposing to provide a **3%** raise beginning July 1, 2019.



Despite projected increases in healthcare costs (\$1.4 million), there will be no increase to the employee's contribution for healthcare.



2% + 3% = 5% FY 19/20 SALARY

TOTAL SALARY **INCREASE OVER** THE BIENNIUM



INCREASE

Whatever it Takes! Hampton City Schools does not discriminate on the basis of race, color, national origin, sex, disability, age or other

hamploin city actions uses not discriminate on the usars or next, conv, national origin; sex, disability, age of other hetercted classes in its programs and activities and provides equal access to the Boy Scouts and other designated youth groups. The following person has been designated to handle inquiries regarding the non-discrimination policies: Robbin G. Ruth, Executive Director of Human Resources - to new Franklin Street, Hampton, W2 3669 - 757 727-2000

FOR MORE DETAILS, PLEASE GO TO WWW.HAMPTON.K12.VA.US/INFORMATION/BUDGET/BUDGET.HTML

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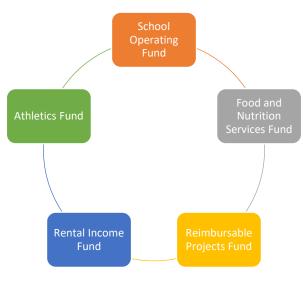
Introduction

The Hampton City School Board (also referred to as Hampton City Schools) is located in Hampton, Virginia. Established over four hundred years ago, Hampton is the oldest continuously settled English community in the United States. America's first free public school, the Syms-Eaton Academy, was established in Hampton in 1634. It was later renamed Hampton Academy and in 1852 became part of the public school system. Hampton High School traces its origin to the Syms-Eaton school and thus lays claim to being the oldest public school in the United States. The trust fund created from the Syms and Eaton donations has remained intact since the 17th century and was incorporated into support for the Hampton public school system.

Hampton City Schools (HCS) serves around 19,600 students within eighteen elementary schools, five middle schools, two prekindergarten – eighth grade combined schools, four high schools, one grades 3-8 gifted magnet school, one early childhood center, and three alternative programs co-located at one site, the Adult and Alternative Learning Center.

HCS is a fiscally dependent school division pursuant to state law. As a fiscally dependent school division, assessed and market value of taxable property and tax rates do not apply, nor does the school division maintain a debt service fund. The city of Hampton assesses taxes on taxable property and establishes tax rates as well as manages the city debt service.

The HCS budget comprises the following five funds, each of which is considered a separate accounting entity:



School Operating Fund (Fund 50) – is the largest fund for the school division and is used to account for all financial resources except those required to be accounted for in another fund.

Food and Nutrition Services Fund (Fund 51) – is used to account for the school food/cafeteria operations across the school division.

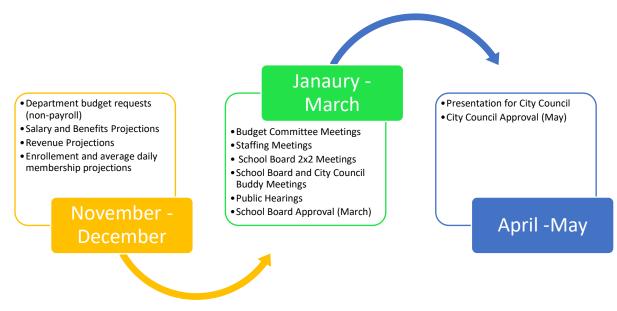
Reimbursable Projects Fund (Fund 60) – is used to account for projects that are 100% self-supporting and include all grants awarded to the school division.

Rental Income Fund (Fund 65) – is used to account for activity associated with rental properties within the school division.

Athletics Fund (Fund 94) – is used to account for activity for all interscholastic sports within each high school.

Budget Process

Each fund is budgeted on an annual basis. The budget process begins in November with the creation of the budget development calendar to provide a road map for the budget process.



Between November and December, non-personnel budget requests are received from each department. Some non-personnel expenditures are developed on a per pupil basis. These expenditures include instructional supplies, office supplies, school capital, field trips, and other expenses. Local travel, postage, and small technology purchases are budgeted on a per building basis. New for fiscal year 2019-2020, SOL remediation was budgeted on a per building basis based on the division's Pyramid of Interventions for School Support by school and subject area.

Additionally, initial projections are performed for salary and benefits based on current information available, initial revenue projections are performed for each fund, and Fall (September 30) enrollment and Spring (March 31) Average Daily Membership (or ADM) are projected.

Between January and March, budget committee and staffing meetings are held to determine what will be included in the proposed budget for each fund based on the division's strategic plan, staffing formulas, and program initiatives. School Board 2x2 meetings and School Board/City Council Buddy meetings are also held.

In March, each fund's proposed budget is publically presented and two public hearings are held. School Board approval of the proposed budget was done on March 27, 2019, and the School Board approved budget was submitted to the city before April 1.

The School Board Chair and Division Superintendent publically presented the School Board approved budget to City Council in April and City Council approved the budget on May 8, 2019.

School Board Strategic Goals and Objectives

The fiscal year 2019-2020 budget was developed in line with the Vision 2020 Strategic Plan for Hampton City Schools. The five main goals of the strategic plan are best understood using the Strategic Focus Model, below:



The core of the work, *Maximizing every child's learning*, is at the center of the model, surrounded by two equally important pieces of our success, *Creating safe, nurturing environments* and *Attracting, developing and retaining exceptional staff.* The learning, the staff, and the environment, then, receive crucial support through *Enhancing family and community engagement and satisfaction* and *maintaining effective, efficient and innovative support systems* for both students and employees. Finally, all three "inner circles" are made possible by *managing fiscal resources effectively and efficiently.*

The full Vision 2020 Strategic Plan is located in the *Organizational Section* of this document and can be viewed on our website using the link below:

http://www.hampton.k12.va.us/about/strategic_plan.php.

The plan is based on our continuous mission to ensure academic excellence for all students by working collaboratively with each other and with our community. The process began by revisiting our mission, values and strategic focus to determine what, if anything needed to be changed, added or removed to shape the plan for the future.

We found after gathering input from teachers, administrators, parents and community members (over 630 participants) that our mission, basic beliefs, and core values had not changed. Our stakeholders agreed that we must continue the work in our six areas of focus while planning for the future areas of growth.

In the final planning stages, participants were challenged to define the work that would make us amazing, make us proud to work for the school division, and make parents want to enroll their children with us. Our initiatives are bold as are our targets for performance. We decided we had to set the highest standards so that no child would be left behind. **Every child, every day, whatever it takes!**

In line with the strategic plan, the FY 2019-2020 School Board Goals are as follows:

1. Identify and communicate funding priorities in support of the division's mission and vision. (Strategic Plan Focus – Manage Fiscal Resources Efficiently and Effectively)

2. Support technology accessibility and the successful integration of technology with instruction for all students. (Strategic Plan Focus – Maximize Every Child's Learning)

3. Support the effective implementation of the Academies of Hampton. (Strategic Plan Focus – Maximize Every Child's Learning)

4. Support the successful development of K-8 career awareness exploration. (Strategic Plan Focus- Maximize Every Child's Learning)

5. Maintain focus on facility needs with particular emphasis on safety and climate. (Strategic Plan Focus – Create Safe, Nurturing Learning Environments)

6. Support the continued implementation of social & emotional resources for staff and students. (Strategic Plan Focus – Create Safe, Nurturing Learning Environments)

Division Highlights

We have achieved many initiatives under the 2016-2020 Strategic Plan. The accreditation rate for schools increased from 55% in FY 2016-2017 to 100% for FY 2019-2020.

This can be credited to the work that has been done or initiated over the past three years. A transition plan was developed, presented and implemented as a basis for planning and assessment of HCS. Professional development has been created as a living document for staff and stakeholder groups. HCS Curriculum, Instruction, and Assessment department has continued focus on re-writing curricula to provide a Guaranteed and Viable Curriculum. Enhanced student level data decision making is being used to make decisions that align to the overall goals. A tiered system of support is used with a focus on academics and climate and culture, and resources are aligned with student needs as part of the budget process.

The Academies of Hampton has developed 41 college and career pathways that align student interests with career aspirations and is a partner with Ford Next Generation Learning (Ford NGL) Community.

HCS created an academic portrait of an HCS graduate, increased dual enrollment, and expanded 21st century learning.

HCS has partnered with Thomas Nelson Community College (TNCC) to strengthen the dual enrollment program to aid students to graduate with stackable industry skills and credentials. To date there has been a 642% increase in the number of dual enrollment credits taken by students.

Technology in the 21st century is being used extensively to increase teachers' skills through professional development and student development through the use of technology in the curriculum.

The 2019 graduating class had 1,405 graduates who were awarded over \$59 million in scholarships.

Students have participated and won regional, state and national competitions such as the Phoebus High School culinary program placing first in the NASA HUNCH Culinary Challenge.

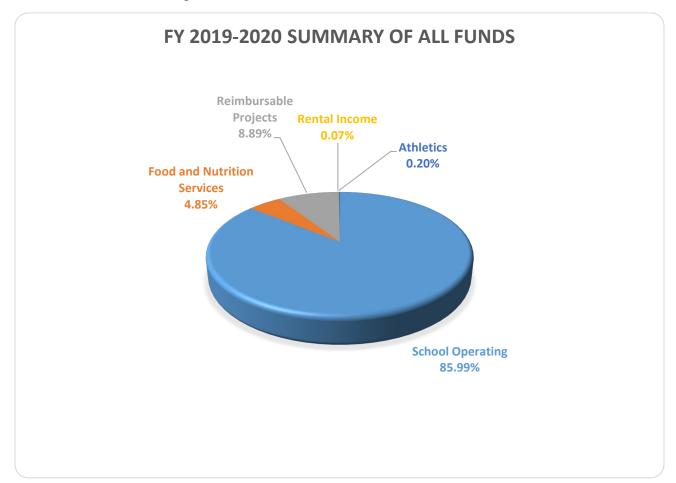
Division Superintendent, Dr. Jeffery Smith was named the Region II Superintendent of the Year and was later named the 2020 Virginia Superintendent for the Year.

FY 2019-2020 Adopted Budget

The total FY 2019-2020 Adopted Budget for all five funds is \$245,543,561. This is an increase of \$9.7 million or 4.11% when compared to FY 2018-2019. The breakout of the budget by fund is as follows:

	Approved	Approved	Change	
Fund	FY 2018-2019	FY 2019-2020	\$	%
School Operating	202,158,251	211,141,195	8,982,944	4.44%
Food and Nutrition Services	11,979,857	11,911,063	(68,794)	-0.57%
Reimbursable Projects	20,744,917	21,823,278	1,078,361	5.20%
Rental Income	455,713	163,025	(292,688)	-64.23%
Athletics	496,000	496,000	0	0.00%
All Funds	235,834,738	245,534,561	9,699,823	4.11%

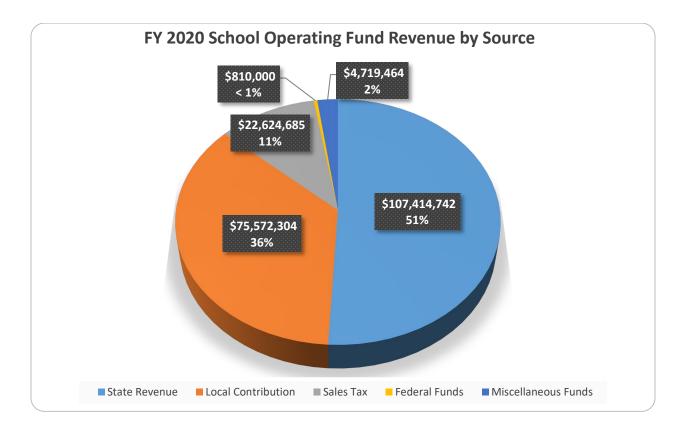
The School Operating fund (Fund 50) is the largest fund and represents 85.99% of the total FY 2019-2020 budget.



School Operating Fund (Fund 50)

The School Operating fund for FY 2019-2020 totals \$211,141,195. This is an increase of \$8.9 million or 4.44% when compared to FY 2018-2019. The School Operating fund revenue sources include state funds, state sales tax, local funds (city of Hampton), federal funds, and miscellaneous funds.

Revenue Source	FY 2018-2019	FY 2019-2020	\$ INCR	% INCR
	Budget	Budget	(DECR)	(DECR)
State Revenue	\$ 102,994,610	\$ 107,414,742	\$ 4,420,132	4.29
Local Contribution	73,827,042	75,572,304	1,745,262	2.36
Sales Tax	21,800,599	22,624,685	824,086	3.78
Federal Funds	940,000	810,000	(130,000)	(13.83)
Miscellaneous Funds	2,596,000	4,719,464	2,123,464	81.80
Total Revenue	\$ 202,158,251	\$ 211,141,195	\$ 8,982,944	4.44%



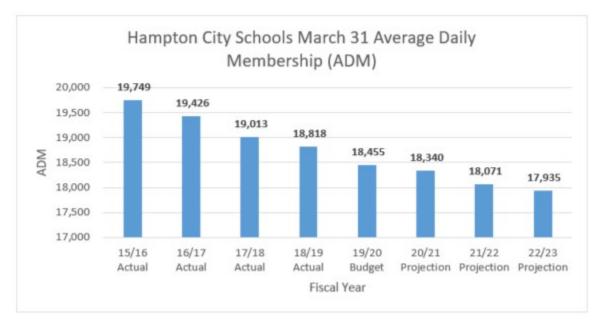
State Revenues consist of the Standards of Quality (SOQ) payments, incentive funds, categorical programs, and lottery funded programs. The General Assembly establishes funding on a biennial basis. State revenue is \$107 million or 51% of the FY 2020 School Operating Budget. One of the main budget variables for state revenue is the March 31 Average Daily Membership (ADM). The FY 2020 School Operating Budget is based on an ADM of 18,455.

Student Enrollment

Enrollment projections are done using the University of Virginia Weldon Cooper Center (Weldon Cooper) model as a starting point. This model looks at grade progression ratios, birth rates, and historical data to project future enrollment. The results of this model is adjusted based on local knowledge of recent trends and the impact of changes in the instructional program.

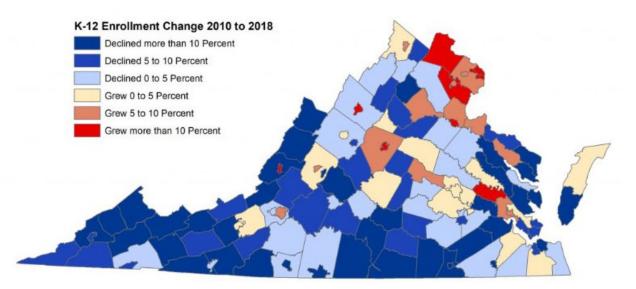
The March 31 (or spring) ADM is a main driver in state funding and only includes Grades K-12, as the state funding for pre-kindergarten students is funded based on slots allocated to school divisions under the Virginia Preschool Initiative program. Additionally, some students in Grades K-12 are excluded from the ADM calculation. For example, students receiving services in a Special Education Regional Program are excluded from the calculation because the state provides funding for these students under a separate program.

Over the past five years, there has been a year over year decline in March ADM. Based on this trend and a 6.59% decrease in live births between 2016 and 2017 (based on information from the Virginia Health Department), it is projected that this decline will continue through FY 2022-2023.



Statewide Enrollment

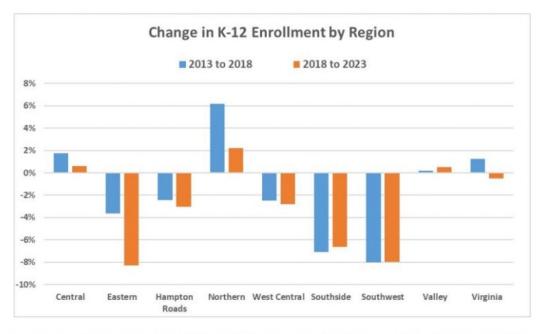
The declines experienced and projected for Hampton City Schools appear to be impacted by changes in the population across the state of Virginia. According to Weldon Cooper, Virginia's fall 2018 enrollment statewide fell by around 2,000 students. Based on Weldon Cooper analysis, this decline appears to be due to decreases in the births, smaller kindergarten classes, and families moving out of Virginia. Below is a look at the K-12 enrollment changes between 2010 and 2018 as presented by Weldon Cooper. The city of Hampton's enrollment change has declined more than 10%.



Source: Virginia Department of Education Fall Count

Region Enrollment

As compiled and published by Weldon Cooper, the Hampton Roads region's (which includes the city of Hampton), public school enrollment decreased by over 2% between 2013 and 2018 and is projected to decrease by around 3% between 2018 and 2023.



Source: Virginia Department of Education Fall Count. 2018 to 2023 regional enrollment projected by the Weldon Cooper Center.

Local Population Changes

Population changes impact local K-12 enrollment. The city of Hampton's population was 137,436 as reported under the 2010 Census. Since then, the population has decreased to 134,669 as of July 1, 2017.

Population estimates from the United States Census Bureau for July 1, 2018, project another slight decrease in the population to 134,313. Between 2010 and 2018, the city of Hampton has experienced an estimated population change of 2.2%.

Student enrollment in Hampton as a percentage of the City's population between 2010 and 2018 went from 15.1% to 14.2%.

Percentage of K-12 Enrollment vs Total Population City of Hampton 2010 vs.2018

	Census	ADM	Percentage
2010	137,436	20,744	15.1%
2018	3 134,313*	19,013	14.2%

^{*}July 1, 2018 population estimate

Local Revenues consist of funding provided by the city of Hampton and is 36% of the FY 2020 School Operating Budget. A minimum level of funding is required to meet SOQ and to support other state programs based on the locality's Local Composite Index (LCI). The LCI is a measure of a locality's ability to fund education costs and is based on the true value of property, adjusted gross income, and taxable retail sales. The FY 2020 LCI is .2741. The city of Hampton provides an appropriation based on a funding formula. The city provides funding in excess of the minimum required.

Local Funding Formula

The local school funding formula endorsed by the City Council and School Board in FY 1999 is as follows:

a. The local school system shall receive 61.83% of all residential real estate, personal property, and utility taxes. Utility taxes include telephone, electric, gas, and cable utility tax revenues.

b. The residential component of these taxes is obtained by subtracting the commercial component out of the total amount for each tax rate.

c. The commercial component is subject to some variation each year.

d. The amount provided to the schools will be based on this formula, regardless of the state and federal revenue provided to schools.

e. It was agreed, however, that should the General Assembly ever address the inadequate level of state funding for education as noted by various Joint Legislative Audit and Review Commission (JLARC) studies as a comprehensive package, that negotiations around appropriate local adjustments would be in order.

f. It was also agreed that the local school system could make requests for special funding in the form of dedicated real estate tax increases if the School Board felt additional funding was warranted. This was done to help fund teacher salary adjustments.

g. Dedicated real estate tax increases are not shared according to the local funding formula.

Historical Notes

In FY 2006, a local financial guideline pertaining to real estate growth was adopted by City Council as follows effective FY 2007:

a. Real estate tax revenue growth, net of new construction, from one fiscal year to the next shall be limited to the equivalent percentage increase in an inflationary growth factor as measured by either the consumer price index for urban dwellers (CPI-U) or resident income growth (RI); whichever is greater in any given year.

b. To the extent that budgetary needs require real estate revenues to grow faster than this factor, the City Manager and City Council shall explicitly explain the budget driving factors causing this so that residents may have a concise and clear understanding of the need to deviate from this financial guideline.

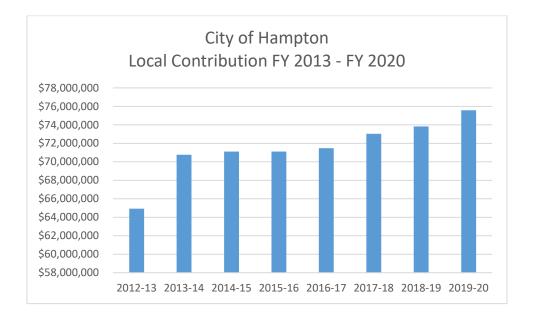
The adoption of the financial guideline pertaining to real estate growth has the effect of constraining the real estate component of the local funding formula to no more than the percent growth in resident income growth. Dedicated real estate revenues, however, can be assigned to the local school program as they were in FY 2008 when the City Council dedicated the equivalent of three cents that exceeded the financial guideline to school construction. Beginning in FY 2014, City Council appropriated (within the Capital Projects Fund) an additional two cents per year for the technology one-to-one initiative.

FY 2020 Real Estate Tax Rate

The real estate tax rate for FY 2020 is \$1.24 per \$100 of assessed value. The tax year corresponds to the budget year, beginning on July 1 and ending on June 30 of the next calendar year. All real estate is assigned an assessed value by the Office of the Assessor of Real Estate. Real estate is appraised each year and is assessed at 100% of market value. The real estate tax rate has remained at \$1.24 per \$100 of assessed value since FY 2014.

FY 2020 Local Funding

The city of Hampton FY 2020 local contribution to the School Operating fund is \$75.5 million. This is an increase of \$1.7 million or 2.36% when compared to the FY 2019 budget. Included in the local contribution is one time funding of \$350,000 to support the Academies of Hampton.



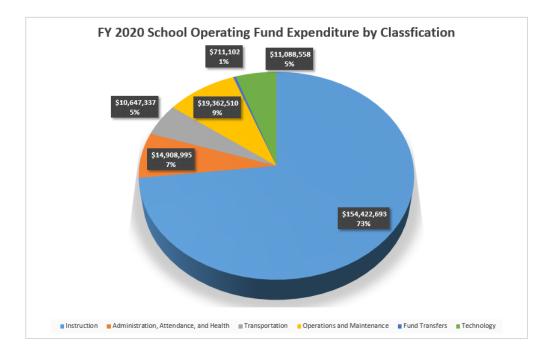
State Sales Tax (another source of state revenue) provides revenue collected through the state sales and use tax to localities to support public education. Sales tax is \$22 million or 11% of the FY 2020 School Operating Budget.

Federal and Miscellaneous Revenues consist of Federal Impact Aid, Junior Reserve Officer Training Corps (JROTC), indirect cost recovery, Medicaid, cell tower receipts, scrap sales, interest on investments, pharmacy deposits, print shop revenue and other miscellaneous items. Federal revenue is \$0.8 million (or 0.4%) and miscellaneous revenue is \$4.7 million (or 2.2%) of the FY 2020 School Operating Budget, respectively.

All revenue sources for the School Operating fund are budgeted within the major expenditure classifications as follows:

Classification	FY 2018-2019 Budget	FY 2019-2020 Budget	\$ INCR (DECR)	% INCR (DECR)
Instruction Administration/Attendance &	\$149,942,858	\$154,422,693	\$4,479,835	2.99
Health	11,572,175	14,908,995	3,336,820	28.83
Transportation	9,997,222	10,647,337	650,115	6.50
Operation & Maintenance	18,763,326	19,362,510	599,184	3.19
Technology	11,171,568	11,088,558	(83,010)	(0.74)
Fund Transfers	711,102	711,102	-	0.00
Total	\$202,158,251	\$211,141,195	\$8,982,944	4.44%

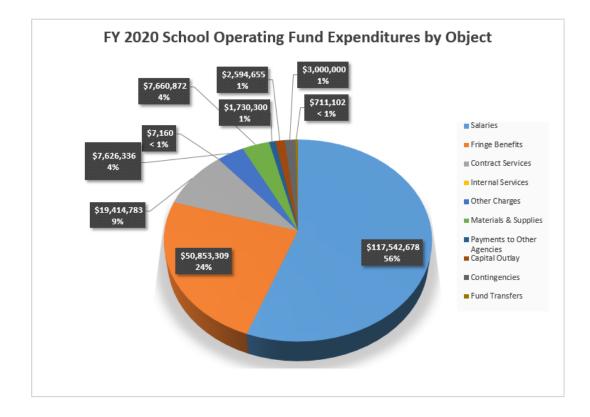
School Operating Fund Expenditures by Classification FY 2019 Compared to FY 2020



Within each major classification, expenditures are further budgeted by expenditure object/type:

School Operating Fund Budgeted Expenditures by Object/Type FY 2019 Compared to FY 2020

Object/Type	FY 2018-2019 Budget	FY 2019-2020 Budget	\$ INCR (DECR)	% INCR/ DECR
Salaries	\$114,029,982	\$117,542,678	\$3,512,696	3.08
Fringe Benefits	49,030,937	50,853,309	1,822,372	3.72
Contract Services	15,827,492	19,414,783	3,587,291	22.66
Internal Services	7,160	7,160	-	0.00
Other Charges	7,707,385	7,626,336	(81,049)	(1.05)
Materials & Supplies	7,657,772	7,660,872	3,100	0.04
Payments to Other Agencies	1,573,956	1,730,300	156,344	9.93
Capital	2,363,956	2,594,655	230,699	9.76
Contingencies	3,248,509	3,000,000	(248,509)	(7.65)
Fund Transfers	711,102	711,102	-	0.00
Total	\$202,158,251	\$211,141,195	\$8,982,944	4.44%

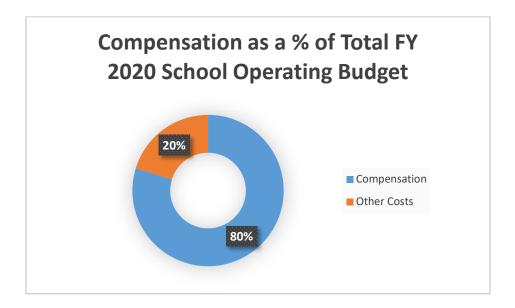


A description of each expenditure object/type is included below:

Object	Description
Salaries	Salaries and wages for full-time and part-time employees, as well as overtime, supplements, and other compensation
Fringe Benefits	Fringe benefits including employer's portion of Social Security and Medicare Tax (FICA), retirement, healthcare, life insurance, disability income, and unemployment
Contract Services	Contractual services, excluding capitalized expenditures, from outside organizations
Internal Services	Charges from an internal service fund to another fund for activities of the school division for intragovernmental services
Other Charges	Charges that support the use of programs, such as utilities, telecommunication, travel, etc.
Materials/Supplies	Charges for articles and commodities that are consumed or materially altered when used and minor equipment that is not capitalized
Payments to Other Agencies	Charges such as tuition payments to the fiscal agent for operations that are jointly operated by two or more local governments (e.g. a regional program)
Capital Outlay	Charges for the purchase of equipment that meets the capitalization threshold
Contingencies	Budget for unexpected expenditures and city debt service payment
Fund Transfers	Charges for fund transfers to the local government or other funds

Salaries and Fringe Benefits

Salaries and fringe benefits (also referred to as compensation) are \$168 million and make up 80% of the total School Operating Budget. Compensation is impacted by personnel changes, pay increases, and fringe benefit rates.



Summary of Personnel Changes

Overall, the FY 2019-2020 School Operating Budget includes a net increase of 6.25 full time equivalent (FTE) positions when compared to FY 2018-2019. The estimated cost to the budget was \$0.3 million. The total budgeted FTE positions for the School Operating fund for FY 2019-2020 is 2,461.35.

Operating Fund Position Overview

The chart below reflects the overall changes in the number of positions within the five major classifications from FY 2016 to FY 2020

	FY 2016 Approved Positions	FY 2017 Approved Positions	FY 2018 Approved Positions	FY 2019 Approved Positions	FY 2020 Approved Positions	Current Year Change
Instruction Administration/Attendance & Health Pupil Transportation Operations & Maintenance Technology	1,961.90 137.50 250.50 69.50 88.00	1,967.40 137.50 250.50 74.50 90.00	1,947.40 138.80 242.00 74.50 89.00	1,911.80 142.30 241.50 71.50 88.00	1,916.55 144.30 240.50 74.50 85.50	
GRAND TOTAL	2,507.40	2,519.90	2,491.70	2,455.10	2,461.35	6.25

Summary of Position Additions	
Teachers (Full-Time)	3.00
Speech Language Pathologists	2.00
Instructional Assistants (Kindergarten)	1.50
Bus Attendants (Part-Time)	3.00
Digitial Press Operator	0.50
Health Clerk	1.00
Records Clerk	1.00
School Security Officer	3.00
Total Position Additions	15.00
Summary of Position Reductions	
Teachers (Full-Time)	(2.00)
Teachers (Part-Time)	(2.25)
Bus Attendant (Full-Time)	(3.00)
Health Clerk	(0.50)
Bus Driver	(1.00)
Total Position Reductions	(8.75)
Net Change in Operating Positions	6.25

Compensation Increases

For FY 2019-2020, a 3% compensation increase was approved for all employees effective July 1, 2019. For every 1% raise provided to employees, it costs Hampton City Schools \$1.4 million.

Additionally, the budget includes condensing the teacher salary scale from 37 steps to 30 steps. This change will give teachers the ability to earn a higher salary sooner in their careers by reducing the teacher pay scale. For steps 15 through 29, \$300 will be added to each of these steps on the teacher scale.

The FY 2020 budget also includes a \$1 per hour increase to school bus driver pay.

The estimated cost to the School Operating fund was \$4.8 million.

Fringe Benefits

Fringe benefits represent additional compensation provided to employees for items such as Social Security and Medicare tax, Virginia Retirement System (VRS), healthcare coverage, life insurance, disability/income protection. As gross salaries increase, all fringe benefits with the exception of healthcare, increase.

VRS rates are determined on a biennium basis. Since FY 2020 is the second year of the 2018-2020 biennium, retirement rates under VRS will not increase for FY 2020.

Healthcare costs are expected to increase by 9.2% during FY 2020 based on a third party projection. The school division will absorb 100% of this increase thus employee healthcare rates will not change in FY 2020. This decision allowed the school division to provide an unencumbered 3% compensation increase. The impact to the School Operating Budget is \$1.4 million.

Other Costs

Other costs are \$42 million and make up 20% of the School Operating Budget and represent all non-personnel costs. The largest cost is contract services at \$19 million of the total School Operating Budget. Contract services represent any services provided by an outside organization. The \$3.5 million increase in contract services is primarily related to a change in budget practice to separate the gross amount of revenue generated by the Hampton City Schools Pharmacy from the operating costs for the Pharmacy and Wellness Center.

In September 2014, the Hampton City Schools Pharmacy and Wellness Centers were opened to provide employees with quality and affordable healthcare that is also easily accessible. Since the inception of the Pharmacy, there have been projected savings of \$0.4 million. Since the inception of the Wellness Center, there has been a projected cost avoidance of \$17.1 million between health claims and projected claims. Employee and member savings are estimated to be \$0.2 million.

Academies of Hampton

The FY 2019-2020 budget for the Academies of Hampton is \$1.3 million. The Academies of Hampton provides students with a clear path for graduation and a smooth transition from high school to postsecondary college and careers. The Academies of Hampton has developed 41 college and career pathways that align student interests with career aspirations.

Students become part of a group of individuals who complete courses together, share similar interests, and desire to learn about a specific career field. Each academy provides a highly personalized, small learning community, where students learn English, science, math, social studies, and meet all graduation requirements within the theme of their academy. The academies also offer advance placement courses, dual enrollment

courses, and industry certification exams that may count as college credits depending on the college or apprentice program students attend and the major they pursue.

The General Assembly approved \$500,763 of one-time funds specifically for the Academies of Hampton. These funds were approved for the completion of course curriculum and materials and equipment. Additionally, funding will support the ongoing efforts of Hampton City Schools to provide on-site visits and materials and support to other school divisions to transform the high school experience and meet the standards established by Virginia's Profile of a Graduate. In addition, the city appropriated one-time funds in the amount of \$350,000 for the Academies of Hampton. Funding is used for training, curriculum development, and equipment and supplies to support the new learning environment.

FY 2019-2020 School Operating Fund Budget Overview

BUDGET OV	ERVIEW SUMMARY
FY 2019 Approved Budget	\$ 202.158.251
Add Back: FY19 Attrition Savings	
FY 2020 Base Budget	\$ 203,871,745
Expenditure Pressures	8,811,440
Budget Additions	1,905,833
Expenditure Savings/Budget Reductions	(1,605,209)
FY20 Attrition Savings	(1,842,614)
FY 2020 School Operating Budget	\$ 211,141,195

EXPENDITURE PRESSURES	4 170 000	STRATEGIC PLAN GOALS/FY20 SCHOOL BOARD PRIORITIES
3% Compensation Increase	4,170,000	Attract and Retain Employees: Recruiting, Developing & Retaining Exceptional Staff
Healthcare costs - 9.2% increase	1,387,715	Attract and Retain Employees: Recruiting, Developing & Retaining Exceptional Staff
HCS Pharmacy Center	2,278,450	Attract and Retain Employees: Recruiting, Developing & Retaining Exceptional Staff
HCS Wellness Center	801,376	Attract and Retain Employees: Recruiting, Developing & Retaining Exceptional Staff
New Horizon Tuition	173,899	Maximize Student Achievement: Maximize Every Child's Learning/Student Achievement
TOTAL EXPENDITURE PRESSURES	8,811,440	
BUDGET ADDITIONS		STRATEGIC PLAN GOALS/FY20 SCHOOL BOARD PRIORITIES
Personnel		·
Net 6.25 positions (Salaries and Fringe Benefits)	340,127	Maximize Student Achievement: Maximize Every Child's Learning/Student Achievement; School Safety; Efficient Management of School Operations: Manage fiscal resources effectively and efficiently
Transfer of Cafeteria Monitors from Fund 51	101,000	Creating safe, nurturing environments
Salary Adjustments		
Teacher Scale Adjustments	486,293	Attract and Retain Employees: Recruiting, Developing & Retaining Exceptional Staff
Bus Driver Pay Increase (\$1/hr)	200,000	Attract and Retain Employees: Recruiting, Developing & Retaining Exceptional Staff
School Security Officer - 2 Day Contract increase for mandatory HCS training	16,906	School Safety
School Counselor (only 1 per HS) for AOH work in July for student scheduling	24,279	Academies of Hampton (AOH)
Print Shop Restructure (funded by Print Shop Revenue)	16,635	Enhance family and community engagement and satisfaction
Non-Personnel		
AOH (One time needs funding by state)	500,763	Academies of Hampton (AOH)
Tyler Munis Annual Maintenance	107,000	Efficient Management of School Operations: Manage fiscal resources effectively and efficiently
Operations/Facility Building Services (Security and OSHA)	112,830	School safety/Facility upgrades
TOTAL BUDGET ADDITIONS	1,905,833	
	r	
EXPENDITURE SAVINGS/BUDGET REDUCTION: Risk Management	(46,962)	
Per Pupil Allocations	(20,084)	
Utilities Costs	(96,487)	
Payroll savings above budgeted attrition	(1,097,037)	
Contingency Budget	(219,716)	
Share of utilities cost with Fund 65 (Mallory and Mary Peake)	(46,000)	
Professional Services	(78,923)	
TOTAL EXPENDITURE SAVINGS/BUDGET REDUCTIONS	(1,605,209)	
FY20 Projected Attrition Savings	(1,842,614)	

Food and Nutrition Services Fund (Fund 51)

The Food and Nutrition Services fund for FY 2019-2020 totals \$11,911,063. This is a decrease of \$0.07 million or 0.57% when compared to FY 2018-2019. The Food and Nutrition Services fund revenue sources include state funds, federal funds, donated commodities, cash sales and miscellaneous/other funds.

Revenue Source	Ар	2018-2019 proved Budget	Ар	2019-2020 proved Budget	\$ INCR (DECR)	% INCR/ (DECR)
State Funds	\$	245,509	\$	345,467	\$ 99,958	40.71
Federal Funds		8,187,802		8,348,806	161,004	1.97
Other Funds		32,000		35,714	3,714	11.61
Cash Receipts (Sales)		2,201,936		2,401,076	199,140	9.04
Donated Commodities (USDA)		778,194		780,000	1,806	0.23
Transfer from Fund Balance		534,416		0	(534,416)	(100.00)
Total Revenue	\$	11,979,857	\$	11,911,063	\$ (68,794)	-0.57%

Food and Nutrition Services Fund Budgeted Revenue By Major Categories

Federal and state funds are composed of breakfast, lunch and snack programs for meals at the schools through the United States Department of Agriculture (USDA) and the Virginia Lunch and Breakfast Programs (e.g., Breakfast After the Bell).

Donated commodities from the USDA provide raw food materials to be used in the preparation of meals. The amount of donated commodities from the USDA will fluctuate from year to year. The donated commodities of raw materials received are converted into food for students.

Other funds are comprised of vending, interest and miscellaneous revenue.

Cash receipts revenue is derived from catering services, a la carte food sales, and school meal charges.

For School Year (SY) 2019-2020, School Food Authorities (SFA) which, on average, charged less than \$2.92 for paid lunches in SY 2018-2019 are required to adjust their lunch price or add non-Federal funds to the nonprofit school food service account to cover the difference. An increase of five (5) cents to school lunch prices were approved for SY 2019-2020.

SY 2018-2019 Lunch		SY 2019-2020 Lunch				
Elementary	\$2.05	Elementary	\$2.10			
Secondary	\$2.25	Secondary	\$2.30			

For FY 2020, there will be no increase in school breakfast prices.

The largest change in revenue source is in transfers from fund balance. Based on projected revenues and expenditures, a transfer from fund balance is not budgeted for FY 2020. A transfer is generally made to upgrade cafeteria equipment in the school division; however, Food and Nutrition Services are required to maintain three months of operating costs in fund balance at the end of the fiscal year.

All revenue sources for the Food and Nutrition Services fund are budgeted within expenditure objects/types as follows:

Expenditure Object/Type	2018-2019 Approved Budget		2019-2020 Approved Budget		\$ INCR (DECR)		% INCR (DECR)
Personnel Services	\$	3,368,700	s	3,449,966	¢	81,266	2.41
Fringe Benefits	ľ	906,331	Ŷ	857,862	Ψ	(48,469)	(5.35)
Contract Services		176,819		131,876		(44,943)	(25.42)
Other Charges		53,494		76,117		22,623	42.29
Materials and Supplies		6,802,513		6,775,634		(26,879)	(0.40)
Capital		172,000		119,608		(52,392)	(30.46)
Transfer to School Operating Fund		500,000		500,000		0	0.00
Total Expenditures	\$	11,979,857	\$	11,911,063	\$	(68,794)	-0.57%

Food and Nutrition Services Fund Budgeted Expenditures By Object/Type

Personnel Services (Salaries): The increase in salaries is due to a 3% salary adjustment for food service staff.

Fringe Benefits: The net decrease is due to the impact of the 3% salary increase on fringe benefits, increases in healthcare costs, and adjustments based on FY 2019 actual costs.

Contract Services: Costs are projected to decrease primarily due to the transfer of cafe monitors from Food Services to the Operating Fund.

Other Charges: The increase in other costs is due to increased fees related to the Food Services management software, Horizon.

Materials and Supplies: Food costs are projected to be flat due to the net impact of efficiencies in inventory management and higher costs for food. Donated commodities are projected to be fairly consistent with FY 2019 and non-food supplies are projected to decrease based on current supply inventory available for use.

Capital: The decrease is based on projected equipment replacements planned for FY 2020.

Transfer to School Operating Fund: Represents indirect costs charged to Food and Nutrition Services by the School Operating fund.

Reimbursable Projects Fund (Fund 60)

The Reimbursable Projects fund for FY 2019-2020 totals \$21,823,278. This is an increase of \$1.1 million or 5.20% when compared to FY 2018-2019. The Reimbursable Projects fund revenue sources include state funds, federal funds, tuition and miscellaneous/other funds.

% INCR 2018-2019 2019-2020 \$ INCR Approved Budget Approved Budget (DECR) (DECR) Revenue Source State Funds \$ 1,109,219 S 1,775,270 S 666,051 60.05 Federal Funds 17,420,753 17,936,975 516,222 2.96 Tuition 145,470 155,700 10.230 7.03 Other Funds (5.52)2.069.475 1,955,333 (114, 142)Total Revenue \$ 20,744,917 \$ 21,823,278 \$ 1,078,361 5.20%

Reimbursable Projects Fund Budgeted Revenue By Major Categories

State revenue comprises 8% of the overall FY 2019-2020 budget and includes grants and programs that facilitate learning for students and faculty. State grants consist of the Special Education Jail Grant, School Security Equipment Grant, Teacher Recruitment and Retention, Adult Education – Individual Student Alternative Educational Plan (ISAEP), Career Switchers, and Teacher Mentor Program.

Federal revenue comprises 82% of the overall FY 2019-2020 budget. The majority of the federal budget are the Title I Local Education Agency, Title VI Part B Special Education, and Title V 21st Century Community Learning Centers grants.

Tuition revenue comprises 0.71% of the overall FY 2019-2020 budget and is derived from summer school, summer drivers' education, and adult education programs.

Other revenue comprises 9% of the overall FY 2019-2020 budget and is comprised of WHCS Channel 46, private grants, tuition and miscellaneous revenue. WHCS Channel 46 is a partnership between Hampton City Schools and the city of Hampton. The TV station receives a subsidy from the schools and program income from the city to maintain the facility. Both agencies use the TV station to communicate with the community through broadcasts of the School Board and City Council meetings.

Federal and state funds are budgeted so revenue and expenditures match. They do not result in any fund balance. There is no limit designated for fund balance at the end of the fiscal year.

All revenue sources for the Reimbursable Projects fund are budgeted within expenditure objects/types as follows:

Expenditure Object/Type	Ар	2018-2019 proved Budget	Ар	2019-2020 proved Budget		\$ INCR (DECR)	% INCR (DECR)
Personnel Services	\$	11,767,221	\$	11,151,164	\$	(616,057)	(5.24)
Fringe Benefits		4,169,691		3,912,701		(256,990)	(6.16)
Contract Services		1,809,571		1,599,693		(209,878)	(11.60)
Internal Services		135,590		218,096		82,506	60.85
Other Charges		909,568		905,053		(4,515)	(0.50)
Materials and Supplies		873,946		1,016,900		142,954	16.36
Payments to Other Agencies		752,000		763,000		11,000	1.46
Capital		327,330		2,256,671		1,929,341	589.42
Total Expenditures	\$	20,744,917	\$	21,823,278	\$1	1,078,361	5.20%

Reimbursable Projects Fund Budgeted Expenditures By Object/Type

The majority of expenditures within the Reimbursable Projects fund are for personnel services (salaries) and fringe benefits.

Rental Income Fund (Fund 65)

The Rental Income fund for FY 2019-2020 totals \$163,025. This is a decrease of \$0.29 million or 64.23% when compared to FY 2018-2019. The Rental Income fund revenue sources include rental income and transfers from fund balance (if needed).

Revenue Source	2018-2019 Approved Budget		2019-2020 Approved Budget		\$ INCR (DECR)		% INCR (DECR)
Transfer from Fund Balance	\$	294,000	\$	-	\$	(294,000)	(100.00)
Rental Income		161,713		163,025		1,312	0.81
Total Revenue	\$	455,713	\$	163,025	\$	(292,688)	-64.23%

Rental Income Fund Budgeted Revenue By Major Categories

The school system receives rental income from school buildings that have been closed in previous years and repurposed to generate income. The repurposed buildings used are Mary Peake and Mallory. In addition to repurposed buildings, funds are derived from space used at the Pharmacy and the Health and Wellness Center. An increase is expected based on current rental agreements. All revenue sources for the Rental Income fund are budgeted within expenditure objects/types as follows:

Expenditure Object/Type	2018-2019 Approved Budget		2019-2020 Approved Budget		\$ INCR (DECR)		% INCR (DECR)
Contract Services	\$	455,713	\$	117,025	\$	(338,688)	· · ·
Other Charges		-		46,000		46,000	100.00
Total Expenditures	\$	455,713	\$	163,025	\$	(292,688)	-64.23%

Rental Income Fund Budgeted Expenditures By Object/Type

Contract services represent budgeted repair expenditures and other charges represent budgeted utility costs for Mallory and Mary Peake (rental facilities).

Athletics Fund (Fund 94)

The Athletics fund for FY 2019-2020 totals \$496,000. This is consistent when compared to FY 2018-2019. The Athletics fund revenue sources include local funds, transfers from other funds and transfers from fund balance (if needed).

Athletics Fund Budgeted Revenue By Major Categories

Revenue Source		018-2019 oved Budget		2019-2020 oved Budget		\$ INCR (DECR)	% INCR (DECR)
Other Local Funds	s	182.000	s	182,000	s	-	0.00
Transfer from Fund Balance	Ť	37,000		37,000		-	0.00
Transfer from Other Funds		277,000		277,000		-	0.00
Total Revenue	\$	496,000	\$	496,000	\$	-	0.00%

Other Local Funds comprises 36.69% of the FY 2019-2020 budget and includes gate receipts for football, basketball, wrestling, volleyball, athletic event pass sales, concession sales and activity fees.

Transfer from Fund Balance is 7.46% of the budget. There is no minimum or maximum limit on the amount of fund balance that can be carried forward. Funds are only allocated if needed.

Transfer from Other Funds is a subsidy from the School Operating fund and comprises 55.85% of the budget.

All revenue sources for the Athletics fund are budgeted within expenditure objects/types as follows:

Expenditure Object/Type	 2018-2019 Approved Budget		2019-2020 Approved Budget		\$ INCR (DECR)	% INCR (DECR)
Personnel Services	\$ 22,500	\$	22,500	\$	-	0.00
Fringe Benefits	8,250		1,730		(6,520)	(79.03)
Contract Services	149,000		165,160		16,160	10.85
Other Charges	176,885		176,880		(5)	0.00
Materials and Supplies	116,600		116,600		0	0.00
Contingencies	22,765		13,130		(9,635)	(42.32)
Total Expenditures	\$ 496,000	\$	496,000	\$	-	0.00%

Athletics Fund Budgeted Expenditures By Object/Type

Of the total expenditures, \$228,020 are allocated evenly across the four high schools to be used for supplies, uniforms, sports travel and other needs for the athletic program.

Debt Service

HCS is a fiscally dependent school division pursuant to state law. State law prohibits the school division from entering into debt that extends beyond the current fiscal year without the approval of the local governing body. The school division does not prepare or administer a budget for school debt service. The school debt service budget is prepared and administered by the city of Hampton.

Prior to 1980, there had not been any new construction for HCS. Two new PreK-8 schools were built and opened in the fall of 2010. The school division currently pays the City \$2 million each year as a debt service reserve for the two new PreK-8 schools. As of June 30, 2019, the school division has paid \$26 million.

Capital Improvement Plan

The school division has established a fund (Fund 52, Capital Projects) within the accounting system to account for capital improvement transactions. As payments for work done are processed, the city transfers money from its capital fund to cover the expenses as they occur. Funds are generally used for maintenance and improvement projects such as roofs, boilers, gymnasium renovations, façade improvements, etc. The city of Hampton approves and funds the capital projects for the school system. This fund is only reported in the city financials and is budgeted by the city.

Capital expenditures are defined as items that have a single acquisition cost of \$5,000 or more and a minimum useful life of five years. Those items, which can be clearly classified as major improvements, rather than routine maintenance or equipment

replacement, are defined as capital for the purposes of this program. It includes major expenditures for physical facilities, to include but not be limited to, roof replacement, window replacement, HVAC replacement, ceiling tile/lighting upgrades, bathroom renovations, flooring upgrades, interior and exterior painting, building additions or significant modifications, and other structural upgrades. Vehicles intended for use on the streets and highways are not included in the capital improvement program (CIP).

The CIP funds approximately \$2.4 million in improvements each year. In addition, the city allocates \$2.9 million that was recommended by the school investment panel (SIP) to be provided annually beginning in FY 2007, for school renovation and remodeling. The total available is \$5,287,500 per year. The SIP also recommends funds for new construction.

As part of the FY 2020 budget development process, the city of Hampton approved an additional \$1 million for capital improvements. In total, \$6,287,500 is appropriated for school capital projects for FY 2020.

Budget Forecast

Despite limited resources and rising costs, HCS is focused on providing a high quality education for *Every child, every day, whatever it takes!*

State revenues (including sales tax) are still 9% or \$13 million less than they were in FY 2008-2009 despite the state's recovery from the Great Recession. The impact of lost state funding has meant the reduction of staff and resources and increased funding from local governments. Since FY 2008-2009, the local contribution has increased by 8% or \$6 million.

FY 2020-2021 is the beginning of a new state biennium budget therefore it is currently not known how state funding could change. Despite a projected decline in enrollment for the next three years, some of this impact may be offset if there are increases in At-Risk funding and Supplemental Lottery funds.

Virginia is ranked 32nd in the United States for teacher pay based on 2017-2018 data collected by the National Education Association. The state General Assembly prioritized compensation in the 2018-2020 biennium budget so there is optimism that this focus may continue for the 2020-2022 state budget.

Salaries and benefits comprise 80% of the School Operating fund. The largest benefit costs incurred by the division are pension and healthcare costs. The Virginia Retirement System (VRS) rates maintained flat for FY 2019-2020; however there may be an increase in rates in the near future as VRS officials analyze the impact current investment returns and potential changes to the target investment returns on pension contributions.

Healthcare costs are expected to increase. To help mitigate the impact of increased costs, HCS strategizes ways to increase participation in the HCS Wellness and Pharmacy centers. Employees and their families, who are on a HCS heath plan, can go to the Health and Wellness Center to receive services for primary care, disease management, prevention, and lab services. Employees can also use the HCS Pharmacy to fill prescriptions and purchase over-the-counter (OTC) supplies at a lower cost than an outside pharmacy. Both facilities are run by a third party vendor who adheres to all federal regulations regarding confidentiality and privacy for patients.

Other costs are anticipated to increase due to annual inflation. The division will continue to look for ways to re-purpose funds where possible, determine ways to bring in more revenue from other sources and seek grant and community partnership opportunities for new projects where appropriate.

Based on current information available, the Food and Nutrition services fund is expected to see some revenue growth based on the net impact of enrollment declines, required increases to lunch costs as mandated by the USDA, expansion of USDA programs, and meal participation rates. Expenditures are also expected to increase as programs are expanded and compensation and benefit costs change. It is anticipated that the food service operations will continue to maintain a solid, self-sufficient operation.

Federal funds make up the majority of the Reimbursable Projects fund. Based on the timing and distribution of federal funds, it is difficult to forecast the impact of future grant awards and allocations. A minimum 1% increase is projected based on new programs and expected increases in compensation and benefits costs.

Based on current rental agreements, an increase is expected in the rental income fund over the next 3 years.

The Athletics fund is expected to see a slight decrease in budgeted revenue based on actual gate receipt trends over the last couple of years.

	FY21^		FY22^		FY23^
Fund	Forecast Forecast			Forecast	
School Operating	\$ 212,552,839	\$	213,292,816	\$	215,003,907
Food and Nutrition Services	12,026,718		12,143,530		12,261,510
Reimbursable Projects	22,186,718		22,552,632		22,925,865
Rental Income	172,176		173,568		175,001
Athletics	447,300		447,300		447,300
All Funds	\$ 247,385,751	\$	248,609,846	\$	250,813,583

Three Year Budget Forecast

*The forecasted years are an estimate of the future outlook and are provided for informational purposes only. This information is not provided for budget planning/development purposes.

ORGANIZATIONAL SECTION

Overview of the City of Hampton

<u>History</u>

Located on the southeastern tip of the Virginia peninsula on the Chesapeake Bay, Hampton is the oldest continuously settled English community in the United States. As an Indian village called Kecoughtan, it was visited by the first English colonists before they sailed up the James River to settle in Jamestown. Hampton is graced with miles of shoreline and breathtaking water views. The city is literally in the heart of the Hampton Roads region and the center of the East Coast. Hampton was named an "All America City" by the National Civic League in 1972, 2002, and 2014 making it one of a handful cities to win the title multiple times.

Established in 1610, Hampton is one of America's oldest cities and is also one of the fastest growing cities in the region ... a city on the move! Rich in history with small-town charm, Hampton has been recognized by *Money* magazine as one of the best places to live, as well as a national model for youth development and civic engagement. Stroll the streets of our vibrant, waterfront community and you will quickly see what makes Hampton a great place to live, work and play.

In 1610, the construction of Fort Henry and Fort Charles at the mouth of Hampton Creek marked the beginnings of Hampton. In 1619, the settlers chose an English name for the community, Elizabeth City. The settlement was known as Hampton as early as 1680 and in 1705 Hampton was recognized as a town. The city of Hampton was first incorporated in 1849 and classified as a city of the second class in 1908. In 1952, Hampton- the independent town of Phoebus and Elizabeth City County encompassing Buckroe and Foxhill- were consolidated under one municipal government and classified as a city of the first class.

The first free public schools in the United States were founded in Hampton by Benjamin Syms and Thomas Eaton and are commemorated in the Syms-Eaton Museum. Hampton is the site of Hampton University, established in 1868 to educate freed slaves, and Thomas Nelson Community College. St. John's Episcopal parish was founded in 1610, making it the oldest in the country.

Fort Monroe dates from 1819. For a long period during the American Civil War the fort was the only Union outpost in the Confederacy. The famous battle between the first ironclad battleships, the Monitor and the Merrimac, was fought just offshore.

During the Civil War, the city was burned down by its own troops rather than surrender to Federalist troops in 1861. Before the fire, Hampton had 30 businesses and over 100 homes. Fewer than six buildings remained intact after the fire. In 1884, fire again besieged Hampton and almost completely destroyed the downtown business district.

Hampton is also fortunate to be the home of NASA Langley Research Center. Many of the Apollo Space Program astronauts lived in and trained at the Hampton facility. The Oscar nominated film "Hidden Figures" based on the real life story of Katherine Johnson was based at NASA Langley here in Hampton.

Hampton Demographics

Population

- Population: 134,669 people
 - Male: 48.2%
 - Female: 51.8%

Ethnicity Percentages

- African American: 50.3%
- White: 42.3%
- Hispanic or Latino: 5.3%
- Identified by two or more: 3.0%
- Asian: 2.5%
- American Indian and Alaska Native: 0.4%

Source: July 1, 2017 U.S. Census Bureau & County Quick Facts

Households

- Households: 53,656 people
- Median household income: \$49,890

Education

- High school graduates: 90.1%
- Bachelor's degree or higher: 24.0%

Size

51.41 sq. miles

2,619.51 persons per square mile

City Information

311 (inside Hampton)

757.727.8311 (outside & cell phones)

School Information

http://www.hampton.k12.va.us/

757.727.2000



Fort Monroe

Hampton's national monument, Fort Monroe, plays a large part in Hampton's history. In 1607, the English explorer Captain John Smith came ashore near Fort Monroe. In 1609, colonial settlers built a wooden structure large enough to hold 50 men and seven mounted cannons, and called it Fort Algernourne. In 1619, it would serve as a landing place in the New World for Africans brought in as slaves.

Work on the fort began in 1819. Named for James Monroe, the fifth President of the United States, Fort Monroe took 15 years to build. Among those who directed construction of the fort was a young lieutenant, Robert E. Lee.

Fort Monroe remained in the hands of the U.S. Army. Although situated in Virginia and surrounded by Confederate forces, the fort did not fall to the Confederacy. Fort Monroe was decommissioned in 2011.

Civil War Inclusion

On May 23, 1861, three Virginia slaves escaped from Norfolk at night and rowed a small boat across the harbor to Hampton. They arrived at Fort Monroe, which had remained

under Union control, and asked for asylum. Post commander Major General Benjamin Butler met with the three - Frank Baker, Sheppard Mallory and James Townsend - and determined he would not return them. When a Confederate officer requested their return under the Fugitive Slave Act, Butler refused, declaring the three to be "contraband of war."

General Butler's contraband decision propelled slavery to the forefront as a wartime concern. By the end of the war, more than 10,000 former slaves were living in large tent cities outside the fort. Many of them stayed in the area, starting businesses and rebuilding Hampton. Thousands of African Americans today trace their heritage to the slaves who escaped to "Freedom's Fortress."

National Monument

On November 1, 2011, President Barack Obama signed a proclamation to designate portions of Fort Monroe as a National Monument. This was the first time that President Obama exercised his authority under the Antiquities Act, a 1906 law to protect sites deemed to have natural, historical or scientific significance.

To learn more about Hampton's 400 plus years of history, visit the <u>Hampton History</u> <u>Museum page</u>.

Variety of Opportunities

In Hampton, we take great pride in partnering with our citizens and collaborating with a diverse array of businesses, universities and other government entities. Hampton is home to the Hampton University Proton Therapy Institute, a state-of-the-art cancer treatment center and Sentara Careplex, a technologically advanced facility featuring the area's first dedicated orthopedic hospital.

The ever growing Peninsula Town Center (PTC) and other developments have reestablished Hampton as a premier shopping, dining and entertainment destination of Hampton Roads. The Element Hotel by Westin, located within the PTC, provides upscale lodging, a rooftop terrace to accompany the retail, dining, entertainment, office and residential living opportunities that the PTC already has to offer. As the development of Fort Monroe continues, the possibilities are endless for making Hampton a leading destination for economic, social and entertainment growth in the region.

In 2019, Hampton's entertainment options will expand to include the gaming emporium, Rosie's. This is the first of its kind in the Hampton Roads region. The nearly 40,000

square foot facility will include off track betting and restaurants and is expected to bring hundreds of jobs to the city with salaries averaging \$40,000 plus.

Hampton's neighborhoods are as diverse as they are unique with prices, styles and sizes to meet residents' needs. Options range from beautiful waterfront properties and exquisite turn-of-the century Victorians to new urban condominiums and convenient downtown living.

Quality of Life

The quality of life is a breath of fresh air and one of the best kept secrets on the East Coast. A waterfront city with a mild climate, Hampton has one of the lowest crime rates in the region. The city was named one of the most technology-advanced cities in the nation by the Center for Digital Government for the 10th year in a row and one of the top 20 hot spots for young professionals to live and work by Next Generation Consulting.

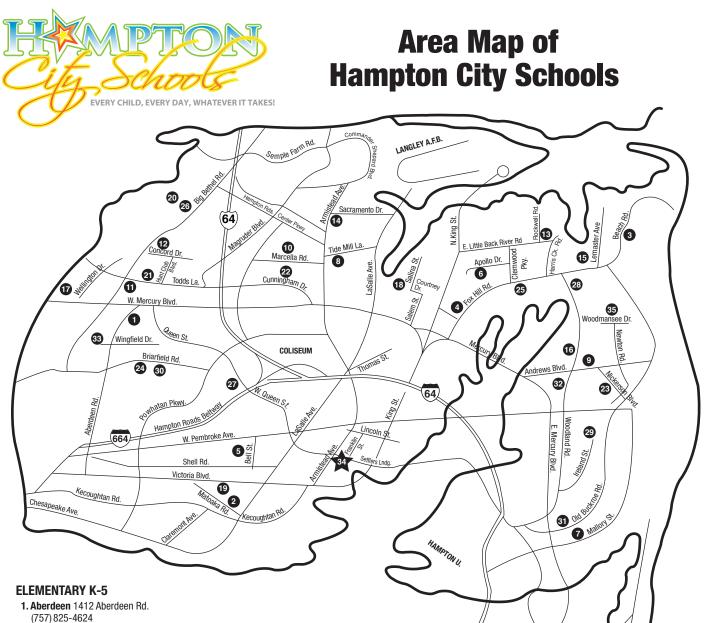
There is also an abundance of things to see and do in Hampton. The city has a vibrant arts community, distinctive festivals, and signature events such as The Hampton Jazz Festival and Hampton Cup Regatta. There are also cultural attractions that include the Fort Monroe National Monument, Virginia Air and Space Center, NASA Langley Research Center, Emancipation Oak, Ft. Wool, Hampton History Museum, Peninsula Town Center, Langley Speedway, The American Theatre, Buckroe Beach, Hampton Carousel, and harbor tours.

Hampton City School Division

The Hampton City School Board (Hampton City Schools or HCS) is responsible for preschool, elementary and secondary education within the city. The division serves around 19,600 students within eighteen elementary schools, five middle schools, two prekindergarten – eighth grade combined schools, four high schools, one gifted magnet school (grades 3-8), one early childhood center, and three alternative programs co-located at one site, the Adult and Alternative Learning Center.

Pursuant to Virginia law, HCS is a fiscally dependent on the local government. As a fiscally dependent school division, assessed and market value of taxable property and tax rates do not apply, nor does the school division maintain a debt service fund. Virginia law prohibits the school division from entering into debt that extends beyond the current fiscal year without the approval of Hampton City Council, the local governing body.





- **2. Armstrong** 3401 Matoaka Rd. (757) 727-1067
- 3. Asbury 140 Beach Rd. (757) 850-5075
- 4. Barron 45 Fox Hill Rd. (757) 850-5100
- 5. Bassette 671 Bell St. (757) 727-1071
- 6. Booker 160 Apollo Dr. (757) 850-5096
- 7. Bryan 1021 N. Mallory St. (757) 727-1056
- 8. Burbank 40 Tidemill Ln. (757) 825-4642
- 9. Cary 2009 Andrews Blvd. (757) 850-5092
- 10. Cooper 200 Marcella Rd. (757) 825-4645
- 11. Forrest 1406 Todds Ln. (757) 825-4627
- **12. Kraft** 600 Concord Dr. (757) 825-4634
- **13. Langley** 16 Rockwell Rd. (757) 850-5105
- 14. Machen 20 Sacramento Dr. (757) 727-2900

- **15. Phillips** 703 Lemaster Dr. (757) 850-5079
- **16. Smith** 379 Woodland Rd. (757) 850-5088
- 17. Tucker-Capps 113 Wellington Dr. (757) 825-4641
- **18. Tyler** 57 Salina St. (757) 727-1075

PreK-8

- Andrews 3120 Victoria Blvd. (757) 268-3333
 Phenix 1061 Big Bethel Rd.
- (757) 268-3500

MIDDLE 6-8

- **21. Tarrant** 1435 Todds Ln. (757) 825-4520
- **22. Eaton** 2108 Cunningham Dr. (757) 825-4540
- **23. Jones** 1819 Nickerson Blvd. (757) 850-7900
- 24. Lindsay 1636 Briarfield Rd. (757) 825-4560
- **25. Syms** 170 Fox Hill Rd. (757) 850-5050

HIGH 9-12

- **26. Bethel** 1067 Big Bethel Rd. (757) 825-4400
- 27. Hampton 1491 W. Queen St. (757) 825-4430
- 28. Kecoughtan 522 Woodland Rd. (757) 850-5000
- **29. Phoebus** 100 Ireland St. (757) 727-1000

SPECIAL PROGRAMS & ADMINISTRATIVE OFFICES

- 30. Adult and Alternative Learning Center 1646 Briarfield Rd. (757) 727-1327
- 31. Moton Early Childhood Center 339 Old Buckroe Rd. (757) 727-1061
- **32. Spratley Gifted Center** 339 Woodland Rd. (757) 850-5032
- 33. Patriot Operations Center 1589 Wingfield Dr.

34. Hampton City Schools Administrative Center 1 Franklin St. (757) 727-2000

FT. MONROE

35. Merrimack Operations Center 2113 Woodmansee Dr. (757) 850-5123



An Overview of Hampton City Schools

Our Mission: In collaboration with our community, Hampton City Schools ensures academic excellence for every child, every day, whatever it takes.

Core Values: We believe that the developmental needs of children are central to every aspect of the operation of Hampton City Schools and that all interactions with our stakeholders must be governed by our core values-integrity, responsibility, innovation, excellence, and professionalism.

Education Facilities*:

1 Early Childhood Center

18 Elementary Schools (Grades K-5) – includes 1 magnet for technology, 2 fundamental schools, and 2 schools for the arts

1 Gifted Center (Grades 3-8)

2 PK-8 Schools

800 elementary school students each (Grades PK-5)

400 middle school students each (Grades 6-8)

100 middle school students in each choice program (Engineering and Biotechnology/Medical Arts

3 major learning centers (Grades PK-2; Grades 3-5; and Grades 6-8)

5 Middle Schools – includes 1 fundamental and 1 magnet school

4 High Schools/ Academies of Hampton

1 Adult and Alternative Learning Center

*All schools are handicap accessible

Accreditation: Virginia State Department of Education (VDOE). High schools are regionally accredited by the Southern Association of Colleges and Schools. <u>Standards for Accrediting Public Schools in Virginia.</u>

Student Population: 19,590 English as a Second Language: More than 650 students from 70 countries Number of Advanced Placement Courses Offered: 20 2019 Graduates: 1,405 Scholarships: Over \$59 million On-Time Graduation Rate: 92.73% (as calculated by VDOE for 2018-2019) Teacher Population: 1,511 (727 with Master's Degree or Higher) National Board Certified Staff Members: 45

School Board

The Hampton City School Board (the Board) is composed of seven members. Elections are held the first Tuesday in May and members are elected by the citizens of Hampton to four-year terms in staggered elections in even numbered years. The Chair and Vice Chair are selected by the Board at the annual Organizational Meeting in July.

Additionally, there are two student representatives (primary and alternate) appointed for a one year term to represent the voice of the student body on issues and policies that directly impact students. The primary student representative attends all open board meetings; the alternate attends in his/her absence.

School Board meetings are held on the first and third Wednesday of each month. The first meeting of the month is a regular meeting and is televised live on Cox Cable WHCS Channel 46 and FIOS Channel 20. This meeting is held at Jones Magnet Middle School, 1819 Nickerson Blvd. The second meeting is a work session and is not televised. This meeting is held at the Rupert Sargent Building at 1 Franklin Street. Both meetings begin at 6:30 pm and are open to the public.

The Board appoints the Division Superintendent who serves as the executive and administrative lead of the school division. The Superintendent manages the school division as prescribed in the regulations of the Commonwealth's Board of Education and in accordance with policies approved by the Board. The Board also appoints the School Board Attorney and School Board Clerk.

Division Leadership Team

The Superintendent appoints members to the Division Leadership Team (DLT) to oversee the daily operations of schools and departments. The members of the DLT include:

- Deputy Superintendent for Curriculum, Instruction, and Assessment
- Chief Financial Officer
- Chief Operations Officer
- Executive Director of Student Support
- Executive Director of Elementary Education
- Executive Director of Secondary Education
- Executive Director for Human Resources
- Executive Director for Public Relations and Marketing
- Director of Community and Legislative Relations

SCHOOL BOARD PROFILES



Ann Cherry (acherry1@hampton.k12.va.us) Chair

Retired Executive Director of Public Relations & Marketing, Hampton City Schools Elected 7/1/16

Ann Cherry holds a bachelor's degree in Business Administration from West Virginia State University and a master's degree in Public Administration from Golden Gate University. Mrs. Cherry brings with her 17 years of experience as a school division administrator and also serves as the VP/Education Chair of the Hampton Branch NAACP, a member of the Citizens Policy Advisory Board, and a member of First Baptist Church, E.E. She is married to her husband Alonzo and has 2 adult daughters and 4 grandchildren.



Joe Kilgore (jkilgore@hampton.k12.va.us) Vice Chair

Engineering Manager, Newport News Shipbuilding Elected 5/4/10

A lifetime resident of Hampton and Kecoughtan High School graduate, Mr. Kilgore attended Old Dominion University and received a B.S. degree in Mechanical Engineering. He works for Huntington Ingalls Industries, Inc. in Submarine Engineering. Mr. Kilgore has years of parental involvement in the Hampton City School system and is known for his significant volunteer efforts within the community. His goals for Hampton City Schools are to maximize student achievement, increase school safety, increase parental and community involvement, attract and retain the highest quality employees, and ensure that the fiscal and physical resources of the division are effectively used. Mr. Kilgore is married with two daughters and one son.



Phyllis Taylor Henry (phenry@hampton.k12.va.us)

Retired Educator Elected 7/1/04

Phyllis Henry holds a BA in modern European history from the University of North Carolina-Chapel Hill and a Master in Education from the University of Virginia. She retired as principal of Phoebus High School after 30 years in Hampton City Schools as a teacher and administrator. Her community affiliations include St. John's Church, Healthy Families Partnership, Inc., Woman's Club of Hampton, and Partnership for a New Phoebus. She has one daughter, a graduate of Hampton City Schools. Ms. Henry actively supports career and technical education, as well as the highest standards for all of our students and schools.



Martha Mugler (mmugler@hampton.k12.va.us)

Executive Assistant – Corporate Administration, Old Point National Bank Elected 7/1/08

Mrs. Mugler holds a bachelor's degree from Radford University and is a staunch community advocate and volunteer. Her goals for Hampton City Schools are raising student achievement, administration and faculty accountability and decreasing the student dropout rate. A former board member for the Downtown Hampton Child Development Center and longtime advocate for early childhood education, she believes that the best course of action for addressing the dropout problem begins with providing our youngest students with quality early learning opportunities. She is also committed to the building of new schools while maintaining and updating the district's existing facilities. As a mother of three, she is a devoted to providing personalized learning plans for all students. Mrs. Mugler knows it is important to attract and retain highly qualified teachers for our schools and supports adequate and competitive pay.



Jason Samuels (jsamuels@hampton.k12.va.us)

Social Worker and Program Director for the Hampton Department of Human Services Elected 7/1/14

Jason Samuels holds a bachelor's degree in Social Work from Norfolk State University and a leadership certificate, Academy for Nonprofit Excellence at Tidewater Community College. Mr. Samuels has many civic and community organization affiliations including the Hampton Neighborhood Commission, PTA, Hampton Kiwanis Club, Downtown Hampton Exchange Club, Peninsula Agency on Aging Advisory Council, Aberdeen Historic Civic Association and the Hampton Branch of the NAACP. He and his wife Keisha have two children.



Dr. Reginald Woodhouse (rwoodhouse@hampton.k12.va.us)

Senior Pastor - First Baptist Church Jefferson Park (17 years) President - Providence Bible College & Theological Seminary (3 years) Elected 7/1/16

Dr. Woodhouse has a bachelor's degree in Urban Ministry Management from Geneva College, a master's degree in Divinity from Virginia Union University, a master's degree in Theology from Roanoke Theological Seminary and a Doctor of Ministry from Providence Bible College & Theological Seminary. He serves as Moderator for the Tidewater Peninsula Baptist Association and sits on the Newport News Public School Superintendent Roundtable and the Peninsula Free Clinic Executive Board. His past memberships include Office of Human Affairs (Chair), Hampton Grievance Committee, Urban League of Hampton Roads (Executive Board), the Heart Association (Chair), Mayor's Taskforce on Drugs in Chesapeake and the Governor's Commission on Crime. He and his wife Shelia have 5 children and 7 grandchildren.



Dr. Richard Mason (rmason@hampton.k12.va.us)

Associate Professor, Hampton University Licensed Professional Counselor Certified Clinical Mental Health Counselor Elected 5/1/18

Dr. Mason has a bachelor's degree and a master's degree from Hampton University and an education specialist degree from the College of William and Mary. He also earned a Ph.D. from Regent University. His community affiliations include Ivy Baptist Church, Omega Psi Phi Fraternity, Inc., 100 Black Men of the Virginia Peninsula, Hampton Branch of the NAACP, and the Virginia Counselors Association. He and his wife, Dr. Kellie A. Mason, have one son.

Student Representatives



Paul Karhnak Student Liaison Appointment Term 2019-2020

Paul Karhnak is an International Baccalaureate student, a member of the Hampton High School marching band, jazz band, and symphonic band. He is a member of the varsity track and field team, MuAlpha Theta Math Honor Society, and the Political Analysis Club. He also served as a sophomore class officer. Paul volunteers at the MATHCOUNTS Virginia Peninsula Chapter Competition, GO Rescue Adoption Center and has served as an Academies of Hampton student ambassador for two years. Paul attended the Governor's School during the summer of 2019.



Joseph Bowers

Student Liaison Alternate Appointment Term 2019-2020

Joseph Bowers is a member of the Marine Corps JROTC at PHS and served as the battalion commander during the 2018-2019 school year. He is a member of the JROTC drill team and Color Guard, the National Honor Society and the National English Honor Society. Joseph volunteers at Bay Beagle Rescue, The Arthritis Foundation, and Armstrong School for the Arts. In addition, he serves guests during *A Night's Welcome*, through the Hampton Ecumenical and Lodging Provisions (HELP) program and participates in the Wreaths Across America program annually at Arlington Cemetery.

Hampton City Schools Division Superintendent



Jeffery O. Smith, Ed.D.

Dr. Smith began his tenure as superintendent of Hampton City Schools (HCS) on July 15, 2015. Prior to his employment with Hampton City Schools, he served as the superintendent of the Town of West Point Public Schools for seven years.

Under his leadership as superintendent with the Hampton City Schools, the school division has strengthened its dual enrollment program with Thomas Nelson Community College, to date yielding a 642 percent increase in the number of dual enrollment credits taken by HCS students. The on-time graduation rate has increased from 88 percent for the Class of 2015 to 92.73 percent for the Class of 2019. The dropout rate has decreased from 5.1 percent for the Class of 2015 to 1.26 percent for the Class of 2019. The division posted its highest accreditation rate in the history of Hampton City Schools with 100 percent of the schools earning accreditation without conditions. The Hampton City community has earned the distinction of being the first Ford Next Generation Learning Community in the Commonwealth of Virginia.

Dr. Smith firmly believes in the school division's mission of ensuring academic excellence for every child, every day, whatever it takes. As such, over the past three years, he has co-chaired the Academies of Hampton's operating and steering committees to transform the four high schools from five pocket academies to 16 wall-to-wall academies and from 18 to 41 offered career pathways. The Academies provide young people opportunities based on high demand, high wage jobs aligned with regional and state workforce data. He believes this transformation will ultimately prepare young people to be college, career and life ready. This important work was featured in the 2018 State of the Region report for Hampton Roads as *The Next Generation of Learning in Hampton Roads*, as well as *The Center for American Progress* as one of the four models working across the country. Dr. Smith's civic engagement is one of continued leadership. He strongly believes the school division has a greater impact when there are strong community partnerships. To this end, he is a member of the following boards: Sentara Healthcare, Smart Beginnings of the Virginia Peninsula, Virginia Air and Space Center, VersAbility Resources, a member of the Region V GO Virginia Council and president of the Virginia Association of School Superintendents (VASS). He also serves as the superintendent-in-charge for New Horizons Regional Education Centers and is a 2017-2018 graduate of the Civic Leadership Institute.

Dr. Smith served 12 years on the Board of Trustees for the Williamsburg Health Foundation with an endowment that exceeded \$115 million. He served both as vice chairman and chairman of the Board of Trustees respectively. He has also served as president of the Rotary Club of West Point, and Chairman of the School-University Research Network (SURN) for the College of William and Mary.

Dr. Smith is a recipient of the 2019 Peninsula Humanitarian Award from the Peninsula Chapter of the Virginia Center for Inclusive Communities (February 2019). Also, he was named the Region II Superintendent of the Year and the 2020 Virginia Superintendent of the Year.

Dr. Smith is married to the former Lorianne Samuel of Caroline County, a public school educator. They have two children, a daughter who is a graduate of Christopher Newport University and Eastern Virginia Medical School with a master in Public Health Policy and Management, and a son who is a senior at Bridgewater College.

Hampton City Schools Division Structure FY 2019-2020

The Hampton City School Board is a seven member group of citizens elected to serve four-year overlapping terms. The School Board is charged by the statutes of Virginia and the regulations of the Virginia Board of Education to provide and operate the public schools of Hampton, Virginia. It is the function of the School Board to set general school policy and, within the framework of Virginia Board of Education regulations, to establish guidelines that will ensure the proper administration of the city school program.

Mrs. Ann B. Cherry, Chair Mr. Joseph C. Kilgore, Vice-Chair Mrs. Phyllis T. Henry Ms. Martha M. Mugler Mr. Jason S. Samuels Dr. Reginald C. Woodhouse Dr. Richard M. Mason

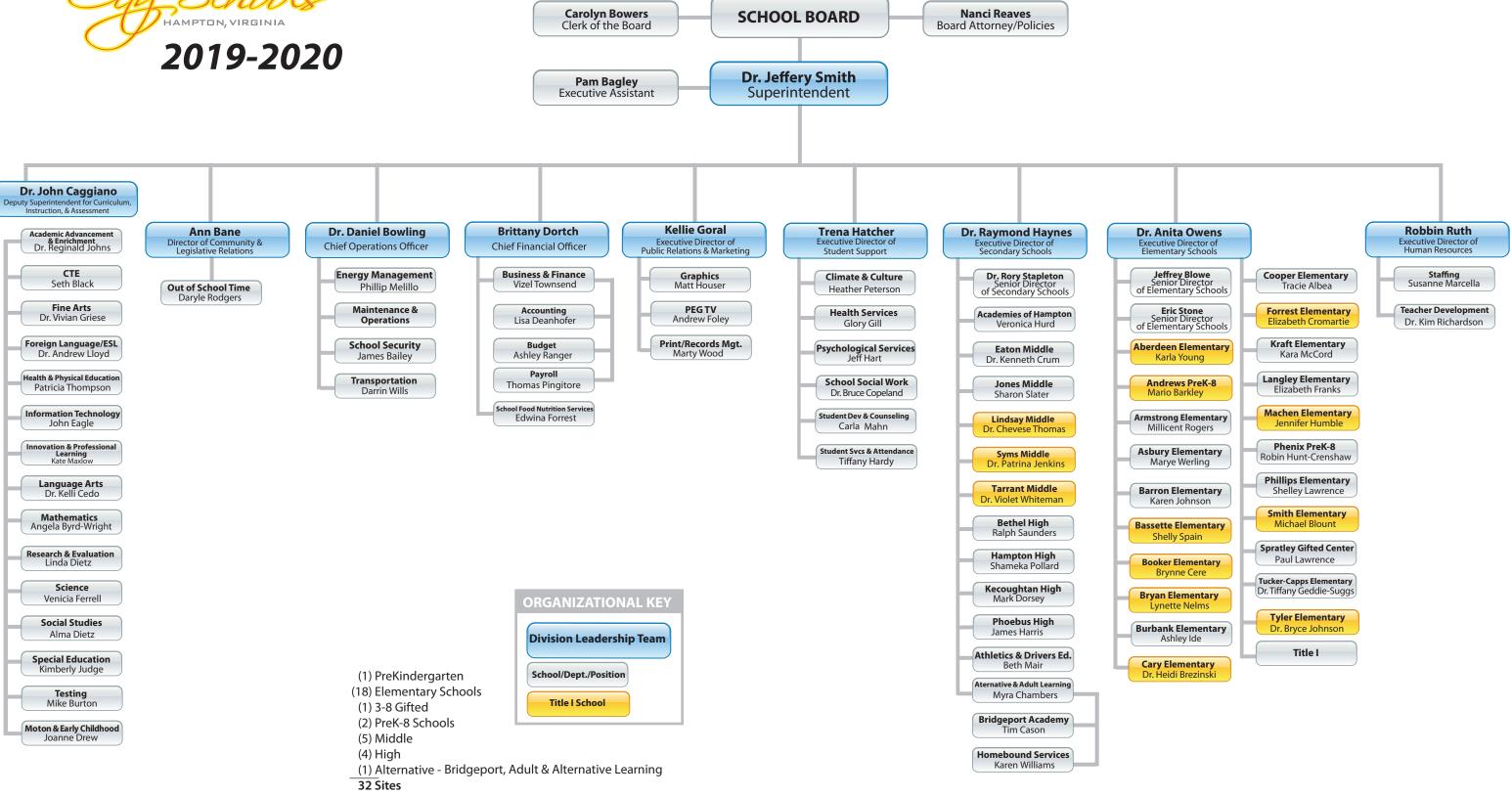
> Dr. Jeffery Smith Superintendent

Mrs. Nanci Reaves School Board Attorney Ms. Carolyn Bowers Clerk of the Board

Division Leadership Team

Curriculum, Instruction and Assessment, Deputy Superintendent Student Support, Executive Director	
Secondary Education, Executive Director	
Elementary Education, Executive Director	
Human Resources, Executive Director	Mrs. Robbin Ruth
Public Relations and Marketing, Executive Director	Mrs. Kellie Goral
Community and Legislative Relations, Director	Mrs. Ann Bane
Chief Operations Officer	
Chief Financial Officer	Ms. Brittany Dortch





HAMPTON CITY SCHOOLS 2020 VISION FOR THE FUTURE (STRATEGIC PLAN 2016-2020)

Mission:

In collaboration with our community, Hampton City Schools ensures academic excellence for **every child**, **every day**, **whatever it takes**.

Vision:

Hampton City Schools: the first choice for success for every student.



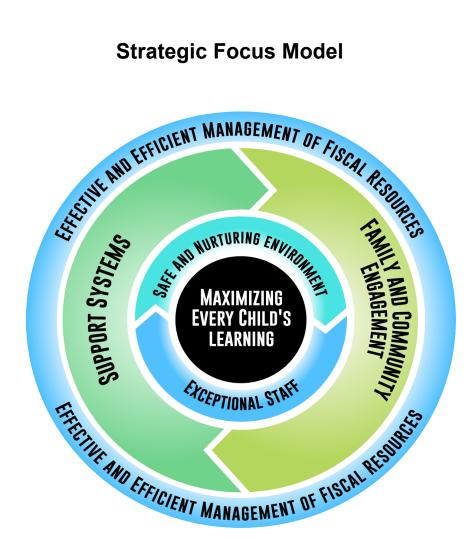
Core Values:

We believe that the developmental needs of children are central to every aspect of the operations of Hampton City Schools and that interactions with our stakeholders must be governed by our core values—integrity, responsibility, innovation, excellence and professionalism.

In Hampton City Schools we will exhibit:

- *Integrity* by being honest, sincere, and trustworthy; treating all with fairness and respect
- Responsibility by being accountable and reliable
- *Innovation* by taking risks, being creative, and recognizing that small gains are important
- **Excellence** by exceeding expectations; committing to quality through a focus on high standards and continuous improvement
- **Professionalism** by communicating effectively, demonstrating confidence in our abilities, maintaining competence, working collaboratively and exhibiting leadership

What follows here are the Strategic Focus Areas that explain *where we need to focus* our work, our Strategic Goals that make clear *what we plan to accomplish* and how we will measure progress, and finally, our Key Initiatives that furnish the broad strokes of *how we will work* to meet our goals and the needs of our students.



Hampton City Schools' work is best understood with a visual model. The core of the work, Maximizing every child's learning, is at the center of the model, surrounded by two equally important pieces of our success, Creating safe, nurturing environments and Attracting, developing and retaining exceptional staff. The learning, the staff, and the environment, then, receive crucial support through *Enhancing family and community* engagement and satisfaction and Maintaining effective, efficient and innovative support systems for both students and employees. Finally, all three "inner circles" are made possible by Managing fiscal resources effectively and efficiently.

Maximize every child's learning

Key Goals & Performance Measures

• Increase achievement for all students

- SOL Proficiency and Advanced Rates in all Core Subjects
- Measures of growth for special populations
- Percentage of students earning Advanced Diplomas

• Increase literacy for every student every year

 Percentage of students at grade appropriate comprehension level or showing growth on assessments. Current literacy measures in use are the Phonological Awareness and Literacy Screening (PALS) test, the Diagnostic Reading Assessment (DRA) and the Scholastic Reading Inventory (SRI)

• Intentionally close achievement gaps

• Difference in SOL pass rates by group

• Graduate 100% of our students

o Virginia Graduation and Completion rate

Key Initiatives

- Increase relevance & engagement for students by:
 - Redefining the role of teachers in the classroom to be facilitators of learning and collaborative work, which then results in a shift in the role of students to participants in and contributors to learning
 - Creating a system of personalized college and career plans for every student, based on student interest and aptitude and research done by students to chart a 10-year plan that includes post-secondary education and training
 - Enhancing and expanding career exploration in middle school to prepare students for academy membership at high school
 - Expanding Career Academies in high schools to engage students and prepare them for success after graduation

 Expanding the instructional use of technology through the 1:1 initiative at all grades 5 – 12 to better allow students to participate in and contribute to learning experiences both in and outside of the classroom

• Increase support for students by:

- Creating a system of "rapid response" based on frequent formative assessment so there is a process to identify students who need more help *quickly* to master a skill and a structure and protocol to provide that help *without delay*
- Instituting a comprehensive Response to Intervention (RTI) system with a continuum of interventions available and a data system to track student needs and interventions for monitoring progress and making needed adjustments
- Providing a comprehensive PK-12 literacy program to continue instruction in reading and reading comprehension beyond the elementary grades

While these key initiatives are at the center of improving our student achievement, literacy, and graduation rates while narrowing our achievement gaps, many of the goals and key initiatives that follow are ultimately tied to student learning as well.

Learning does not happen in a vacuum, or in a school filled with disruptions, low expectations, or a climate where students (or adults) do not feel safe and valued. Our goals, measures and initiatives to assure that both students and staff come to learn and work in a safe and nurturing environment are below. Please note that cultural competence generally refers to an ability to interact appropriately and effectively with people of different cultures and socio-economic backgrounds. In our schools, it also encompasses understanding and appreciating diversity and making conscious efforts to avoid judgment based on stereotypes or a lack of accurate information. In places where there is a high degree of cultural competence, individuals of all types and from all backgrounds feel welcomed and treated fairly.

Create safe, nurturing environments

Key Goals & Performance Measures

- Increase our cultural competence and relationships
 - Percentage of positive responses on *cultural competence* questions on annual student and staff climate surveys

- Percentage of positive responses on *caring and supportive adults* question on the annual student climate survey
- Percentage of negative responses listing bullying as a problem in schools or workplaces
- Increase student engagement and responsibility
 - Decreased percentage of students missing more than 10% of instructional time
 - Decreased percentage of students with behaviors resulting in suspension

Key Initiatives

- Improve relationship-building and cultural competence by:
 - Creating climate teams at every school/program to build capacity, drive job-embedded learning with differentiated experiences ensuring a commitment to relationship-building at all levels in the school community
 - Creating and using reflection tools to measure current practice, identifying strengths and opportunities for growth
 - Training leaders in effective practices and also creating an understanding of the correlation between relationship-building/cultural competence and student achievement
 - Training both new and veteran teachers with interactive and differentiated workshops where they participate in a variety of strategic activities they can use at the classroom level and model for students the power of embracing differences and utilizing the strengths of all

• Consciously and consistently engage in building a sense of community in schools and throughout the school system by:

- Creating a framework to define and provide strategies for developing community at all levels in the organization
- Establishing consistent practices for engaging school stakeholders in focused, intentional and specific activities that improve school effectiveness and exemplify best practice in collaborative work
- Providing time and structures for collaborative learning and reflective practices for teachers to have opportunities to work with colleagues in a variety of arrangements (e.g., vertical, in-building, across the division) to ensure success for all

- Incorporate youth development practices by:
 - Providing information and training for staff in the conceptual framework of youth development and the part it plays in student motivation and achievement
 - Working to revise our curricula to reflect effective youth development practices including classroom activities for teacher use
 - Researching and adopting *or* creating a framework of practices to teach young people to function effectively in business settings and to adopt these learned behaviors in our schools and other public settings

It is clear from research that the factor that most strongly affects student achievement is the quality of the teacher in the classroom, which in turn is affected not simply by content knowledge and teaching skill, but also motivation and support. Our goals, measures and initiatives to assure that our students have high quality teachers in every classroom are below.

Attract, develop and retain exceptional staff

Key Goals & Performance Measures

- Staff 100% of our instructional positions with highly qualified employees by the opening day of school each year
 - Percentage of positions staffed on the opening day of school as reported to the Board
- Reduce the percentage of employees who opt to leave Hampton City Schools each year
 - Percentage of voluntary terminations reported to the board in personnel reports collated annually
- Increase the percentage of employees who express satisfaction with their work environment
 - Percentage of positive responses to work environment questions on the annual staff climate survey

Key Initiatives

• Create and implement a comprehensive employee induction process with a unifying and inspiring culture by:

- Capturing and communicating the rich history of Hampton City Schools as the birthplace of the first "free school" created with a mission of teaching students from all backgrounds and means
- Capturing and communicating the satisfaction that comes from doing our work well and changing lives
- Creating a multi-year system of development and support that is differentiated to meet the various (technical, social, and emotional) needs of incoming employees
- Recruit, develop and retain exceptional leadership throughout the organization by:
 - Recognizing the leadership potential in employees at all levels of the organization and working to cultivate effective leadership skills and behaviors at all levels through training and internship opportunities
 - Providing comprehensive training for current and prospective leaders on effective coaching practices to enable them to coach employees for success and for improvement
 - Including all facets of effective leadership in recruitment, training, and employee evaluation when applicable
- Provide job embedded professional development differentiated by employee needs by:
 - Developing an organizational culture grounded in a "growth mindset" that fosters a love of learning rather than a fear of failure
 - Developing a "formative assessment" system including tools for selfassessment to measure employee skills in specific areas to provide targeted training to meet identified needs
 - Expanding the opportunities to receive coaching for both instructional and non-instructional staff
- Maintain a competitive salary & benefit package to attract and retain exceptional employees by:
 - Considering competitive employee compensation as a key employee recruitment and retention factor in the budget process each year
 - Creating an information gathering plan and cycle to poll employees about

benefit preferences

 Continuing to expand our benefits to include innovative components appealing to employees, unique to Hampton and based on best practices, (e.g. wellness center and pharmacy)



The strategic focus areas in the two inner circles of our model, contain all of the *measurable* goals in the plan. This is our core work. The outer rings that support the core work each have key initiatives.

The work for these will be planned and mapped with project management tools (e.g., Project Charters, Gantt Charts, and Milestone Charts) and reports on progress will be included with the annual report of progress. Large projects may also generate separate reports to the board and community.

Maintain effective, efficient and innovative support systems

Key Initiatives

- Ensure technology literacy for staff and students by:
 - Identifying the key skills necessary to successfully navigate on-line learning systems, assessment systems, support systems, financial and business systems and creating a self-assessment tool to identify areas for training
 - o Creating multiple modes of professional learning for technology literacy
 - Creating technology experts throughout the division through a certification driven professional learning academy

• Expand the productivity of staff by:

- Creating an accessible and intuitive curriculum management system with resources linked and accessible
- Creating a comprehensive "Help Desk" system for support in any area, (e.g. maintenance, human resources, curriculum and instruction) so that employees have a single access point for assistance

- Expand support for students by:
 - Broadening our partnerships with community groups and agencies to create programs that provide resources and services to students and families (e.g. Community Services Board, Department of Human Services)

Enhance family and community engagement and satisfaction

Key Initiatives

- Create a welcoming environment in every school and department by:
 - Identifying the key components to excellent customer service and creating a self-assessment tool to identify needs for growth
 - Implementing an on-going customer service training program for staff including, but not limited to, front line staff members
 - Creating a comprehensive customer feedback system
- Expand partnerships with community groups and organizations by:
 - Creating a process and system to match needs with potential supports that would facilitate access and problem solving for both schools and community members or groups
- Expand marketing of great things going on in our schools by:
 - Providing training and tools for employees, students and families to be, not only press agents, but also ambassadors for Hampton City Schools
- Increase effective communication between the school system and our community by:
 - Redesigning the division's web pages for easy navigation
 - Obtaining and implementing a new message system that integrates with our student information system to improve accuracy in our target audience for messages
 - Continuing to expand our use of social media to highlight events and successes in Hampton City Schools
 - Implementing a school division mobile app to provide parents with easier access to division, school and student information

Manage fiscal resources effectively and efficiently

Key Initiatives

- Improve efficiency, transparency and accountability by:
 - Introducing program-based accounting, which includes charting all accounts (including grants) with an applicable program code, creating annual spending plans for each program with program descriptors such as clients served, services provided, and results (both expected and actual) and using these data to measure return on investment
 - Creating and implementing a system to include end users in decisionmaking about purchases and to allow all employees to report concerns about spending and/or perceived inefficiencies
 - Instituting the use of an electronic requisition, purchasing and accounting system to automate workflow and enable enhanced reporting

By engaging in work on these key initiatives, and pursuing these goals, we believe we will move our division and community forward and further grow our ability to fulfill our mission to ensure academic excellence for every child, every day, whatever it takes.

Organization of Financial Data

Basis of Presentation – Fund Accounting

The accounts of Hampton City Schools are organized on the basis of funds, each of which is considered a separate accounting entity.

The following are the Hampton City School Division's governmental fund types in line with General Accounting Standards Board (GASB):

<u>General Fund</u> – The School Operating Fund (Fund 50) is the main operating fund of the School Division. It is used to account for all financial resources except those required to be accounted for in another fund.

<u>Special Revenue Fund</u> – Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. School Food Services (Fund 51), Reimbursable Projects (Fund 60), Rental Income (Fund 65) and Athletics (Fund 94) are accounted for in Special Revenue Funds.

<u>Debt Service Fund</u> – The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. State law prohibits school divisions from entering into debt that extends beyond the current fiscal year without approval from the local governing body. If Hampton City Council approves a debt issue, it is listed in the name of the Hampton City Council. Hampton City Council maintains the budget and administers all payments related to the Debt Service Fund. The School Division does not budget for debt service.

<u>Capital Project Fund</u> – The Capital Project Fund (Fund 52) is used to account for financial resources to be used for the acquisition or construction of major capital facilities. The Capital Project Fund accounts for school construction and major renovations to facilities. The city of Hampton approves and funds the capital projects for Hampton City Schools. This fund is only reported in the city financials.

Basis of Accounting

The modified accrual basis of accounting is used by the governmental funds. Under this basis, revenues are recorded when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay

liabilities of the current period. Expenditures are recorded when the fund liability is incurred, if measurable. Encumbrances outstanding at year end are reported as assigned fund balances since they do not constitute expenditures or liabilities. Depreciation expense is not included in the budget.

In applying the measurable and available accrual concept to revenues, the legal and contractual requirements of the programs are used as guidance. There are essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the School Division; therefore revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to the purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These are reflected as revenues at the time of receipt or earlier if accrual criteria are met.

Classification of Revenues

Fund	Description of Revenue Sources
Operating Fund (Fund 50)	State funds (e.g., basic aid to support the Standards of Quality- SOQ-), state sales tax, local funds from the city of Hampton, federal funds such as Impact Aid and Junior Reserve Officer Training Corps (JROTC), and other funds (e.g., indirect cost, cell tower, Medicaid reimbursement).
Food and Nutrition Services (Fund 51)	Federal funds from the United States Drug Administration (USDA); state funds for the breakfast and lunch programs; lunch and breakfast meal prices, grants, and catering events.
Reimbursable Projects (Fund 60)	Federal, state and other grant awards; examples include Title I, Title II, Title VIB, McKinney Vento, Carl Perkins, Adult Education and Family Literacy grants, as well as other reimbursable projects receive funding from non-grant sources (e.g.; the C-PEG Television station funding comes from Fund 50, the city of Hampton, Verizon and Cox).
Rental Income (Fund 65)	Rental Income from facility space occupied by external organizations.
Athletics (Fund 94)	Ticket sales for athletic events, activity fees, concession profits, corporate sponsorships and Fund 50 contribution.

Revenues of the School Division are classified by fund and source. The three primary sources of revenue are state, federal, and local funds.

Classification of Expenditures

Expenditures are classified by the following major classifications:

Major Classification	Description
Instruction	Activities that deal directly with the interaction between teachers, aides, or classroom assistants and students. These activities include classroom instruction, guidance services, school social workers, homebound services, improvement of instruction, media services, and expenditures of the office of the principal.
Administration, Attendance, and Health	Administration includes those activities concerned with establishing and administering policy for the school division, such as school board services, executive administration services, budget and planning, public information, human resources, financial services, and purchasing services. Attendance and Health Services includes activities whose primary purpose is the promotion and improvement of children's attendance at school, including activities associated with providing students with appropriate medical, dental, and nursing services as well as psychological and therapy services.
Pupil Transportation	Activities associated with transporting students to and from school as provided by state and federal law. This includes trips between home and school, and trips to and from school activities. Subcategories within pupil transportation include management, vehicle operation and maintenance services, and school bus purchases and leases, and other vehicle and equipment purchases.
Operation and Maintenance	Activities concerned with keeping the physical building open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in effective working condition. This includes the activities of maintaining safety in buildings, on the grounds, and in the vicinity of schools.
Fund Transfers	Activities for certain transfers of monies from one fund to another.
Technology	Activities for services (i.e., distance learning) involving the use of technology for instructional, public information, administration, or any other use. Technology also includes the acquisition and maintenance of hardware and software.

Classification of Expenditures

Expenditures are further categorized by the following object/type:

Object	Description
Salaries	Salaries and wages for full-time and part-time employees, as well as overtime, supplements, and other compensation.
Fringe Benefits	Fringe benefits including employer's portion of Social Security and Medicare Tax (FICA), retirement, healthcare, life insurance, disability income, and unemployment.
Contract Services	Contractual services, excluding capitalized expenditures, from outside organizations.
Internal Services	Charges from an internal service fund to another fund for activities of the school division for intragovernmental services.
Other Charges	Charges that support the use of programs such as utilities, telecommunication, travel, etc.
Materials/Supplies	Charges for articles and commodities that are consumed or materially altered when used and minor equipment that is not capitalized.
Payments to Other Agencies	Charges such as tuition payments to the fiscal agent for operations that are jointly operated by two or more local governments (e.g., a regional program).
Capital Outlay	Charges for the purchase of equipment that meets the capitalization threshold.
Contingencies	Budget for unexpected expenditures and city debt service payment.
Fund Transfers	Charges for fund transfers to local government or other funds.

Budget Development Process

Annual Budget Policy

School Board Policy DB - Annual Budget states that the annual school budget is the financial outline of the Division's education program. It presents a proposed plan of expenditures and the expected means of financing those expenditures. After adoption, it provides the primary means of managing expenditures.

The fiscal year begins on the first day of July and ends on the thirtieth day of the following June.

The Superintendent shall prepare an estimate of the amount of money needed during the next fiscal year for the support of the public schools of the Division, for School Board approval and submission to the appropriating body. The estimate shall set the amount of money needed for each major classification prescribed by the State Board of Education and such other headings or items as may be necessary.

The Superintendent/designee prepares a budget calendar identifying all deadlines for the annual budgetary process. The calendar includes at least one work session for reviewing the budget and at least one public hearing on the budget. Notice of the time and place for the public hearing is published at least ten (10) days in advance, in a newspaper having general circulation within the Division.

Upon approval of the Division's budget by the appropriating body, the Division publishes the approved budget, including the estimated required local match, on its website and the document is also made available in hard copy as needed to citizens for inspection.

Fiscal Year 2019-2020 Process

In compliance with School Board Policy DB, Annual Budget, the Division is required to prepare and submit a budget to the School Board for approval.

November

The budget development process begins in November with the creation of the budget development calendar. This calendar serves as the road map for the budget process and includes budget committee meeting dates, expected deliverables and responsible departments for each deliverable.

Around mid-November, budget packets for the Operating Fund (Fund 50) are sent to all departments with instructions on completing the budget request forms for non-personnel and new position requests. Each DLT member works collaboratively with their respective

departments to review budget submission with special attention to justifying any new funding requests.

The Finance Department calculates an initial salary projection and attrition based on the filled positions and vacancies at that point in time. This calculation also provides a baseline projection for salaries and benefits (prior to any consideration for compensation increases, benefit rate changes, or new position requests).

Additionally, initial revenue and expenditure projections are developed for Food and Nutrition Services (Fund 51), Reimbursable Projects (Fund 60), Rental Income (Fund 65) and Athletics (Fund 94).

December

Budget packets and initial projections for Fund 51, 60, 65, and 94 are due back to the Finance Department by mid-December (before Winter Break) for review.

Around mid-December, the Governor releases the proposed state budget. The Governor's proposal serves as the initial basis for state funding for the annual budget.

The Finance Department reviews the Governor's proposal, projects the fall enrollment and spring average daily membership (ADM), and determines the impact to the school division.

January/February

The first Budget Committee Meeting is held the first Friday upon return from Winter Break and the meetings occur every Friday through the end of February. The Budget Committee is made up of the Superintendent, DLT, Director of Business and Finance, Assistant Director of Budget, Assistant Director of Accounting, and the Assistant City Manager who oversees the City Budget process.

During the meetings, the Budget Committee reviews the consolidated budget packet requests, initial revenue and expenditure projections for all funds, and projected ADM. The Budget Committee also identifies and quantifies expenditure pressures, expenditures savings, and personnel changes. Using the initial salary projection, personnel changes are generally made based on a combination of projected ADM, critical need, new programs, and changes due to efficiency or consolidation.

Some non-personnel expenditures are developed on a per pupil basis. These expenditures include instructional supplies, office supplies, school capital, field trips, and other expenses. Local travel, postage, and small technology purchases are budgeted on a per building basis. SOL remediation is budgeted on a per building basis based on the division's Pyramid of Interventions for School Support by school and subject area. In line with the Strategic Plan, School Board priorities for the upcoming budget year, and availability of funds, the Budget Committee determines what will be included in the proposed budget.

The proposed budget is then presented to the School Board members in preliminary 2x2 meetings before the end of February.

March - May

Throughout the month of March, the School Board has four (4) public meetings. The proposed budgets for Fund 51, 60, 65, and 94 are presented to the School Board and the community.

The second meeting includes a public hearing for the proposed budgets for Fund 51, 60, 65, and 94. The proposed budget for Fund 50 (operating fund) is also presented at the second meeting. Another public hearing is held at the third meeting.

Each public hearing allows the community the opportunity to provide public comment on the proposed budget. Input is carefully considered by the School Board and has in the past been the impetus for making changes to the proposed budget.

The last meeting in March is the scheduled date for the School Board to approve the proposed budget.

The School Board approved proposed budget is then submitted to the City prior to the April 1 deadline as required by state law.

The School Board budget is included with the City Manager's Proposed Operating Budget and is submitted to City Council by no later than April 15. City Council adopts the budget by no later than May 15 to comply with state law for approval of the School Board budget.

The Hampton City Council approves the budget by total amount or lump sum.

Hampton City Schools Budget Development Calendar FY 2019-2020

Month	Activity	Responsible Party
November 2018		
11/2	Finance Budget Planning Meeting	Finance
11/12	Distribute Departmental Budget Packets	Finance
11/16	Compensation/Salary Adjustments Meeting	Finance/Human Resources (HR)
December 2018		
12/6	Food and Nutrition Service Budget Meeting	Finance/Food and Nutrition Services
12/7	Departmental Budget Packets due to Division Leadership Team (DLT)	Departments
12/12	Special Education Staffing Meeting	Finance/Special Education
12/18	Release of Governor's Proposed Budget	
12/18	Budget Packets due from DLT	DLT
12/19	Initial Revenue Projections due for all funds	Finance/Food and Nutrition Services/Division Athletics Director
January 2019		
1/3	Budget Committee Meeting	Finance/DLT
1/11	Budget Committee Meeting	Finance/DLT
1/18	Budget Committee Meeting (and Staffing Meeting)	Finance/DLT
1/25	Budget Committee Meeting	Finance/DLT
February 2019		
2/1	Budget Committee Meeting	Finance/DLT
2/8	Senate and House Amendments to Governor Proposed Budget Released (Feb 3) - Direct impact to HCS (Feb 8)	
2/21	Budget Committee Meeting	DLT
2/25 - 2/27	School Board Budget Meetings (2x2)	Finance/DLT*
2/27	General Assembly Approved Amendments to Budget	
2/28	Budget Committee Meeting	DLT
March 2019		
3/4 - 3/6	Buddy Meetings (School Board and City Council)	Superintendent/Chief Financial Officer (CFO)/DLT*
3/6	Presentation - Proposed Other Funds Budget	Finance/Food and Nutrition Services/Division Athletic Director
3/13	Presentation - Operating Fund Budget/Public Hearing on Other Funds	Superintendent
3/20	Public Hearing on Proposed Budget	
3/27	School Board Approval of Proposed Budget	School Board
3/28	Submit School Board Proposed Budget to City Manager	Finance
April 2019		
4/10	Presentation of School Board Proposed Budget to City Council	School Board Chair/Superintendent
May 2019		
5/8	City Council Approval of School Board Proposed Budget	City Council

*Select DLT to attend based on agenda topics to be discussed.

Management of Funds Policy

School Board Policy DA – Management of Funds state the Superintendent/designee shall be responsible for administering the Division budget in accordance with board policies and applicable state and federal regulations and laws; therefore, the Superintendent/ designee will use appropriate fiscal planning and management methods, modeled after the best accepted business practices and directed toward the educational goals of the Division.

- a. If the governing body approves the School Board budget by total amount (also referred to as lump sums), funds may be transferred by the School Board from one major classification to another. If funds are appropriated to the School Board by major classifications, no funds shall be expended by the School Board except in accordance with such classifications without the consent of the governing body appropriating the funds.
- b. The Superintendent/designee may be authorized by the School Board to make line item transfers within a major classification.
- c. The School Board authorizes the Superintendent/designee to make transfers of funds between any classification and the Technology classification in order to facilitate the proper classification of purchases as required by the Virginia Department of Education (VDOE). An accounting of such transfers will be included as part of the monthly financial report to the Board.

The School Board shall manage and control the funds made available to the School Board for the public schools and may incur costs and expenses.

Budget Administration and Management Process

Once the School Board budget is appropriated by City Council, School Board Policy DA is followed to administer the budget.

The budget is monitored on a routine basis. Managers have access to the financial system to monitor their department's budget status. Non-personnel expenditures cannot be processed if there is not sufficient budget available. Managers are notified when this happens and requested to process a budget transfer. The School Board policy authorizes budget transfers within each major classification without School Board approval. For budget transfers between major classifications, other than Technology, School Board approval is required. The School Board allows transfers to and from the Technology classification; however, monthly reports have to be submitted to the School Board listing all transfers to and from the Technology classification.

As part of the budget monitoring, monthly reports are generated and reviewed for personnel attrition (funds available due to vacant positions), headcount (to ensure it is within budgeted limits), compensatory time and overtime earned, part-time hours worked, as well as other reports as needed. Items that appear out of bounds are flagged and reviewed with the appropriate personnel for action. Periodic updates are also provided to the Superintendent and the Division Leadership Team. A budget report for the Operating Fund is also submitted to the School Board on a monthly basis.

Internal controls are in place to ensure adequate segregation of duties in the payroll, accounts payable, accounts receivable, general ledger reporting, and other financial functions, both at the district level and at the school level. In addition, the division is audited by independent auditors on an annual basis. The delegated procurement authority for departments (the level at which purchases may be made without going through Procurement) is \$4,999.99 or less. Purchases of \$5,000 and over on an annualized basis must be submitted on a requisition to Procurement for appropriate bidding and award. Sole Source vendors are submitted on a requisition to Procurement office with the City, reimbursing them for a proportionate share of the department's cost.

Fund Balance

Fund balance at the end of the year primarily represents outstanding encumbrances that exist as of June 30 that must be paid for in the subsequent fiscal year. State law prohibits school divisions from carrying over unspent funds from one fiscal year to the next in the General Fund (Operating Fund 50). Therefore, any unspent funds at year end are returned to the City and funds are requested to be re-appropriated into the next fiscal year.

The Food and Nutrition Services (Fund 51), Reimbursable Projects (Fund 60), Rental Income (Fund 65) and Athletics (Fund 94) funds can all carry forward fund balances. Food and Nutrition Services (Fund 51) is restricted by state code to carry forward three months of revenue reimbursements in their fund balance. The Capital Project Fund (Fund 52) can carry a fund balance from year to year.

Fund Balance Policy

I. Purpose

The purpose of this policy is to address the requirements of Governmental Accounting Standards Board (GASB) No. 54, Fund Balance Reporting and Governmental Fund Definitions. The policy sets forth the different classifications of fund balance and the level of authority required to commit or assign amounts for specific purposes.

II. General Policy

Fund Balance is essentially the difference between the assets and liabilities reported in a governmental fund. There are five separate components of fund balance, each of which identifies the extent to which HCS is bound to honor constraints on the specific purpose for which amounts can be spent. The five categories are as follows:

- a. Nonspendable Fund Balance Includes amounts that cannot be spent because they are either (1) not in spendable form or (2) legally or contractually required to be maintained intact. Examples would be inventory, long term receivables, or a fund that is legally or contractually required to be maintained intact such as a permanent fund.
- b. Restricted Fund Balance Includes amounts that can be spent only for specific purposes as stipulated by constraints imposed by either external creditors, grantors, laws or regulations of other governments, or they are imposed by law through constitutional provisions or enabling legislation.

- c. Committed Fund Balance Includes amounts that can only be used for specific purposes pursuant to a formal action of the government's highest level of decision-making authority.
 - i. Authority to Commit Commitments for specific purposes require a formal action of the School Board or City Council, dependent on the type of commitment. A majority vote is required to approve or remove a commitment.
- d. Assigned Fund Balance Includes amounts intended to be used by HCS for a specific purpose but do not meet the criteria to be classified as restricted or committed. The intent should be expressed by the governing body itself or an official or committee that the governing body has delegated the authority to assign amounts to be used for specific purposes. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed.
 - i. Authority to Assign The School Board delegates to the Superintendent and Deputy Superintendent, Operations and Support the authority to assign amounts to be used for specific purposes; however, before the assigned funds can be spent, such amounts, excluding appropriations related to encumbrances that are carried forward to subsequent fiscal year, must be appropriated by the School Board.
- e. Unassigned Fund Balance The residual classification for the General Fund. This category represents fund balance that has not been restricted, committed or assigned to specific purposes within the General Fund. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts have been restricted, committed or assigned.
- III. Operational Guidelines

The following guidelines address the classification and use of fund balance in governmental funds:

- a. Encumbrance reporting Encumbering amounts for specific purposes for which resources have already been restricted, committed or assigned should not result in separate display of encumbered amounts. Encumbered amounts for specific purposes for which amounts have not been previously restricted, committed or assigned, will be classified as committed or assigned, as appropriate, based on the definitions and criteria set forth in GASB Statement No. 54.
- b. Prioritization of Fund Balance Use:

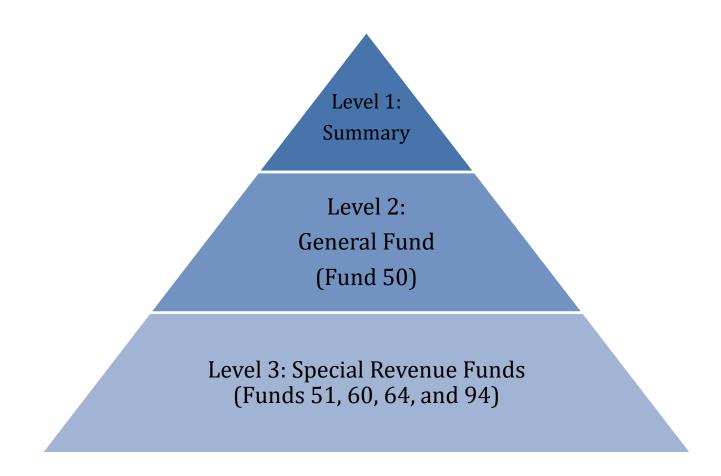
- i. When expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned or unassigned) amounts are available, it shall be the policy of HCS to consider restricted amounts to have been spent first.
- ii. When an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, it shall be the policy of HCS that committed amounts would be reduced first, followed by assigned amounts and then unassigned amounts.

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FINANCIAL SECTION

Financial Section Introduction

Utilizing a pyramid approach, the financial section provides a more in-depth view of the budget by providing the adopted budget, the current year budget and actual amounts for three previous fiscal years, a three-year budget forecast, and discussion around significant trends and assumptions that comprise the adopted budget.



Level 1: Includes a summary of the total budget for all funds by revenue source and by expenditure object.

Level 2: Includes a summary of the General Fund by revenue source, expenditure classification, and expenditure object. A further breakout of the General Fund budget is provided by department and program.

Level 3: Includes a summary of each Special Revenue Fund by revenue source and expenditure object.

General Ledger Account/Cost String Glossary

The budget is allocated using a general ledger account or cost string that includes specific characteristics to identify transactions recorded in the accounting system. For FY 2020, the cost string was redeveloped with a focus of enhancing both state and local division reporting. The cost string has nine segments which are explained below:

Example: 60-1121-2-670-020-61100-00000-000000-67018

Fund: an independent accounting entity with a self-balancing set of accounts, which are segregated for the purpose of carrying on specific activities in accordance with specific regulations, restrictions or limitations.

Examples: 50 – School Operating Fund

51 – School Food and Nutrition Fund

- 60 Reimbursable Projects Fund
- 94 Student Athletics Fund

Object Code: a distinct number used to describe the type of expenditures, revenue, or balance sheet account within a fund.

- Examples: 1121 Compensation of Teachers
 - 2300 Healthcare Subsidy
 - 3145 Professional Services
 - 6013 Instructional Supplies

Cost Center: a non-revenue producing element of an organization, where costs are separately allocated.

Examples: 2 – Elementary School

- 3 Middle School
- 4 High School
- 9 Division Wide

Department: a distinct, usually specialized, division within an organization.

Examples: 300 – Hampton High School

- 860 Graphics
- 903 Student Services
- 922 Transportation

Location: a distinct, usually specialized, division of an organization that is used to further allocate expenditures. The location can either be the same or different from the department.

Examples: 300 – Hampton High School 860 – Graphics 903 – Student Services 922 – Transportation

Function: a distinct number that is used to allocate expenditures based on the type of activity within the state required major classifications.

Examples: 61100 – Classroom Instruction 63100 – Transportation Management and Direction 64100 – Operation and Maintenance Management and Direction 68100 – Technology Classroom Instruction

Program: a distinct number that is used to allocate expenditures within each function required for state reporting and to track expenditures for division level reporting.

Examples: 02000 – Special Education 01008 – Science 08115 – At Risk 4 Year Olds 11000 – Summer Instruction

Revenue Source: a distinct number that is used to track the specific source of revenue from state and federal agencies.

Examples: 1055800 – National Lunch Program 2402280 – Early Reading Intervention 8428700 – 21st Century Learning Grant 2402810 – Virginia Preschool Initiative/At Risk 4 Year Olds

Project Code: a distinct code that is used only in specific Funds (e.g., Fund 60 Reimbursable Projects) to allow for special reporting typically for reimbursements. The School Operating Budget (Fund 50) does not use project codes.

Examples: 65018 – 21st Century Learning Grant 2018 75718 – Career and Technical Education Perkins Grant 2018 68118 – Title VIB Flow Through Grant (Special Education) 2018 69218 – Title I School Improvement Grant 2018

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то	TAL BUDGET SU	JMMARY FOR A	LL FUNDS	
FUI	ND 50	FUI	ND 51	
FY 2019 APPROVED	FY 2020 APPROVED	FY 2019 APPROVED	FY 2020 APPROVED	FY 2019 APPROVE

FUND 60

HAMPTON CITY SCHOOLS TOTAL BUDGET SUMMARY FOR ALL FUNDS

ACCOUNT		2019 ROVED	 FY 2020 APPROVED				FY 2020 FY 2019 APPROVED APPROVED			FY 2020 APPROVED	
REVENUE											
Local Revenue	\$ 73,	827,042	\$ 75,572,304	\$		\$	-	\$	-	\$	-
State Revenue	102,	994,610	107,414,742		245,509		345,467		1,109,219		1,775,270
State Sales Tax	21,	800,599	22,624,685		-		193 <u>-</u>		-		_
Federal Revenue		940,000	810,000		8,187,802		8,348,806		17,420,753		17,936,975
Fund Balance			-		534 416		83 - Ci		-		
Transfers from Other Funds		-			-		-		434,102		434,102
Other Revenue	2,	,596,000	 4,719,464	_	3,012,130		3,216,790		1,780,843		1,676,931
Total Revenue	\$ 202,	,158,251	\$ 211,141,195	\$	11,979,857	\$	11,911,063	\$	20,744,917	\$	21,823,278
EXPENDITURES							1993 20 and a 1997 and				
Personnel Services	114	029,982	117 542 678		3,368,700		3,449,966		11,767,221		11,151,164
Fringe Benefits		030,937	50 853,309		906,331		857 862		4,169,691		3.912.701
Contract Services		827,492	19 414 783		176,819		131,876		1,809,571		1,599,693
Internal Services		7,160	7 160		2				135,590		218,096
Other Charges	7.	707,385	7,626,336		53,494		76,117		909,568		905,053
Materials and Supplies		657,772	7 660 872		6,802,513		6,775,634		873,946		1,016,900
Payments to Other Agencies		573,956	1,730,300						752,000		763,000
Capital Outlay		363,956	2,594,655		172,000		119,608		327,330		2,256,671
Contingencies		248,509	3,000,000		-						2
Fund Transfers	2	711,102	 711,102	-	500,000		500,000		-		
Total Expenditures	\$ 202,	158,251	\$ 211,141,195	\$	11,979,857	\$	11,911,063	\$	20,744,917	\$	21,823,278

	FUND 65					FUI	94	TOTAL ALL FUNDS				
ACCOUNT		Y 2019 PROVED	FY 2020 APPROVED		FY 2019 APPROVED		FY 2020 APPROVED		FY 2019 APPROVED		FY 2020 APPROVED	
REVENUE												
Local Revenue	\$		\$		s	-	s	-	s	73,827,042	s	75.572.30
State Revenue	•	-	Ŧ	-	-	-	*		•	104,349,338	*	109,535,479
State Sales Tax		-				-				21,800,599		22.624.685
Federal Revenue		-				-				26,548,555		27,095,78
Fund Balance		294,000		-		-		-		828,416		
Transfers from Other Funds		0		•		277,000		277,000		711,102		711,102
Other Revenue		161,713		163,025	_	219,000		219,000		7,769,686		9,995,210
Total Revenue	\$	455,713	\$	163,025	\$	496,000	\$	496,000	\$	235,834,738	\$	245,534,561
EXPENDITURES												
Personnel Services						22,500		22,500		129,188,403		132,166,308
Fringe Benefits		-		_		8,250		8,250		54,115,209		55,632,122
Contract Services		455,713		117,025		149,000		149,000		18,418,595		21,412,377
Internal Services		-		•						142,750		225,256
Other Charges		-		46,000		176,885		176,885		8,847,332		8,830,391
Materials and Supplies				-		116,600		116,600		15,450,831		15,570,000
Payments to Other Agencies		-				-				2,325,956		2,493,300
Capital Outlay						-				2,863,286		4,970,934
Contingencies		-		-		22,765		22,765		3,271,274		3,022,765
Fund Transfers		-		• ·	_	-		-	_	1,211,102		1,211,102
Total Expenditures	\$	455,713	\$	163,025	\$	496,000	\$	496,000	\$	235,834,738	\$	245,534,561

Revenues and Expenditures – Significant Trends and Assumptions

REVENUES

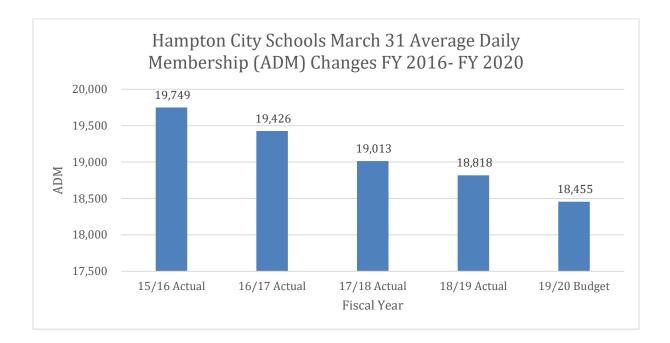
The budget is comprised of the following major revenue sources across all five funds: state, local, federal, fund transfers, and other revenue.

	 TOTAL REVENUES- ALL FUNDS								
	FY 2019		FY 2020		CHANGE				
REVENUE	APPROVED		APPROVED		\$	%			
Local Revenue	\$ 73,827,042	\$	75,572,304	\$	1,745,262	2.4%			
State Revenue	104,349,338		109,535,479		5,186,141	5.0%			
State Sales Tax	21,800,599		22,624,685		824,086	3.8%			
Federal Revenue	26,548,555		27,095,781		547,226	2.1%			
Fund Balance	828,416		-		(828,416)	-100.0%			
Transfers from Other Funds	711,102		711,102		-	0.0%			
Other Revenue	 7,769,686		9,995,210		2,225,524	28.6%			
Total Revenue	\$ 235,834,738	\$	245,534,561	\$	9,699,823	4.1%			

State

State revenue flows to the school division for numerous programs and impacts the School Operating, Food and Nutrition Services, and Reimbursable Projects funds. The majority of state revenue (about 98%) is for the School Operating fund to provide direct aid to local school divisions. Direct aid comprises the Standards of Quality (SOQ) programs, Incentive programs, Categorical programs, and Lottery-funded programs. Two predominant factors that impact state funding are Average Daily Membership (ADM) and the Local Composite Index (LCI).

Average Daily Membership is the aggregate number of days of student membership during the school year divided by the number of days schools was in session. For the purposes of state funding, the March 31 ADM is used as a basis for funding. The school division, like many divisions across Virginia, is projected to have a decline in ADM in FY 2020. The FY 2020 March 31 ADM is projected to be 18,455. This is a decrease of 363 students when compared to the FY 2019 actual ADM of 18,818.



The Local Composite Index (LCI) is a measure used by the state to determine the local government's ability to pay for the minimum required education costs under the SOQ. The LCI is primarily based on the following three components:

- True value of real property (weighted 50 percent)
- Adjusted gross income (weighted 40 percent)
- Taxable retail sales (weighted 10 percent)

Typically, the lower the LCI the more funds a school division will receive; however, each division's LCI is adjusted to ensure overall state funding is 55 percent (the locality's share is 45 percent) of the minimum required education costs. The LCI is calculated on a biennium basis (every two years). The calculation of the LCI for the 2018-2020 biennium is based on the true value of property in Hampton as of 2015. This value decreased by .37% from \$10.93 billion in 2013 to \$10.89 billion in 2015. The LCI for the school division is 0.2741 for FY 2020. Over the past six years, the LCI has declined.

Biennium	Local Composite Index
2014-2016	0.2878
2016-2018	0.2773
2018-2020	0.2741

State sales tax is another source of state revenue that provides funding to school divisions to offset the costs of the minimum education requirements under the SOQ. The state allocates 1.125% of state sales and use tax to K-12 education. The school division's allocation is primarily based on the school age population within the locality. For FY 2020, an increase in state sales tax revenue is projected as the result of the state's ability to collect sales tax on online purchases.

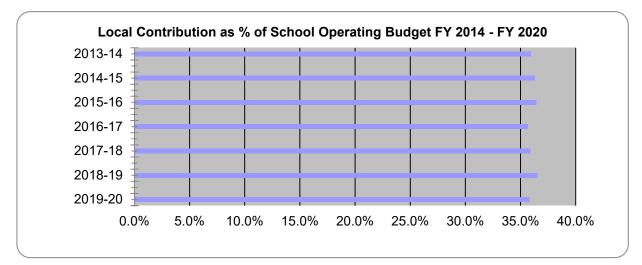
Additionally, with the unwavering support of the legislative delegation from the city of Hampton, the school division will receive one-time state funding of \$500,763 in FY 2020 to support the Academies of Hampton.

Local

The city of Hampton's local contribution to the School Operating fund is \$75.5 million. This is a 2% increase over the FY 2019 budget. Beginning in FY 1999, the city began using a formula that allocates 61.83% of residential real estate, personal property, and utility taxes to fund the school division. In FY 2007, the formula was modified to include a financial guideline for real estate growth. During the FY 2014 budget development process, and to stabilize annual real estate tax collections, City Council approved a revenue guideline that adjusts the real estate tax up or down each year based on changes in the assessed value of property. No change in the real estate tax rate was made for FY 2020.

Included in the \$75.5 million for FY 2020, is one-time funding of \$350,000 to support the Academies of Hampton transformation.

City funding as a percent of the total School Operating Budget is approximately 36% for FY 2020. This is consistent with the last six years.



The city of Hampton also approved additional capital funding of \$1 million over the annual appropriation of \$5.2 million that is provided for the Capital Projects fund. The Capital Projects fund is only reported by the city.

Federal

Federal revenue flows to the school division for numerous programs and impacts the School Operating, Food and Nutrition Services, and Reimbursable Projects funds. The majority of federal revenue (about 64%) is related to federal grants within the Reimbursable Projects fund.

The FY 2020 federal grants are projected to be \$17.9 million. Title I Part A Improving Basic Programs Operated by Local Education Agency, Individuals with Disabilities Education Act Part B Flow-through, and Title IV – 21^{st} Century Schools are the three largest federal grants and make up 88% or 15.9 million of the federal grant budget. This estimate is based on the continuation of federal grants currently received, projected carryforward amounts for multi-year grants, and projected increases to be submitted for approval from each grantor. As grant applications are submitted (and approved) and carryforward amounts are finalized, subsequent adjustments are made to the budget to ensure the division only spends up to the amounts allowed by each grantor.

Federal revenue is also received from the United States Department of Agriculture to support the Food and Nutrition Services fund.

Federal revenue is the smallest revenue source for the School Operating fund and represents funding received from Federal Impact Aid and the Junior Reserve Officer Training Corps (JROTC). Federal Impact Aid is federal assistance for loss revenue from tax exempt federal property and is based on the annual counts of federally connected students (approximately 13% of students are federally connected within the school division). JROTC provides funding to school divisions to reimburse a portion of the salary of military instructors who work within the school division as part of the JROTC program. A decrease is projected in federal funding within the School Operating fund based on historical trends.

Fund Transfers

Fund transfers represent revenue received in one fund that is transferred out to support specific activities within another fund. For FY 2020, the School Operating fund is projected to transfer out \$711,102 to other funds. The Reimbursable Projects fund will receive \$434,102 to fund a portion of expenditures incurred by CPEG television

station and the School Athletics fund will receive \$277,000 to fund a portion of athletic costs. There was no increase to the fund transfers for FY 2020. The fund transfers are reported as revenue to the Reimbursable Projects and School Athletics fund.

Other Revenue

Other local revenue is also referred to as miscellaneous revenue and covers a variety of revenue such as student fees, school meal charges, sales of public surplus, Medicaid reimbursements, interest earned, indirect cost revenue from federal programs and Food and Nutrition Services, cell towers, and rental income. Other revenue impacts all School Board funds. A 29% increase is projected in other revenue primarily as a result of a change in budget practice to record the gross amount of revenue generated by the Hampton City Schools Pharmacy and Print Shop separate from operational expenditures.

EXPENDITURES

	TOTAL EXPENDITURES- ALL FUNDS								
		FY 2019		FY 2020		CHANGE			
EXPENDITURES		APPROVED		APPROVED		\$	%		
Personnel Services	\$	129,188,403	\$	132,166,308	\$	2,977,905	2.3%		
Fringe Benefits		54,115,209		55,632,122		1,516,913	2.8%		
Contract Services		18,418,595		21,412,377		2,993,782	16.3%		
Internal Services		142,750		225,256		82,506	57.8%		
Other Charges		8,847,332		8,830,391		(16,941)	-0.2%		
Materials and Supplies		15,450,831		15,570,006		119,175	0.8%		
Payments to Other Agencies		2,325,956		2,493,300		167,344	7.2%		
Capital Outlay		2,863,286		4,970,934		2,107,648	73.6%		
Contingencies		3,271,274		3,022,765		(248,509)	-7.6%		
Fund Transfers		1,211,102		1,211,102		-	0.0%		
Total Expenditures	\$	235,834,738	\$	245,534,561	\$	9,699,823	4.1%		

The budget is classified by the following expenditure object/types:

Personnel Services

Personnel services/Salaries represent the gross salaries and pay of all employee types across the school division. An overall increase of 2% or \$2.9 million is anticipated for FY 2020. The majority of this increase is due to a 3% compensation increase for employees effective July 1, 2019, and specific salary adjustments to teacher and school bus driver pay scales over and above the 3% compensation increase. Other changes in personnel services are due to annual realignment of the budget based on actual costs (e.g., hiring a less tenured teacher to fill a position in which a long tenured teacher retired) and changes in the number of positions within the school division. For FY 2020, the School Operating fund added a net 6.25 Full Time Equivalent (FTE) positions.

Position Title	Position Classification	New	Eliminated**	Reclassification	Total FTE
Teacher (Full-Time)	Instruction	3	-2		1
Teacher (Part-Time)	Instruction		-2.25		-2.25
Speech Language Pathologists	Instruction	2			2
Instructional Assistants (KG)	Instruction	1.5			1.5
Records Clerk	Administration			1	1
Health Clerk (Full-Time)	Health			1	1
Health Clerk (Part-Time)	Health			-0.5	-0.5
Digital Press Operator (Part- Time)	Administration	0.5			0.5
Bus Driver	Transportation			-1	-1
Bus Attendants (Part-Time)	Transportation			3	3
Bus Attendants (Full-Time)	Transportation			-3	-3
School Security Officers	Operation	3			3
	Total	10	-4.25	0.5	6.25

Hampton City Schools FY 2020 Position Changes

**Currently vacant positions

Fringe Benefits

Fringe benefits represent additional compensation provided to employees for items such as Social Security and Medicare tax, Virginia Retirement System (VRS),

healthcare coverage, life insurance, and disability/income protection. As gross salaries increase, all fringe benefits with the exception of healthcare increase.

VRS rates are determined on a biennium basis. Since FY 2020 is the second year of the 2018-2020 biennium, retirement rates under VRS will not increase for FY 2020.

	Teacher/Profe	ssional Rates	Non-Professional Rates		
Program	2018-2020 Biennium	2016-2018 Biennium	2018-2020 Biennium	2016-2018 Biennium	
Pension	15.68%	16.32%	9.30%	10.82%	
Health Insurance Credit	1.20%	1.23%	0.00%	0.00%	
Group Life Insurance	1.31%	1.31%	1.31%	1.31%	
Income Protection/ Disability Program*	0.27%	0.27%	0.59%	0.59%	

*VRS Hybrid Members Only

Healthcare costs are expected to increase by 9.2% during FY 2020 based on a third party projection. The school division will absorb 100% of this increase thus employee healthcare rates will not change in FY 2020. This decision allowed the school division to provide an unencumbered 3% compensation increase as discussed. The impact to School Operating Budget is \$1.4 million.

Contract Services

Contract services represent any services provided by an outside organization. The majority of contract services are within the School Operating fund. The increase in contract services is primarily related to a change in budget practice to separate the gross amount of revenue generated by the Hampton City Schools Pharmacy from the operating costs for the Pharmacy and Wellness Center.

Internal Services

Internal services represent intragovernmental charges between two funds. The majority of internal charges are within the Reimbursable Projects fund and are for printing, transportation, and food services provided from the School Operating and Food and Nutrition Services funds.

Other Charges

Other charges represent various charges that support programs within the school division such as utilities, telecommunication, and risk management costs. These costs

are projected to remain consistent with FY 2019.

Materials and Supplies

Materials and supplies represent items that are consumed, materially altered when used and/or minor equipment that is not capitalized. An overall increase in materials and supplies is projected based on projected spending of state and federal grants within the Reimbursable Projects fund.

Payment to Other Agencies

Payment to other agencies primarily comprise tuition payments to the New Horizons Regional Program that is jointly operated by Hampton City Schools along with the following surrounding divisions: Newport News Public Schools, Gloucester County Public Schools, Poquoson City Public Schools, Williamsburg-James City County Public Schools, and York County Schools. An increase in tuition costs are projected based on increased operating costs for the regional program.

Capital Outlay

Capital outlay represents equipment purchases and replacements over \$250. An increase is projected based on projected equipment spending for career and technical education, the Academies of Hampton, and CPEG television.

Contingencies

Contingency amounts are budgeted to protect the division from unforeseen and unexpected changes in actual costs as compared to the budget. Contingency funds are often used to address changes in student enrollment within schools to ensure proper staffing ratios. The contingency amount also includes \$2 million that is paid to the city of Hampton for the debt service payments for school building construction.

Fund Transfers

Fund transfers represent funds that are paid to another fund that are not specifically tied to a particular service that was rendered (e.g., School Operating fund support for division-wide athletic costs within the Athletics fund). No changes are projected for fund transfers for FY 2020.

ALL FUNDS SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE **EXPENDITURES BY OBJECT**

		FY16	FY17	FY18	FY19	FY20**		/21^	FY22^	FY23^
REVENUES		Actual	Actual	Actual	Actual	Budget		ecast	Forecast	Forecast
State Funds	\$ ´	122,424,695	\$ 124,948,974 \$	126,445,840	\$ 129,292,478	\$ 132,160,164 \$		8,586,788	\$ 134,324,894	\$ 136,034,096
Federal Funds		21,949,317	22,672,879	22,890,725	23,188,471	27,095,781		7,538,009	27,988,246	28,446,645
Other Funds/Receipts		4,764,280	4,506,040	4,621,973	6,028,482	9,287,185	ç	9,320,352	9,352,841	9,385,655
Rental Income		206,276	221,091	131,385	161,988	163,025		172,176	173,568	175,001
Payments from City		71,112,223	71,471,416	73,036,416	73,827,042	75,572,304	75	5,572,304	75,572,304	75,572,304
Total Revenues		220,456,791	223,820,400	227,126,339	232,498,461	244,278,459	246	8,189,629	247,411,853	249,613,701
EXPENDITURES										
Personnel Services		121,331,606	125,562,638	125,229,626	125,702,321	132,166,308	133	3,188,771	133,829,920	135,025,468
Fringe Benefits		47,980,191	50,621,278	52,676,239	53,626,470	55,625,602		6,045,011	56,300,699	56,795,871
Contract Services		17,767,857	17,590,191	17,621,087	17,945,278	21,428,537		,573,988	21,671,464	21,860,415
Internal Services		52,040	69,972	138,727	218,582	225,256		228,481	232,137	235,868
Other Charges		8,885,533	8,939,049	9,517,330	8,864,682	8,822,386	8	3,880,299	8,922,681	9,001,072
Materials and Supplies		16,863,691	15,132,821	14,484,931	14,261,082	15,570,006	15	5,761,242	15,877,055	16,029,790
Payments to Other Agencies		1,247,826	1,900,191	2,080,296	2,229,305	2,493,300	2	2,517,622	2,536,588	2,563,910
Capital		4,291,477	4,296,831	4,000,190	4,384,034	4,970,934	4	1,981,085	5,028,179	5,088,177
Contingencies		2,249,760	1,975,437	1,251,629	2,008,079	3,013,130	3	3,013,130	3,013,130	3,013,130
Fund Transfers		44,054	20,143	0	12,966	0		0	0	0
Total Expenditures		220,714,036	226,108,550	227,000,055	229,252,799	. 244,315,459	246	6,189,629	247,411,853	249,613,701
OTHER FINANCING SOURCES/USES										
Transfer to Reimbursable Projects		(434,102)	(434,102)	(434,102)	(434,102)	(434,102)		(434,102)	(434,102)	(434,102)
Transfer to Athletics Fund		(294,686)	(291,267)	(280,807)	(281,716)	(285,000)		(281,700)	(281,700)	(281,700)
Transfer to School Operating Fund		(500,000)	(500,000)	(500,000)	(386,584)	(500,000)		(485,020)	(486,891)	(488,780)
Transfer from School Operating Fund		721,102	721,102	711,102	711,102	711,102		711,102	711,102	711,102
Transfer from Reimbursable Projects Fund		7,686	4,267	3,807	4,716	8,000		4,700	4,700	4,700
Transfer from Food and Nutrition Services		500,000	500,000	500,000	386,584	500,000		485,020	486,891	488,780
Total other sources/uses		0	0	0	0	0		0	0	0
Excess of revenues and other sources over										
(under) expenditures and other uses		(257,245)	(2,288,150)	126,284	3,245,662	(37,000)		-	-	-
Fund Balance July 1		10,627,511	10,370,266	8,082,115	8,208,399	11,454,061		-	-	-
Fund Balance - June 30	\$	10,370,266	\$ 8,082,115 \$	8,208,399	\$ 11,454,061	\$ 11,417,061 \$		-	\$ -	\$

Note: Totals may not add due to rounding.

**FY 2020 Budget total expenditures excludes the impact of FY 2019 fund balance carryforward and encumbrances amounts as of June 30, 2019.

The \$37,000 of excess expenditures over revenue is due to the approved use of \$37,000 of fund balance for Fund 94.

^Assumptions for Forecasted Years:

- The forecasted years are an estimate of the future outlook and are provided for informational purposes only. This information is not provided for budget planning/development purposes.

Hampton City Schools **Fund Balance Classification**

Fund balance is classified as nonspendable, restricted, committed, assigned, and/or unassigned based primarily on the extent to which HCS is bound to observe constraints imposed upon the use of the resources. The constraints placed on fund balance for each fund is presented below as of FY 2018-2019:

	School Operating		Reimbursable Food Services Projects			Rental Income		Athletics		Governmental Funds		
Nonspendable					·							
Inventory	\$	193,695	\$	330,431	\$	-	\$	-	\$	-	\$	524,126
Total Nonspendable		193,695		330,431		-				-		524,126
Restricted												
Instruction		-		-		10,279		-		-		10,279
Administration/Attendance												-
and Health		-		-		726,802		-		-		726,802
Transportation		-		-		-		-		-		-
Operation and Maintenance		-		-		4,083		-				4,083
Food Service		-		3,773,892		5,685		-		-		3,779,577
Technology		-				616		-		-		616
Other		-		-		-		-		-		-
Total Restricted		-		3,773,892		747,465		-		-		4,521,357
Committed												
Assigned												
Instruction		816,907		-		-		-		-		816,907
Administration/Attendance												
and Health		117,828		-		-		-		-		117,828
Transportation		922,857		-		-		-		-		922,857
Operation and Maintenance		1,039,985		-		-		68,036		-		1,108,021
Technology		71,446		-		-		-		-		71,446
Athletics		-		-		-		-		184,712		184,712
Other		2,080,615		-		-		1,106,193		-		3,186,808
Total Assigned		5,049,638		-		-		1,174,229		184,712		6,408,579
Unassigned		-								-		
Total Fund Balance	\$	5,243,333	\$	4,104,323	\$	747,465	\$	1,174,229	\$	184,712	\$	11,454,062

Note: Totals may not add due to rounding.

Total

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SCHOOL OPERATING FUND (FUND 50)

OPERATING FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE **EXPENDITURES BY OBJECT**

	FY16	FY17	FY18	FY19	FY20**	FY21^	FY22^	FY23^
REVENUES	Actual	Actual	Actual	Actual	Budget	Forecast	Forecast	Forecast
State Funds	\$ 121,175,357 \$	123,769,359 \$	125,188,802 \$, ,	130,039,427 \$	131,466,051 \$, , ,	, ,
Federal Funds	818,133	800,141	674,842	867,335	810,000	810,000	810,000	810,000
Other Funds	1,190,563	1,113,559	1,337,768	2,299,988	4,219,464	4,219,464	4,219,464	4,219,464
Payments from City	71,112,223	71,471,416	73,036,416	73,827,042	75,572,304	75,572,304	75,572,304	75,572,304
Total Revenues	194,296,276	197,154,475	200,237,828	204,353,496	210,641,195	212,067,819	212,805,925	214,515,127
EXPENDITURES								
Personnel Services	109,687,220	113,659,146	113,528,548	113,116,694	117,542,678	118,342,834	118,762,166	119,731,808
Fringe Benefits	44,382,036	46,801,814	48,749,165	49,598,076	50,853,309	51,199,486	51,380,904	51,800,408
Contract Services	16,122,331	15,913,488	15,926,256	16,415,254	19,414,783	19,546,947	19,616,208	19,776,367
Internal Services	7,784	8,087	56,823	145,020	7,160	6,800	6,800	6,800
Other Charges	7,938,769	8,091,929	8,657,608	8,054,226	7,626,336	7,678,251	7,705,458	7,768,370
Materials and Supplies	9,800,042	7,088,850	7,000,854	6,953,161	7,660,872	7,713,022	7,740,352	7,803,549
Payments to Other Agencies	1,247,826	1,252,167	1,392,950	1,556,225	1,730,300	1,742,079	1,748,252	1,762,525
Capital	3,418,763	2,900,848	3,747,673	3,067,992	2,594,655	2,612,318	2,621,574	2,642,978
Contingencies	1,800,846	1,975,437	1,231,903	2,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Total Expenditures	194,405,617	197,691,766	200,291,780	200,906,648	210,430,093	211,841,737	212,581,714	214,292,805
OTHER FINANCING SOURCES/USES								
Transfer to Reimbursable Projects	(434,102)	(434,102)	(434,102)	(434,102)	(434,102)	(434,102)	(434,102)	(434,102)
Transfer to Athletics Fund	(287,000)	(287,000)	(277,000)	(277,000)	(277,000)	(277,000)	(277,000)	(277,000)
Transfer from Food and Nutrition Services	500,000	500,000	500,000	386,584	500,000	485,020	486,891	488,780
Total other sources/uses	(221,102)	(221,102)	(211,102)	(324,518)	(211,102)	(226,082)	(224,211)	(222,322)
Excess of revenues and other sources over (under) expenditures and other uses	(330,443)	(758,393)	(265,054)	3,122,330	-	-	-	-
Fund Balance July 1	3,474,894	3,144,451	2,386,058	2,121,004	5,243,334	-	-	-
Fund Balance - June 30*	\$ 3,144,451 \$	2,386,058 \$	2,121,004 \$	5,243,334 \$	5,243,334 \$	- \$	- \$	

Note: Totals may not add due to rounding.

*Fund balance for the Operating Fund represents nonspendable fund balance for inventory, encumbrances (undelivered orders/commitments), and the FY 2019 carryforward request sent to the city of Hampton for approval.

**FY 2020 Budget total expenditures excludes the impact of FY 2019 fund balance carryforward and encumbrances amounts as of June 30, 2019.

^Assumptions for Forecasted Years:

- State revenue forecast is based on forecasted average daily membership and at least 2% revenue growth each year. All non-state funding sources are forecasted to at least be level with FY 2020. - Expenditures are assumed to be distributed in the same proportions as FY 2020. Forecast does not include new or additional programs/services.

- The forecasted years are an estimate of the future outlook and are provided for informational purposes only. This information is not provided for budget planning/development purposes.

HAMPTON CITY SCHOOLS SCHOOL OPERATING FUND (FUND 50) COMPARISON OF FY 2019 and 2020

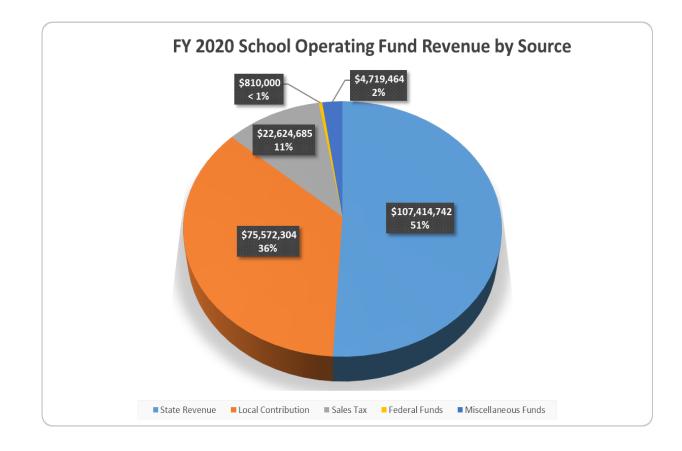
ESTIMATED REVENUES

	 FY 2019	FY 2020	\$ Difference	% Change
SOQ Funds	\$ 85,564,318 \$	84,253,189	-1,311,129	-1.53%
Sales Tax	21,800,599	22,624,685	824,086	3.78%
Lottery Funds	12,973,117	13,065,873	92,756	0.71%
Other State Funds	4,457,175	10,095,680	5,638,505	126.50%
Federal Funds	940,000	810,000	-130,000	-13.83%
Miscellaneous Funds	2,596,000	4,719,464	2,123,464	81.80%
Local Contribution	 73,827,042	75,572,304	1,745,262	2.36%
Total	\$ 202,158,251 \$	211,141,195	\$8,982,944	4.44%

EXPENDITURE APPROPRIATIONS

	 FY 2019	_	FY 2020	 \$ Difference	% Change
Instruction	\$ 149,942,858	\$	154,422,693	4,479,835	2.99%
Administration / Attendance & Health	11,572,175		14,908,995	3,336,820	28.83%
Transportation	9,997,222		10,647,337	650,115	6.50%
Operation & Maintenance	18,763,326		19,362,510	599,184	3.19%
Technology	11,171,568		11,088,558	-83,010	-0.74%
Fund Transfers	 711,102	_	711,102	 0	0.00%
Total	\$ 202,158,251	\$_	211,141,195	\$ 8,982,944	4.44%

Note: Totals and percentages may not add due to rounding.



School Operating Fund Revenue – Significant Trends and Assumptions

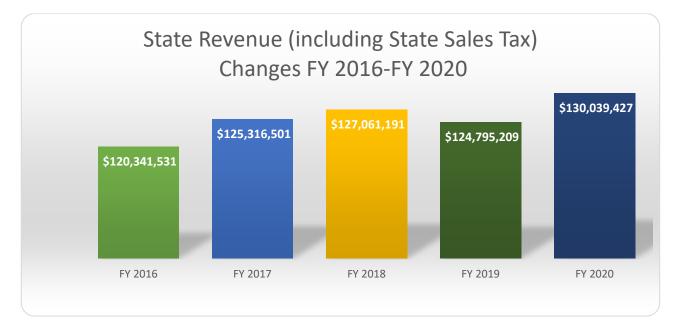
State revenue and state sales tax comprise 62% of the School Operating Budget. State sales tax is allocated to the school division to support Standards of Quality (SOQ). State revenue consist of SOQ payments, incentive funds, categorical programs, and lottery funded programs. FY 2020 state revenue is based on an ADM of 18,455 and the LCI is 0.2741. State revenue and state sales tax, when compared to FY 2019, are projected to increase by \$5.2 million. The majority of the increase (\$3.6 million) is directly related to the state's compensation supplement for SOQ funded positions.

The Virginia General Assembly's amended budget increased the state raise from 3% up to 5% for FY 2019-2020. To receive state funding for a raise, the school division must provide employees with up to a 5% increase between July 1, 2018, and September 1, 2019. Hampton City Schools provided a 2% raise beginning July 1, 2018, and will provide a 3% raise beginning July 1, 2019, which totals 5% over the 2018-2020 biennium.

For every 1% raise provided to all employees, it costs the school division \$1.4 million. The General Assembly's state funding for a 1% raise is approximately \$0.7 million or 50% of the total cost. This difference is because the state only funds SOQ positions, uses an

average salary for each SOQ position, and has delayed funding for 2% of the raise until September 1, 2019.

Since all teachers and staff are essential to the success of the school division, it is important to the division to provide a 3% salary increase for all positions (SOQ funded positions and non-SOQ funded positions) for FY 2020.



Local revenues consist of funding provided by the city of Hampton and represents 36% of the School Operating Budget. A minimum level of funding is required to meet SOQ and to support other state programs based on the LCI. The city of Hampton provides local funds based on a funding formula. The funding formula provides funding in excess of the minimum required for FY 2020. Additionally, the city of Hampton continues to collaborate with the school division as a true partner in support of the Academies of Hampton and will provide one-time funds to support this transformation in the amount of \$350,000 for FY 2020.

Federal and Miscellaneous revenues primarily consist of Impact Aid, JROTC, indirect cost revenue, Medicaid reimbursements, cell towers, public surplus sales, interest, Pharmacy deposits, print shop revenue, and transfer from Food and Nutrition Services. Federal revenue is 0.4% and miscellaneous revenue is 2.2% of the School Operating Budget, respectively.

Hampton City Schools School Operating Fund Revenue Detail Comparison of FY 2019 and 2020

DESCRIPTION	ADM of 18,455 Fiscal Year 2020 (Budget)	ADM of 18,600 Fiscal Year 2019 (Budget)	\$ Change		
Local Contribution	\$ 75,572,304	\$ 73,827,042	\$ 1,745,262		
Sales Tax	22,624,685	21,800,599	824,086		
State SOQ Funds					
Basic Aid	58,274,527	59,257,838	(983,311)		
Textbooks	1,348,874	1,359,490	(10,616)		
Vocational Education	1,152,082	1,161,150	(9,068)		
Gifted Education	669,815	675,087	(5,272)		
Special Education	6,242,677	6,291,811	(49,134)		
Prevention, Intervention, and Remediation	3,134,735	3,159,407	(24,672)		
Virginia Retirement System - Retirement	8,305,708	8,344,075	(38,367)		
Social Security	3,764,361	3,780,487	(16,126)		
Virginia Retirement System - Group Life Ins.	254,530	256,533	(2,003)		
English as a Second Language Remedial Summer School	273,968 831,912	294,967 983,473	(20,999)		
Total - State SOQ Funds	84,253,189	85,564,318	(151,561) (1,311,129)		
Total - State SOQ Funds	04,253,169	00,004,010	(1,311,129)		
State Categorical Funds			(0.054)		
Special Ed/Homebound	110,342	119,196	(8,854)		
Total - State Categorical/Regular	110,342	119,196	(8,854)		
State Lottery Funds					
Foster Care	64,973	120,000	(55,027)		
At-Risk Payments (split funded FY20)	964,233	-	964,233		
Virginia Preschool Initiative	2,452,151	2,516,440	(64,289)		
Early Reading Intervention	346,974	332,416	14,558		
K-3 Primary Class Size	3,910,993	3,909,426	1,567		
SOL Algebra Readiness	324,711	329,133	(4,422)		
Project Graduation	37,500	37,500	0		
Special Ed Regional Payments (split funded FY19)	-	1,153,880	(1,153,880)		
Vocational Education (Career and Technical Education)	42,000	42,000	0		
Supplemental Lottery Per Pupil Total - State Lottery Funds	4,922,338 13,065,873	4,532,322 12,973,117	390,016 92,756		
.			,		
State - Incentive, Other Funds					
Compensation Supplement	3,680,882	-	3,680,882		
At-Risk (split funded FY20)	2,419,280	2,791,864	(372,584)		
Special Ed Regional Payments (split funded FY19)	2,314,032	477,781	1,836,251		
Early Reading Specialists Initiative	49,581	47,534	2,047		
Technology/Virginia Public School Authority (VPSA)	1,020,800	1,020,800	0		
Academies of Hampton State Funds Total - State-Incentive, Other Funds	500,763 9,985,338	4,337,979	500,763 5,647,359		
	5,500,000	4,001,010	0,047,000		
Federal Funds - Regular					
Impact Aid	380,000	480,000	(100,000)		
Impact Aid - Special Education	80,000	120,000	(40,000)		
JROTC	350,000	340,000	10,000		
Total - Federal Funds - Regular	810,000	940,000	(130,000)		
Miscellaneous Funds					
Student Fees	17,500	18,000	(500)		
Medicaid Reimbursement	922,000	900,000	22,000		
Miscellaneous Revenue	2,706,564	675,000	2,031,564		
Interest on Investments	3,400	3,000	400		
Indirect Costs Fund 60	570,000	500,000	70,000		
Indirect Costs Fund 51	500,000	500,000	-		
Total - Miscellaneous	4,719,464	2,596,000	2,123,464		
Total - Fund 50-School Operating	\$ 211,141,195	\$ 202,158,251	1		

Note: Totals may not add due to rounding.

HAMPTON CITY SCHOOLS STATE REVENUE DEFINITIONS

State support for the School Operating Budget is primarily received as Basic Aid, a formula-driven funding based on a per pupil amount and March 31 Average Daily Membership (ADM). See all state programs and related description below based on FY20 funding:

Basic Aid (SOQ)	Basic Aid includes funding for the basic instructional positions derived from minimum student to teacher ratios and other
	instructional position staffing standards required by the Standards of Quality (SOQ) for each school division with a minimum ratio of 51 instructional personnel for each 1,000 pupils; plus all other personnel and non-personnel support costs funded through the SOQ, including support salaries and benefits costs.
Sales Tax (SOQ)	A portion of net revenue from the state sales and use tax dedicated to public education (1.125%) is distributed to counties, cities, and towns in support of the Standards of Quality.
Textbooks (SOQ)	State law requires that students attending public schools receive free textbooks. State funding is provided on a per pupil basis based on the funded per pupil amount for textbooks.
Vocational Education (SOQ)	State funds are provided to support career and technical education courses for students in grades 6-12.
Gifted Education (SOQ)	Gifted education funding supports the state share of one full-time equivalent instructional position per 1,000 students in adjusted ADM.
Special Education (SOQ)	Funding for special education provides for the state share of salary costs of instructional positions generated based on the staffing standards for special education. Each special education student is counted in their respective school and up to three disabilities per student may be recognized for calculating instructional positions for funding at either the resource or self-contained level of staffing based on the percentage of special education provided to the student daily.
Prevention, Intervention & Remediation (SOQ)	SOQ Prevention, Intervention, and Remediation funding provides remedial services to children who need additional instruction. Funding is disbursed to local school divisions to support the state share of additional professional instructional positions ranging from a pupil teacher ratio of 10:1 to 18:1 (on a sliding scale) based on the division-level failure rate on the SOL English and math tests for all students at risk of educational failure (the three-year average free lunch eligibility data is used as a proxy for at risk students).
Virginia Retirement System (SOQ)	This funding supports the state share of cost of employer contributions to the Virginia Retirement System (VRS) for retirement benefits for funded SOQ instructional positions.
Social Security (SOQ)	This funding supports the state share of cost of the employer share of Social Security costs for funded SOQ instructiona positions.
VRS - Group Life (SOQ)	This funding supports the state share of cost of employer contributions to the VRS for Group Life benefits for funded SOQ instructional positions.
English as a Second Language (SOQ)	State funds are provided to support local school divisions providing the necessary educational services to children not having English as their primary language. The funding supports the salary and benefits cost of instructional positions at a standard of 17 positions per 1,000 ESL students.
Remedial Summer School (SOQ)	Remedial Summer School programs provide additional education opportunities for at-risk students. These funds are available to school divisions for the operation of programs designed to remediate students who are required to attend such programs during a summer school session, or during an intersession in the case of year-round schools.
Compensation Supplement (Incentive)	Compensation supplement funding covers the state share of cost (including fringe benefits) for a percentage-based salary increase for funded SOQ instructional and support positions.
At-Risk (Incentive/Lottery)	State payments for at-risk students are disbursed to school divisions based on the estimated number of federal free lunch participants in each division to support programs for students who are educationally at-risk. Funding is provided as a percentage add-on to Basic Aid to support the additional costs of educating at-risk students.
Special Education Regional Tuition (Incentive)	Regional tuition reimbursement funding provides for students with low-incidence disabilities who can be served more appropriately and less expensively in a regional program than in more restrictive settings. A joint or a single school division operates regional special education programs. These programs accept eligible children with disabilities from other local school divisions. All reimbursement is in lieu of the per pupil basic operation cost and other state aid otherwise available.
Early Reading Specialists Initiative (Incentive)	Schools with a third grade that rank lowest on the reading Standards of Learning assessments will be given priority for the state share of funding for a reading specialist in such schools. Schools receiving state funds in fiscal year 2018 under this initiative are no longer automatically eligible to receive funding in fiscal year 2019 or fiscal year 2020. Unallocated funds from this initiative may be awarded to schools eligible for funding under the Math/Reading Instructional Specialists Initiative. This action distributes state funds to school divisions in a different manner in the 2018 2020 biennium than in fiscal year 2018, but total state funding for the program remains constant.
Technology/VPSA (Incentive)	The VPSA Technology program provides grant funding for school divisions to purchase additional technology to support the SOL Technology Initiative. Funding is also included for the Virginia e-Learning Backpack Initiative to purchase laptop or tablet computers for ninth grade students in high schools that are not fully accredited for two consecutive years.
Special Education Homebound (Categorical)	Homebound funding provides for the continuation of educational services for students who are temporarily confined to their homes for medical reasons.
Foster Care (Lottery)	Foster care funding provides reimbursement to localities for educating students in foster care that are not residents of their school division.
Virginia Preschool Initiative (Lottery)	The Virginia Preschool Initiative provides funding for programs for unserved, at-risk four-year-old children, which include quality preschool education, health services, social services, parental involvement, and pupil transportation. Programs must provide full-day or half-day and, at least, school-year services. Educational services may be delivered by both public and private providers.
Early Reading Intervention (Lottery)	The Early Reading Intervention program is designed to reduce the number of students needing remedial reading services. Program funds are used by local school divisions for: special reading teachers; trained aides; full-time early literacy tutors; volunteer tutors under the supervision of a certified teacher; computer-based reading tutorial programs; aides to instruct in class groups while the teacher provides direct instruction to the students who need extra assistance; or extended instructional time in the school day or year for these students.
K-3 Primary Class Size (Lottery)	State funding is disbursed to school divisions as an incentive payment for reducing ratios and class sizes in grades kindergarten through three below the required SOQ standard of a 24:1 pupil-teacher ratio. Schools with three-year average free lunch eligibility percentages of 30 percent and greater are eligible for funding. The required ratios range from 19:1 and may go as low as 14:1 based on the free lunch eligibility rate of the eligible school. Eligible school list and funding based on Fall Membership enrollment.

HAMPTON CITY SCHOOLS STATE REVENUE DEFINITIONS

State support for the School Operating Budget is primarily received as Basic Aid, a formula-driven funding based on a per pupil amount and March 31 Average Daily Membership (ADM). See all state programs and related description below based on FY20 funding:

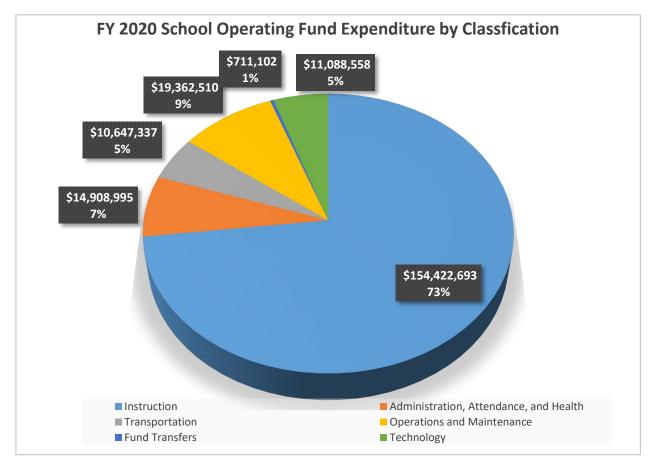
SOL Algebra Readiness (Lottery)	Funding is based on the estimated number of 7th and 8th grade students who are at-risk of failing the Algebra I end-of- course. This number is approximated based on the free lunch eligibility percentage for the school division.
Project Graduation (Lottery)	Funding is for school divisions to assist high school students to pass end-of-course Standards of Learning assessments in English:Reading, English:Writing, Algebra I, Geometry, Algebra II, science, and/or history, in order to complete their diploma requirements.
Vocational Education-CTE (Lottery)	State share of support costs(e.g., adult education, equipment, occupational preparation) for vocational education programs.
Supplemental Lottery Per Pupil (Lottery)	School divisions are permitted to spend such funds on both recurring and nonrecurring expenses in a manner that best supports the needs of the school divisions. There is no required local match.

Hampton City Schools Expenditures by Classification and Object Type Comparison of FY 2019 and 2020

	FY 2020 Budget													
		Instruction	Admir	istration, Attendance, and Health		Transportation		Operations and Maintenance		Fund Transfers T	echnology		Total	% of Budget
Salaries	\$	96,599,162	\$	7,502,832	\$	5,914,268	\$	2,843,210	\$	- \$	4,683,206	\$	117,542,678	55.67%
Fringe Benefits		42,157,362		3,214,993		2,281,800		1,157,930		-	2,041,224		50,853,309	24.08%
Contract Services		6,572,112		3,875,222		43,000		7,830,836		-	1,093,613		19,414,783	9.20%
Internal Services		7,160		-		-		-		-	-		7,160	0.00%
Other Charges		422,541		107,643		16,725		6,657,152		-	422,275		7,626,336	3.61%
Materials & Supplies		2,551,370		199,301		2,391,544		755,263		-	1,763,394		7,660,872	3.63%
Payments to Other Agencies		1,730,300		-		-		-		-	-		1,730,300	0.82%
Capital Outlay		1,382,686		9,004		-		118,119		-	1,084,846		2,594,655	1.23%
Contingencies		3,000,000		-		-		-		-	-		3,000,000	1.42%
Fund Transfers		-		-		-		-		711,102	-		711,102	0.34%
Total	\$	154,422,693	\$	14,908,995	\$	10,647,337	\$	19,362,510	\$	711,102 \$	11,088,558	\$	211,141,195	100.00%

				FY 2019	Bud	get				
	Instruction	Administration, Atter and Health	idance,	Transportation	C	Operations and Maintenance	Fund Transfers	Technology	Total	% of Budget
Salaries	\$ 93,941,210	\$ 7,	245,347	\$ 5,570,825	\$	2,657,246	\$ - \$	4,615,354	\$ 114,029,982	56.41%
Fringe Benefits	40,846,738	2,	993,341	2,041,528		1,124,657	-	2,024,673	49,030,937	24.25%
Contract Services	6,350,768	1,	091,794	36,000		7,711,456	-	637,474	15,827,492	7.83%
Internal Services	7,160		-	-		-	-	-	7,160	0.00%
Other Charges	413,994		97,903	16,725		6,489,435	-	689,328	7,707,385	3.81%
Materials & Supplies	2,577,971		134,786	2,328,644		752,413	-	1,863,958	7,657,772	3.79%
Payments to Other Agencies	1,573,956		-	-		-	-	-	1,573,956	0.78%
Capital Outlay	986,052		9,004	-		28,119	-	1,340,781	2,363,956	1.17%
Contingencies	3,245,009		-	3,500		-	-	-	3,248,509	1.61%
Fund Transfers	-		-	-		-	711,102	-	711,102	0.35%
Total	\$ 149,942,858	\$ 11,	572,175	\$ 9,997,222	\$	18,763,326	\$ 711,102 \$	11,171,568	\$ 202,158,251	100.00%

Note: Totals and percentages may not add due to rounding.



School Operating Fund Expenditures – Significant Trends and Assumptions

Instruction represents 73% or \$154 million of the School Operating Budget and are projected to increase by \$4.5 million (from FY 2019) primarily due to the 3% compensation increase.

Administration, Attendance, and Health represents 7% or \$15 million of the School Operating Budget and are projected to increase by \$3.3 million (from FY 2019) primarily due to a change in budget practice to separate the gross amount of revenue generated by the Hampton City Schools Pharmacy from the operating costs for the Pharmacy and Wellness Center which are budgeted within this classification and the 3% compensation increase.

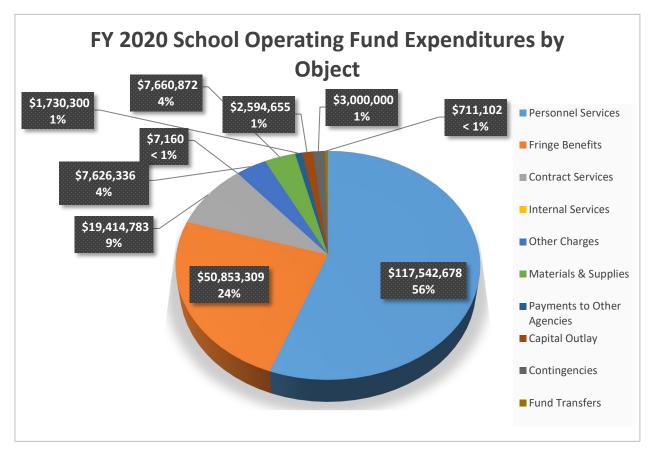
Transportation represents 5% or \$11 million of the School Operating Budget and are projected to increase by \$0.6 million (from FY 2019) due to the 3% compensation increase and \$1 per hour increase to school bus driver hourly rates.

Operation and Maintenance represents 9% or \$19.4 million of the School Operating Budget and are projected to increase by \$0.5 million (from FY 2019) due to the 3% compensation increase and the consolidation of the division-wide copier lease to one department.

Fund transfers represents 1% or \$0.7 million of the School Operating Budget and are not projected to increase.

Technology represents 5% or \$11 million of the School Operating Budget and are projected to decrease by \$0.08 million (from FY 2019) primarily due to the repurposing of funds and the elimination of 2.5 vacant positions.

Across all expenditure classifications (with the exception of Fund Transfers), personnel services and fringe benefits comprise most of the costs. In total, personnel services and fringe benefits make up 80% of the budget. See breakout of FY 2020 expenditures by object below.



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FY 2019-2020 SCHOOL OPERATING BUDGET (FUND 50) By Classification and Object

	OBJECT OF EXPENDITURE		PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
1 - 1114	Comp of Administrative Personnel	5.0	5.0	0.0	248,660	243,460	261,305	17,845	7.33
1 - 1121	Comp of Teachers	1,311.0	1,314.00	3.00	64,367,044	65,707,631	67,702,775	1,995,144	3.04
1 - 1122	Comp of Librarians	35.0	35.0	0.0	1,756,506	1,841,059	1,873,763	32,704	1.78
1 - 1123	Comp of Deans & Guidance Counselors	60.0	60.0	0.0	3,646,006	3,272,833	3,324,509	51,676	1.58
1 - 1124	Comp of Coordinators	3.0	3.0	0.0	371,582	223,281	226,579	3,298	1.48
1 - 1125	Comp of Directors/Curriculum Leaders	17.3	17.3	0.0	1,552,470	1,572,390	1,610,818	38,428	2.44
1 - 1126	Comp of Principals	32.0	32.0	0.0	2,701,067	2,760,582	2,845,067	84,485	3.06
1 - 1127	Comp of Assistant Principals	52.0	52.0	0.0	3,380,130	3,651,210	3,712,451	61,241	1.68
1 - 1128	Comp of Teachers - Summer Remedial				432,562	414,469	400,534	(13,935)	(3.36)
1 - 1129	Comp of JROTC Instructors	9.0	9.0	0.0	706,505	655,945	676,259	20,314	3.10
1 - 1134	Comp of Social Workers	9.0	9.0	0.0	504,191	515,078	492,978	(22,100)	(4.29)

- **1 1114 Comp of Administrative Personnel:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- 1 1121 Comp of Teachers: The net increase in this line item is due to 3 additional Elementary positions at the Spratley Gifted Center based on student enrollment, a 3% salary increase and adjustments based on FY19 actual costs. Additionally, salary adjustments were budgeted for the impact of reducing the steps on the teacher salary scale from 37 to 30 and adding \$300 to steps 15 through 29.
- **1 1122 Comp of Librarians:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- 1 1123 Comp of Deans and Guidance Counselors: The net increase in this line item is due to funding for additional hours for 1 counselor at each high school during the month of July to assist with student scheduling for the Academies of Hampton, a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1124 Comp of Coordinators:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1125 Comp of Directors/Curriculum Leaders:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1126 Comp of Principals:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1127 Comp of Assistant Principals:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1128 Comp of Teachers-Summer Remedial:** The decrease in this line item is due to adjustments based on FY19 spending trends.
- **1 1129 Comp of ROTC Instructors:** The net increase in this line item is due to a required 2.6% increase for minimum instructors pay (MIP) for Marine JROTC instructors, a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1134 Comp of Social Workers:** The net decrease in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.

	OBJECT OF EXPENDITURE	APPROVED 2018-2019	PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
4 4400					4 000 000	4 400 000	4 000 0 40	445,450	0.40
1 - 1139	Comp of Instructional Support Personnel	61.0	63.0	2.0	4,692,206	4,163,883	4,309,342	145,459	3.49
1 - 1141	Comp of Instructional Assistants	154.0	154.0	0.0	2,918,599	3,145,325	3,185,719	40,394	1.28
1 - 1143	Comp of Technical Personnel	1.0	1.0	0.0	40,872	41,709	42,933	1,224	2.93
1 - 1148	Comp of Instructional Assistants - Summer Remedial				25,778	25,076	25,076	-	0.00
1 - 1150	Comp of Secretarial & Clerical	81.5	81.5	0.0	2,696,573	2,676,397	2,898,220	221,823	8.29
1 - 1320	Comp of Part-Time Teachers	8.5	6.75	(1.75)	492,956	515,782	557,979	42,197	8.18
1 - 1321	Comp of Homebound Instructors				303,840	305,990	305,990	-	0.00
1 - 1322	Comp of Temporary Teachers				334,235	432,337	401,456	(30,881)	(7.14)
1 - 1327	Comp of Part-Time Assistant Principals	0.0	0.0	0.0	53,532	-	-	-	0.00
1 - 1334	Comp of Part-Time Social Workers	0.5	0.5	0.0	3,341	33,234	35,535	2,301	6.92
1 - 1339	Comp of Part-Time Instructional Support Personnel	3.5	3.5	0.0	161,587	234,481	255,563	21,082	8.99
1 - 1342	Comp of Part-Time Instructional Assistants	49.5	51.0	1.5	1,143,297	1,229,732	1,297,885	68,153	5.54
1 - 1343	Comp of Part-Time Employees	1.5	1.5	0.0	66,461	106,558	109,748	3,190	2.99
1 - 1350	Comp of Part-Time Secretarial & Clerical	17.5	17.5	0.0	226,413	264,246	277,401	13,155	4.98
1 - 1398	Employee Bonus Payment				39,777	1,000	1,000	-	0.00
1 - 1399	Comp of Temporary Employees				1,256,343	1,354,025	1,296,744	(57,281)	(4.23)

- **1 1139 Comp of Instructional Support Personnel:** The increase in this line item is due to the addition of 2 Speech Language Pathologists, a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1141 Comp of Instructional Assistants:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1143 Comp of Technical Personnel:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1150 Comp of Secretarial & Clerical:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1320 Comp of Part-Time Teachers:** The increase in this line item is due to a reduction of 1.75 part-time teachers, a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1322 Comp of Temporary Teachers:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **1 1334 Comp of Part-Time Social Workers:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1339 Comp of Part-Time Instructional Support Personnel:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1342 Comp of Part-Time Instructional Assistants:** The increase in this line item is due to the addition of 1.5 Instructional Assistants based on student enrollment, a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1343 Comp of Part-Time Employees:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1350 Comp of Part-Time Secretarial & Clerical:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **1 1399 Comp of Temporary Personnel:** The net decrease in this line item is due to adjustments based on FY19 actual costs.

	OBJECT OF EXPENDITURE	PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
1 - 1425	Comp of Part-Time Curriculum Developers			185,618	44,621	91,777	47,156	105.68
1 - 1514	Comp of Substitute Administrators			135,437	129,476	129,476	-	0.00
1 - 1521	Comp of Substitute Teachers			63,794	92,894	92,894	-	0.00
1 - 1550	Comp of Substitute Secretarial & Clerical			21,283	-	-	-	0.00
1 - 1900	Attrition			-	(1,713,494)	(1,842,614)	(129,120)	7.54
1 - 2100	FICA, Employer Contribution			7,019,646	7,186,503	7,389,836	203,333	2.83
1 - 2210	Virginia Retirement System (VRS)			12,175,760	15,236,948	15,693,109	456,161	2.99
1 - 2211	Virginia Retirement System Hybrid			3,490,378	-	-	-	0.00
1 - 2220	Hampton Employee Retirement System (HERS)			3,495,858	3,164,717	3,164,717	-	0.00
1 - 2300	Healthcare Subsidy			12,980,582	13,468,977	14,075,674	606,697	4.50
1 - 2400	VRS Life Insurance Subsidy			1,167,809	1,182,488	1,217,889	35,401	2.99
1 - 2501	Income Protection Subsidy			57,413	60,341	65,445	5,104	8.46
1 - 2506	Health Savings Account			268,525	258,000	371,728	113,728	44.08
1 - 2600	Unemployment Insurance Employer Contribution			30,129	75,000	67,900	(7,100)	(9.47)
1 - 2831	Unused Sick Leave			96,545	61,064	61,064	-	0.00
1 - 2832	Unused Vacation Leave			96,345	50,000	50,000	-	0.00
1 - 3140	Consultant Services			115,037	-	-	-	0.00
1 - 3145	Professional Services			3,237,268	2,698,579	2,801,845	103,266	3.83

- **1 1425 Comp of Part-Time Curriculum Developers:** The increase in this line item is due to adjustments based on FY19 actual costs and one-time state funds for the Academies of Hampton.
- **1 1900** Attrition: Personnel savings due to resignations, reassignments, transfers, retirements, etc for a period of time or at a reduced salary. The increase in this line item is due to adjustments based on FY19 actual costs.
- **1 2100 FICA, Employer Contribution:** The net increase in this line item is due to a 3% salary increase, teacher salary adjustments, and adjustments based on FY19 actual costs.
- **1 2210** Virginia Retirement System (VRS): The net increase in this line item is due to a 3% salary increase, teacher salary adjustments, and adjustments based on FY19 actual costs.
- **1 2211 Virginia Retirement System Hybrid:** This line is budgeted under 1-2210, Virginia Retirement System.
- **1 2220 Hampton Employees Retirement System (HERS):** There is no change to this line item. Funding is based on an actuarial report for a 2 year period. This is a closed retirement plan.
- **1 2300 Healthcare Subsidy:** The net increase in this line item is based on a projection of medical claims and administrative costs for the upcoming healthcare plan year and changes in healthcare enrollment.
- **1 2400 VRS Life Insurance Subsidy:** The net increase in this line item is due to a 3% salary increase, teacher salary adjustments, and adjustments based on FY19 actual costs.
- **1 2501 Income Protection Subsidy:** The funding in this line item is for the mandatory employer contribution for employees in the VRS Hybrid Plan. The increase in this line item is due to a 3% salary increase, teacher salary adjustments, and adjustments based on FY19 actual costs.
- **1 2506 Health Savings Account:** This line item represents the employer contribution to the Health Savings Accounts for employees on the high deductible health plan. The increase in this line item is due to the increase in employees enrolled in the high deductible health plan.
- **1 2600 Unemployment Insurance Employer Contribution:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **1 3145 Professional Services:** The increase in this line item is due to adjustments based on FY19 actual costs and the transfer of funding for Cafeteria Monitors from the Food and Nutrition Services Fund to the School Operating Fund.

	OBJECT OF EXPENDITURE	APPROVED 2018-2019	PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
1 - 3150	Due Process Hearings				71,698	110,520	121,544	11,024	9.97
1 - 3160	Concert Series				25,416	25,887	25,887	-	0.00
1 - 3320	Contracted Maintenance Agreements				-	907	907	-	0.00
1 - 3602	At-Risk Four-Year Old Program				624,066	191,635	212,448	20,813	10.86
1 - 3760	Virginia Living Museum Services				5,085	6,734	5,134	(1,600)	(23.76)
1 - 3770	Virginia Air and Space Center				5,780	5,938	-	(5,938)	(100.00)
1 - 3780	Children's Museum of Virginia				-	-	4,320	4,320	100.00
1 - 3810	Tuition Paid Regional Programs - Spec Ed				3,199,333	3,273,020	3,290,485	17,465	0.53
1 - 3815	Tuition Paid Academic Programs				6,412	14,448	14,448	-	0.00
1 - 3822	Out of School Time Support				5,175	23,100	12,394	(10,706)	(46.35)
1 - 3830	Staff Development				92,546	102,700	82,700	(20,000)	(19.47)
1 - 4400	Printing Services				7,055	7,160	7,160	-	0.00
1 - 5401	Leases/Rental of Equipment				12,132	21,187	20,702	(485)	(2.29)
1 - 5402	Operating Leases - Rentals				61,888	62,500	62,500	-	0.00
1 - 5403	Commencement Costs				9,885	25,300	37,300	12,000	47.43
1 - 5500	Co-Curricular Activities				49,750	113,746	113,746	-	0.00
1 - 5501	Travel Expenses				17,747	24,466	24,466	-	0.00
1 - 5504	Travel - Professional				31,781	41,100	36,100	(5,000)	(12.17)
1 - 5510	Mileage Reimbursement				66,345	84,500	89,373	4,873	5.77
1 - 5800	Community Services				14,941	26,000	22,229	(3,771)	(14.50)
1 - 5801	Accreditation Costs				3,600	3,300	4,080	780	23.64

- **1 3150 Due Process Hearing:** The increase in this line item is due to based on ensuring adequate funds are budgeted for due process hearings.
- **1 3602** At-Risk Four Year Old Program: The increase in this line item is due to adjustments based on FY19 actual costs.
- **1 3760** Virginia Living Museum Services: The decrease in this line item is due to adjustments based on FY19 actual costs.
- **1 3770 Virginia Air and Space Center:** The decrease in this line item is due to repurposing funds to the Children's Museum of Virginia for anticipated preschool field trips.
- **1 3780 Children's Museum of Virginia:** The increase in this line item is due to repurposing funds from the Virginia Air and Space Center for anticipated preschool field trips.
- **1 3810 Tuition Paid Regional Programs Spec Ed:** Funding in this line item is based on projected student enrollment and tuition costs as proposed in the New Horizons Regional Education Center (NHREC) FY20 budget and projected costs for Southeastern Cooperative Educational Program (SECEP).
- **1 3822 Out of School Time Support:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **1 3830 Staff Development:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **1 5401 Leases/Rentals of Equipment:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **1 5403 Commencement Costs:** The increase in this line item is due to adjustments based on projected costs to improve video streaming quality.
- **1 5504 Travel-Professional:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **1 5510 Mileage Reimbursement:** The increase in this line item is due to adjustments based on school allocations.
- **1 5800 Community Services:** The decrease in this line item is due to adjustments based on reduced state funding for the At Risk Four-Year Old Program.
- **1 5801** Accreditation Costs: The increase in this line item is due to the addition of funds to support the Advanced Ed membership increase.

	OBJECT OF EXPENDITURE	APPROVED 2018-2019	PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
1 - 5802	Dues and Association Memberships				53,593	11,895	12,045	150	1.26
1 - 6001	Office Supplies				78,824	69,096	67,647	(1,449)	(2.10)
1 - 6012	Textbooks				400,864	743,168	743,168		0.00
1 - 6013	Instructional Supplies				976,398	942,044	925,782	(16,262)	(1.73)
1 - 6016	Testing & Monitoring Supplies				174,994	258,559	260,724	2,165	0.84
1 - 6031	Library Books & Periodicals				244,916	246,547	246,547	-	0.00
1 - 6039	Other Instructional Costs - Remedial				16,922	37,456	37,456	-	0.00
1 - 6050	Other Expenses				303,297	281,101	270,046	(11,055)	(3.93)
1 - 7002	New Horizons - Special Ed				19,257	19,257	19,257	-	0.00
1 - 7003	New Horizons - CTE				1,180,096	1,325,618	1,468,652	143,034	10.79
1 - 7004	New Horizons - Governor's School				183,597	219,081	232,391	13,310	6.08
1 - 7100	Youth Violence Prevention				10,000	10,000	10,000	-	0.00
1 - 8100	Capital Outlay - Replacement				143,260	949,047	945,681	(3,366)	(0.35)
1 - 8200	Capital Outlay - New				79,822	37,005	437,005	400,000	1,080.94
1 - 9919	Contingency - Sales Tax				(745,502)	150,000	-	(150,000)	(100.00)
1 - 9920	Contingency - Personnel				(21,252)	1,045,009	1,000,000	(45,009)	(4.31)
1 - 9923	Contingency - Medicaid Services				-	50,000	-	(50,000)	(100.00)
1 - 9924	City Debt Service				2,000,000	2,000,000	2,000,000	-	0.00
	INSTRUCTION CATEGORY TOTAL	1,911.80	1,916.55	4.75	148,169,679	149,942,858	154,422,693	4,479,835	2.99

- **1 5802 Dues and Association Memberships:** The increase in this line item is due to the addition of funds for membership to the National Alliance of Concurrent Enrollment Partnerships (NACEP) Secondary Institution.
- **1 6001 Office Supplies:** The decrease in this line item is due to per pupil student allocations as a result of declining enrollment and adjustments based on FY19 actual costs.
- **1 6013** Instructional Supplies: The decrease in this line item is due to per pupil student allocations as a result of declining enrollment and adjustments based on FY19 actual costs.
- **1 6016 Testing and Monitoring Supplies:** The increase in this line item is due to anticipated costs for general education diploma testing materials.
- **1 6050 Other Expenses:** The net decrease in this line item is due to per pupil student allocations as a result of declining enrollment and adjustments based on FY19 actual costs.
- **1 7003 New Horizons CTE:** Based on projected student enrollment and tuition costs per the proposed NHREC FY20 budget.
- **1 7004 New Horizons Governor's School:** Based on projected student enrollment and tuition costs per the proposed NHREC FY20 budget.
- **1 8100** Capital Outlay Replacement: The net decrease in this line item is due to per pupil student allocations as a result of declining enrollment and adjustments based on FY19 actual costs.
- **1 8200 Capital Outlay New:** The increase in this line item is due to adjustments based on FY19 actual costs and one-time state funds for the Academies of Hampton.
- **1 9919 Contingency Sales Tax:** Beginning in FY20, this contingency line will no longer be used. All contingency funds will be budgeted in 1- 9920 Contingency- Personnel.
- **1 9920 Contingency Personnel:** This item is included in the budget to safeguard against unexpected expenditure pressures and is used primarily to hire instructional positions if additional staffing is necessary at the start of school based on student enrollment and K-3 Class Size Reduction requirements.
- **1 9923 Contingency Medicaid Services:** Beginning in FY20, this contingency line will no longer be used. All contingency funds will be budgeted in 1- 9920 Contingency-Personnel.
- **1 9924 City Debt Service:** This line item represents funds due to the City of Hampton for FY19 debt service for building construction.

	OBJECT OF EXPENDITURE		PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
2 - 1111	Comp of Board Members	3.5	3.5	0.0	89,282	90,420	93,132	2,712	3.00
2 - 1112	Comp of Superintendent	1.0	1.0	0.0	218,829	214,692	230,078	15,386	7.17
2 - 1113	Comp of Deputy Superintendents	2.0	2.0	0.0	225,327	265,596	291,230	25,634	9.65
2 - 1114	Comp of Administrative Personnel	10.3	10.3	0.0	609,795	641,951	667,682	25,731	4.01
2 - 1124	Comp of Coordinators	4.0	4.0	0.0	275,687	281,188	289,605	8,417	2.99
2 - 1125	Comp of Directors	5.0	5.0	0.0	534,736	546,393	545,367	(1,026)	(0.19)
2 - 1131	Comp of Nurses	34.0	34.0	0.0	1,340,708	1,399,423	1,453,331	53,908	3.85
2 - 1132	Comp of Psychologists	8.0	8.0	0.0	492,271	501,573	516,570	14,997	2.99
2 - 1139	Comp of Other Professional Personnel	33.0	33.0	0.0	1,220,815	1,611,657	1,594,337	(17,320)	(1.07)
2 - 1143	Comp of Technical Personnel	6.0	6.0	0.0	240,668	247,151	267,774	20,623	8.34
2 - 1150	Comp of Secretarial & Clerical	29.0	31.0	2.0	980,757	1,017,244	1,076,011	58,767	5.78
2 - 1331	Comp of Nurses, Part-Time	0.5	0.5	0.0	23,472	28,239	29,608	1,369	4.85
2 - 1339	Comp of Other Professional Personnel - Part-Time	2.0	2.0	0.0	135,482	145,050	147,902	2,852	1.97
2 - 1343	Comp of Part-Time Employees	0.5	1.0	0.5	14,374	15,430	40,090	24,660	159.82

- **2 1111 Comp of Board Members:** The increase in this line item is due to a 3% salary increase.
- **2 1112 Comp of Superintendent:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1113 Comp of Deputy Superintendents:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1114 Comp of Administrative Personnel:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1124 Comp of Coordinators:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1125 Comp of Directors:** The net decrease in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1131 Comp of Nurses:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1132 Comp of Psychologists:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1139 Comp of Other Professional Personnel:** The net decrease in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1143 Comp of Technical Personnel:** The net increase in this line item is due to the restructuring of the Printing Services Department and a 3% salary increase.
- **2 1150 Comp of Secretarial & Clerical:** The net increase in this line item is due to the addition of a Records Clerk (repurposed from a full-time bus driver position) and the reclassification of a School Health Clerk from part-time (see 2-1350) to full-time. This line item also includes a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1331 Comp of Nurses, Part-Time:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1339 Comp of Other Professional Personnel Part-Time:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1343 Comp of Part-Time Employees:** The increase in this line item is due to the addition of a part-time Digital Press Operator to the Printing Services Department and a 3% salary increase.

	OBJECT OF EXPENDITURE		RECOMMENDED	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
2 - 1350	Comp of Part-Time Secretarial & Clerical	3.5	3.0	(0.5)	71,696	88,131	80,108	(8,023)	(9.10)
2 - 1399	Comp of Temporary Employees				78,853	97,819	97,819	-	0.00
2 - 1531	Comp of Substitute Nurses				84,061	53,390	82,188	28,798	53.94
2 - 2100	FICA, Employer Contribution				490,529	554,269	573,967	19,698	3.55
2 - 2210	Virginia Retirement System (VRS)				912,854	1,132,875	1,167,431	34,556	3.05
2 - 2211	Virginia Retirement System Hybrid				173,399	-	-	-	0.00
2 - 2300	Healthcare Subsidy				947,502	1,065,700	1,197,887	132,187	12.40
2 - 2400	VRS Life Insurance Subsidy				79,163	87,919	90,600	2,681	3.05
2 - 2501	Income Protection Subsidy				2,950	3,025	3,395	370	12.23
2 - 2506	Health Savings Account				30,888	34,500	44,500	10,000	28.99
2 - 2831	Unused Sick Leave				2,892	15,000	15,000	-	0.00
2 - 2832	Unused Vacation Leave				16,007	15,496	15,496	-	0.00
2 - 2834	Employee Assistance Program				28,947	33,600	33,600	-	0.00
2 - 2900	Other Fixed Costs				57,556	50,956	73,117	22,161	43.49
2 - 3111	Contracted Testing				3,330	19,800	19,800	-	0.00
2 - 3112	Contracted Medical Expenses - Spec Ed				79,049	84,926	84,926	-	0.00
2 - 3113	Contracted Background Checks				34,873	1,000	1,000	-	0.00
2 - 3140	Consultant Services				800	31,950	31,950	-	0.00
2 - 3145	Professional Services				133,879	574,238	3,292,980	2,718,742	473.45
2 - 3500	Contracted Printing Costs				16,865	15,674	16,234	560	3.57

- 2 1350 Comp of Part-Time Secretarial/Clerical: The net decrease in this line item is due to the reduction of a part time School Health Clerk reclassified to full time (see 2-1150). This line item also includes a 3% salary increase and adjustments based on FY19 actual costs.
- **2 1531 Comp of Substitute Nurses:** The increase in this line item is due to adjustments based on FY19 actual costs.
- **2 2100** FICA, Employer Contribution: The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 2210** Virginia Retirement System (VRS): The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 2211 Virginia Retirement System Hybrid:** This line is budgeted under 1-2210, Virginia Retirement System.
- **2 2300 Healthcare Subsidy:** The net increase in this line item is based on a projection of medical claims and administrative costs for the upcoming healthcare plan year and changes in healthcare enrollment.
- **2 2400 VRS Life Insurance Subsidy:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 2501 Income Protection Subsidy:** The funding in this line item is for the mandatory employer contribution for employees in the VRS Hybrid Plan. The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **2 2506 Health Savings Account:** This line item represents the employer contribution to the Health Savings Accounts for employees on the high deductible health plan. The increase in this line item is due to the increase in employees enrolled in the high deductible health plan.
- **2 2900 Other Fixed Costs:** The increase in this line item is due to an increase in the employers liability to the 403(b) annuity plan.
- 2 3145 Professional Services: The net increase in this line item is due to the operational expenses of the HCS Pharmacy and Wellness Center, reallocation of funding to Technology for division wide benefits administration software, and adjustments based on FY19 actual costs.
- **2 3500 Contracted Printing Costs:** The increase in this line item is due to adjustments based on FY19 actual costs.

	OBJECT OF EXPENDITURE		RECOMMENDED	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
2 - 3610	Advertisements				7,206	5,250	5,250	-	0.00
2 - 3612	Public Relations				21,548	57,996	117,711	59,715	102.96
2 - 3821	Payment to City for Purchasing				254,745	300,960	305,371	4,411	1.47
2 - 4200	Food Service				49,768	-	-	-	0.00
2 - 5501	Travel Expenses				17,960	13,288	16,417	3,129	23.55
2 - 5504	Travel Expenses - Professional				2,539	5,309	5,309	-	0.00
2 - 5505	Travel - School Board				21,043	19,264	25,000	5,736	29.78
2 - 5510	Mileage Reimbursement				11,304	12,691	13,141	450	3.55
2 - 5802	Membership & Association Dues				47,372	47,351	47,776	425	0.90
2 - 6001	Office Supplies				(16,926)	16,745	14,945	(1,800)	(10.75)
2 - 6004	Medical Supplies				30,620	47,995	47,995	-	0.00
2 - 6011	Other Operating Supplies				3,344	4,362	4,362	-	0.00
2 - 6014	Books, Subscriptions & Microfilm				-	700	700	-	0.00
2 - 6040	Print Shop Supplies				(51,032)	24,947	87,261	62,314	249.79
2 - 6050	Other Expenses				34,596	40,037	44,038	4,001	9.99
2 - 8100	Capital Outlay - Replacement				12,108	9,004	9,004	-	0.00
2 - 8200	Capital Outlay - New				3,300	-	-	-	0.00
	ADMINISTRATION / ATTENDANCE & HEALTH CATEGORY TOTAL	142.3	144.3	2.0	10,097,789	11,572,175	14,908,995	3,336,820	28.83

- **2 3612 Public Relations:** The increase in this line item is due to adjustments based on FY19 actual costs and one-time state funds for the Academies of Hampton.
- **2 3821 Payment to City for Purchasing:** Funds in this line item pay for Procurement Services which are shared with the City of Hampton. This information is provided by the City.
- **2 5501 Travel Expenses:** The increase in this line item is based on funding added for ASBO professional development travel expenses.
- **2 5505 Travel-School Board:** The increase in this line item is based on funding for VSBA and NSBA conference travel expenses for School Board members.
- **2 5510 Mileage Reimbursement:** The increase in this line item is due to adjustments based on FY19 actual costs.
- **2 5802 Dues and Association Memberships:** The increase in this line item is due to adjustments based on FY19 actual costs.
- **2 6001 Office Supplies:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **2 6040 Other Expenses:** The increase in this line item is due to supplies needed to support division wide and external organizations printing services provided by the Printing Services Department.
- **2 6050 Other Expenses:** The increase in this line item is due to adjustments based on FY19 actual costs related to community partnerships.

OBJECT OF EXPENDITURE	APPROVED 2018-2019	PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
3 - 1114 Comp of Administrative Personnel	5.0	5.0	0.0	267,654	267,825	274,347	6,522	2.44
3 - 1125 Comp of Directors	1.0	1.0	0.0	84,048	85,729	88,301	2,572	3.00
3 - 1143 Comp of Technical Personnel	4.0	4.0	0.0	137,163	123,881	125,712	1,831	1.48
3 - 1150 Comp of Secretarial & Clerical	1.0	1.0	0.0	39,704	38,808	39,969	1,161	2.99
3 - 1165 Comp of Garage Employees	10.0	10.0	0.0	462,456	462,956	469,267	6,311	1.36
3 - 1170 Comp of Bus Drivers	161.0	160.0	(1.0)	3,204,051	2,775,210	3,035,052	259,842	9.36
3 - 1190 Comp of Bus Attendants	12.0	9.0	(3.0)	174,586	168,831	132,554	(36,277)	(21.49)
3 - 1343 Comp of Part-Time Employees	0.5	0.5	0.0	14,257	15,874	16,350	476	3.00
3 - 1365 Comp of Part-Time Garage Employees	0.5	0.5	0.0	2,681	21,439	17,468	(3,971)	(18.52)
3 - 1370 Comp of Bus Drivers - Extra Runs				(40,112)	406,762	406,762	-	0.00
3 - 1371 Comp of Part-Time Bus Drivers	14.0	14.0	0.0	260,591	439,260	463,525	24,265	5.52
3 - 1394 Comp of Part-Time Bus Attendants	32.5	35.5	3.0	603,575	739,250	825,535	86,285	11.67
3 - 1399 Comp of Temporary Employees				16,086	25,000	19,426	(5,574)	(22.30)
3 - 2100 FICA, Employer Contribution				400,471	426,168	452,442	26,274	6.17

- **3 1114 Comp of Administrative Personnel:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **3 1125 Comp of Directors:** The increase in this line item is due to a 3% salary increase.
- **3 1143 Comp of Technical Personnel:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **3 1150 Comp of Secretarial/Clerical:** The net increase in this line item is due to a 3% salary increase.
- **3 1165 Comp of Garage Employees:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **3 1170 Comp of Bus Drivers:** The net increase in this line item is due to the reclassification of a Bus Driver position to a Records Clerk position (see 2-1350). This line item also includes a 3% salary increase, an increase of \$1 per hour for school bus driver pay and adjustments based on FY19 actual costs.
- **3 1190 Comp of Bus Attendants:** The net decrease in this line item is due to the reclassification of 3 FTE vacant full time positions to 3 FTE part time positions (see 3-1394), a 3% salary increase and adjustments based on FY19 actual costs.
- **3 1343 Comp of Part-Time Employees:** The increase in this line item is due to a 3% salary increase.
- **3 1365 Comp of Part-Time Garage Employees:** The decrease in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **3 1371 Comp of Part-Time Bus Drivers:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **3 1394 Comp of Part-Time Bus Attendants:** The increase in this line item is due to the reclassification of 3 FTE vacant full time positions (see 3-1190) to 3 FTE part time positions, a 3% salary increase and adjustments based on FY19 actual costs.
- **3 1399 Comp of Temporary Employees:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **3 2100** FICA, Employer Contribution: The increase in this line item is due to a 3% salary increase, school bus driver pay adjustments, and adjustments based on FY19 actual costs.

	OBJECT OF EXPENDITURE		RECOMMENDED	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
3 - 2210	Virginia Retirement System (VRS)				300,680	388,291	411,223	22,932	5.91
3 - 2211	Virginia Retirement System Hybrid				115,174	-	-	-	0.00
3 - 2300	Healthcare Subsidy				1,038,967	1,143,553	1,343,706	200,153	17.50
3 - 2400	VRS Life Insurance Subsidy				45,368	49,183	52,284	3,101	6.31
3 - 2501	Income Protection Subsidy				5,063	4,944	5,072	128	2.59
3 - 2506	Health Savings Account				17,675	20,125	14,109	(6,016)	(29.89)
3 - 2831	Unused Sick Leave				5,168	1,453	1,453	-	0.00
3 - 2832	Unused Vacation Leave				-	1,511	1,511	-	0.00
3 - 3145	Professional Services				2,910	15,000	15,000	-	0.00
3 - 3410	Transportation by Public Carrier				17,682	3,000	3,000	-	0.00
3 - 3420	Transportation by Contracted Carrier				10,125	18,000	18,000	-	0.00
3 - 3830	Staff Development				6,931	6,300	7,000	700	11.11
3 - 5204	Cell Phone Service				13,257	13,500	13,500	-	0.00
3 - 5401	Leases/Rental of Equipment				-	3,225	3,225	-	0.00
3 - 6001	Office Supplies				12,019	6,832	16,832	10,000	146.37
3 - 6008	Vehicle & Powered Equipment Fuels				882,200	1,445,334	1,445,334	-	0.00
3 - 6009	Vehicle & Powered Equipment Supplies				821,884	862,478	915,378	52,900	6.13
3 - 6050	Other Expenses				20,815	14,000	14,000	-	0.00
3 - 8100	Capital Outlay - Replacement				59,933	-	-	-	0.00
3 - 8200	Capital Outlay - New				45,827	-	-	-	0.00
3 - 9920	Contingency				(1,344)	3,500	-	(3,500)	(100.00)
	TRANSPORTATION CATEGORY TOTAL	241.5	240.5	(1.0)	9,047,545	9,997,222	10,647,337	650,115	6.50

- **3 2210** Virginia Retirement System (VRS): The net increase in this line item is due to a 3% salary increase, school bus driver pay adjustments, and adjustments based on FY19 actual costs.
- **3 2211 Virginia Retirement System Hybrid:** This line is budgeted under 1-2210, Virginia Retirement System.
- **3 2300 Healthcare Subsidy:** The net increase in this line item is based on a projection of medical claims and administrative costs for the upcoming healthcare plan year and changes in healthcare enrollment.
- **3 2400 VRS Life Insurance Subsidy:** The net increase in this line item is due to a 3% salary increase, school bus driver pay adjustments, and adjustments based on FY19 actual costs.
- **3 2501 Income Protection Subsidy:** The funding in this line item is for the mandatory employer contribution for employees in the VRS Hybrid Plan. The net increase in this line item is due to a 3% salary increase, school bus driver pay adjustments, and adjustments based on FY19 actual costs.
- **3 2506 Health Savings Account:** This line item represents the employer contribution to the Health Savings Accounts for employees on the high deductible health plan. The decrease in this line item is due to the decrease in employees enrolled in the high deductible health plan.
- **3 3830 Staff Development:** The increase in this line item is due to adjustments based on FY19 actual costs.
- **3 6001 Office Supplies:** The increase in this line item is due to projected costs associated with producing training documents for employees in the Transportation Department.
- **3 6009** Vehicle & Powered Equipment Supplies: The increase in this line item is due to the cost of parts and services associated with an aging fleet.
- **3 9920 Contingency:** Beginning in FY20, this contingency line will no longer be used. All contingency funds will be budgeted in 1- 9920 Contingency- Personnel.

OBJECT OF EXPENDITURE	APPROVED 2018-2019	RECOMMENDED	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
4 - 1114 Comp of Administrative Personnel	4.0	4.0	0.0	242,595	245,343	262,674	17,331	7.06
4 - 1125 Comp of Directors	1.0	1.0	0.0	105,374	114,372	118,450	4,078	3.57
4 - 1150 Comp of Secretarial & Clerical	2.0	2.0	0.0	129,647	82,047	84,191	2,144	2.61
4 - 1160 Comp of Maintenance Employees	27.0	27.0	0.0	1,304,362	1,290,959	1,321,075	30,116	2.33
4 - 1192 Comp of School Security Officers	37.0	40.0	3.0	770,127	866,210	989,896	123,686	14.28
4 - 1360 Comp of Part Time Maintenance Employed	es 0.5	0.5	0.0	-	23,315	24,022	707	3.03
4 - 1399 Comp of Temporary Employees				3,480	-	7,902	7,902	100.00
4 - 1592 Comp of Substitute Staff Aides				39,371	35,000	35,000	-	0.00
4 - 2100 FICA, Employer Contribution				193,275	203,279	217,506	14,227	7.00
4 - 2210 Virginia Retirement System (VRS)				296,169	271,648	289,696	18,048	6.64
4 - 2211 Virginia Retirement System Hybrid				54,650	-	-	-	0.00
4 - 2300 Healthcare Subsidy				540,256	591,872	588,044	(3,828)	(0.65)
4 - 2400 VRS Life Insurance Subsidy				31,780	33,614	35,955	2,341	6.96
4 - 2501 Income Protection Subsidy				1,288	1,143	1,378	235	20.56

- **4 1114 Comp of Administrative Personnel:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **4 1125 Comp of Directors:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **4 1150 Comp of Secretarial & Clerical:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **4 1160 Comp of Maintenance Employees:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **4 1192 Comp of School Security Officers:** The net increase in this line item is due to the addition of 3 high school School Security Officers (SSOs) to promote continued school safety, the addition of 2 workdays for all SSOs for mandatory training, a 3% salary increase and adjustments based on FY19 actual costs.
- **4 1360 Comp of Part-Time Maintenance Employees:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **4 1399 Comp of Temporary Employees:** The increase in this line item is due to the use of temporary employees for summer projects.
- **4 2100 FICA, Employer Contribution:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **4 2210** Virginia Retirement System (VRS): The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **4 2211 Virginia Retirement System Hybrid:** This line is budgeted under 1-2210, Virginia Retirement System.
- **4 2300 Healthcare Subsidy:** The net decrease in this line item is based on a projection of medical claims and administrative costs for the upcoming healthcare plan year and changes in healthcare enrollment.
- **4 2400 VRS Life Insurance Subsidy:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **4 2501 Income Protection Subsidy:** The funding in this line item is for the mandatory employer contribution for employees in the VRS Hybrid Plan. The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.

	OBJECT OF EXPENDITURE	APPROVED 2018-2019	PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
4 - 2506 H	Health Savings Account				3,150	3,500	5,750	2,250	64.29
4 - 2831 l	Unused Sick Leave				20,470	4,601	4,601	-	0.00
4 - 2832 l	Unused Vacation Leave				38,225	15,000	15,000	-	0.00
4 - 3100 (Contracted OSHA Expenses				58,416	89,170	150,000	60,830	68.22
4 - 3120 (Contracted Security Service				66,596	84,500	134,500	50,000	59.17
4 - 3122 (Contracted Resource Officers				772,134	820,802	823,205	2,403	0.29
4 - 3145 (Contracted Professional Services				23,163	-	-	-	0.00
4 - 3310 (Contracted Building & Grounds Service				5,862,063	6,229,053	6,186,069	(42,984)	(0.69)
4 - 3320 0	Contracted Maintenance Agreements				151,116	172,326	181,436	9,110	5.29
4 - 3330 (Contracted Repair Services				1,734	11,689	11,129	(560)	(4.79)
4 - 3823 F	Payment to City for Building Services				296,198	303,916	344,497	40,581	13.35
4 - 5100 1	Natural Gas				150,123	323,448	271,448	(52,000)	(16.08)
4 - 5101 E	Electrical Services				2,682,827	2,687,783	2,554,338	(133,445)	(4.96)
4 - 5103 \	Water & Sewer Services				334,521	347,811	341,769	(6,042)	(1.74)
4-5201 F	Postage Services				79,793	95,697	122,428	26,731	27.93
4 - 5204 (Cell Phone Service				19,749	20,444	22,444	2,000	9.78

- **4 2506 Health Savings Account:** This line item represents the employer contribution to the Health Savings Accounts for employees on the high deductible health plan. The increase in this line item is due to the increase in employees enrolled in the high deductible health plan.
- **4 3100 Contracted OSHA Expenses:** The increase in this line item is to ensure adequate funding is available for Occupational Safety and Health Administration (OSHA) related costs for all buildings and adjustments based on FY19 actual costs.
- **4 3120 Contracted Security Service:** The increase in this line item is due to new contract fees for security services for all schools and buildings.
- **4 3122 Contracted Resource Officers:** This line item is based on the cost of School Resource Officers who work in secondary schools during the school year. This cost is provided annually by the City of Hampton.
- **4 3310 Contracted Building & Grounds Service:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **4 3320 Contracted Maintenance Agreements:** The increase in this line item is due to adjustments based on FY19 actual costs.
- **4 3330 Contracted Repair Service:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **4 3823 Payment to City for Building Services:** This line item represents the rental and associated expenses of the Ruppert L. Sargent building, for which the school division pays 2/3 of the cost. This cost is provided annually by the City of Hampton.
- **4 5100 Natural Gas:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **4 5101 Electrical Services:** The net decrease in this line item is due to the sharing of utility costs with the Rental Income Fund for Mallory and Mary Peake and adjustments based on FY19 actual costs.
- **4 5103** Water & Sewer Services: The net decrease in this line item is due to the sharing of utility costs with the Rental Income Fund for Mallory and Mary Peake and adjustments based on FY19 actual costs.
- **4 5201 Postage Services:** The increase in this line item is due to the increase in costs of division-wide postage services.
- **4 5204 Cell Phone Service:** The increase in this line item is due to changes in cell phone data plans for Electronics Technicians.

	OBJECT OF EXPENDITURE		PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
4 - 5300	Self Insurance				3,229,366	2,884,671	2,837,709	(46,962)	(1.63)
4 - 5401	Leases/Rental of Equipment				440,788	89,581	467,016	377,435	421.33
4 - 5402	Leases/Rental of Building				(175)	-	-	-	0.00
4 - 5606	WHRO - Capital				38,852	40,000	40,000	-	0.00
4 - 6001	Office Supplies				3,202	3,561	6,561	3,000	84.25
4 - 6007	Maintenance Supplies				412,233	457,457	457,457	-	0.00
4 - 6010	OSHA Supplies				34,182	35,036	45,036	10,000	28.54
4 - 6017	Repair Parts & Supplies				78,551	80,680	70,894	(9,786)	(12.13)
4 - 6050	Other Expenses				194,229	175,679	175,315	(364)	(0.21)
4 - 8100	Capital Outlay - Replacement				77,308	28,119	118,119	90,000	320.07
	OPERATION AND MAINTENANCE CATEGORY TOTAL	71.5	74.5	3.0	18,781,187	18,763,326	19,362,510	599,184	3.19

- **4 5300 Self-Insurance:** The decrease in this line item reflects the estimated costs for FY20 as determined by the City's Risk Management Office.
- **4 5401 Leases/Rental of Equipment:** The increase in this line item is due to the consolidation of all copier leases across the division to one department.
- **4 6001 Office Supplies:** The increase in this line item iis due to supplies for additional School Security Officers.
- **4 6010 OSHA Supplies:** The increase in this line item is to ensure adequate funding is available for OSHA supplies for all employees.
- **4 6017 Repair Parts & Supplies:** The net decrease in this line item is due to the reallocation of funds to provide schools a budget for small technology purchases (see 9-6060) and adjustments based on FY19 actual costs.
- **4 6050 Other Expenses:** The decrease in this line item is due to adjustments based on FY19 actual costs.
- **4 8100 Capital Outlay-Replacement:** The increase in this line item is due to adjustments based on FY19 actual costs.

	OBJECT OF EXPENDITURE	PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
7 - 9930 7 - 9940	Student Athletic Subsidy (Fund 94) PEG TV Subsidy (Fund 60)			277,000 434,102	277,000 434,102	277,000 434,102	-	0.00 0.00
	FUND TRANSFERS CATEGORY TOTAL			711,102	711,102	711,102	-	0.00

- **7 9300** Student Athletic Subsidy (Fund 94): This line item provides support for student athletics in all high schools.
- **7 9940 PEG TV Subsidy (Fund 60):** This line item represents the HCS portion of the subsidy to fund the joint project with the City of Hampton for Community Public Education Television Services.

	OBJECT OF EXPENDITURE		PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
9 - 1121	Comp of Teachers	27.0	25.0	(2.0)	1,221,723	1,374,671	1,358,628	(16,043)	(1.17)
9 - 1125	Comp of Directors/Curriculum Leaders	1.0	1.0	0.0	138,611	141,365	145,579	4,214	2.98
9 - 1139	Comp of Other Professional Personnel	1.0	1.0	0.0	144,828	70,957	73,781	2,824	3.98
9 - 1143	Comp of Other Technical Personnel	49.0	49.0	0.0	2,625,446	2,622,940	2,722,383	99,443	3.79
9 - 1150	Comp of Secretarial and Clerical	9.0	9.0	0.0	318,498	338,745	335,405	(3,340)	(0.99)
9 - 1320	Comp of Part Time Teachers	1.0	0.5	(0.5)	33,008	66,676	47,430	(19,247)	(28.87)
9 - 1343	Comp of Part Time Employees	0.0	0.0	0.0	59,261	-	-	-	0.00
9 - 2100	FICA, Employer Contribution				336,800	353,075	358,265	5,190	1.47
9 - 2210	Virginia Retirement System (VRS)				679,146	765,057	776,873	11,816	1.54
9 - 2211	Virginia Retirement System Hybrid				84,885	-	-	-	0.00
9 - 2300	Healthcare Subsidy				700,592	762,960	781,835	18,875	2.47
9 - 2400	VRS Life Insurance Subsidy				57,241	59,373	60,290	917	1.54
9 - 2501	Income Protection Subsidy				1,499	1,458	2,761	1,303	89.37

HAMPTON CITY SCHOOLS SUPERINTENDENT'S RECOMMENDED OPERATING BUDGET (FUND 50) FY 2019-2020

- 9-1121 Comp of Teachers: The net decrease in this line item is due to the reduction of 2 vacant Career and Technical Education (CTE) teachers, a 3% salary increase and adjustments based on FY19 actual costs. Additionally, salary adjustments were budgeted for the impact of reducing the steps on the teacher salary scale from 37 to 30 and adding \$300 to steps 15 through 29.
- **9 1125 Comp of Directors/Curriculum Leaders:** The net increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **9 1139 Comp of Other Professional Personnel:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **9 1143 Comp of Other Technical Personnel:** The increase in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **9 1150** Comp of Secretarial & Clerical: The decrease in this line item is due to a 3% salary increase and adjustments based on FY19 actual costs.
- **9 1320 Comp of Part-Time Teachers:** The net decrease in this line item is due the reduction of a vacant part-time teacher, a 3% salary increase and adjustments based on FY19 actual costs.
- **9 2100 FICA, Employer Contribution:** The increase in this line item is due to a 3% salary increase, teacher salary adjustments, and adjustments based on FY19 actual costs.
- **9 2210** Virginia Retirement System (VRS): The increase in this line item is due to a 3% salary increase, teacher salary adjustments, and adjustments based on FY19 actual costs.
- **9 2211** Virginia Retirement System Hybrid: This line is budgeted under 1-2210, Virginia Retirement System.
- **9 2300 Healthcare Subsidy:** The net increase in this line item is based on a projection of medical claims and administrative costs for the upcoming healthcare plan year and changes in healthcare enrollment.
- **9 2400 VRS Life Insurance Subsidy:** The increase in this line item is due to a 3% salary increase, teacher salary adjustments, and adjustments based on FY19 actual costs.
- **9 2501 Income Protection Subsidy:** The funding in this line item is for the mandatory employer contribution for employees in the VRS Hybrid Plan. The increase in this line item is due to a 3% salary increase, teacher salary adjustments, and adjustments based on FY19 actual costs.

HAMPTON CITY SCHOOLS SUPERINTENDENT'S RECOMMENDED OPERATING BUDGET (FUND 50) FY 2019-2020

	OBJECT OF EXPENDITURE		PERSONNEL RECOMMENDED 2019-2020	INC. (DEC.)	ACTUAL 2017-2018	FINAL APPROVED 2018-2019	SUPERINTENDENT'S RECOMMENDED 2019-2020	\$ INCR (DECR)	% INCR (DECR)
9 - 2506	Health Savings Account				19,375	26,750	26,200	(550)	(2.06)
9 - 2831	Unused Sick Leave				3,067	10,000	10,000	-	0.00
9 - 2832	Unused Vacation Leave				19,103	25,000	25,000	-	0.00
9 - 3145	Professional Services				439,154	633,289	1,077,428	444,139	70.13
9 - 3330	Contracted Repair Service				-	3,500	3,500	-	0.00
9 - 3820	Data Processing Payments to City				685	685	685	-	0.00
9 - 3830	Staff Development				11,928	21,000	12,000	(9,000)	(42.86)
9 - 5200	Telephone Service				151,502	145,219	145,219	-	0.00
9 - 5205	Communication Technology				593,646	184,750	260,306	75,556	40.90
9 - 5401	Leases/Rental of Equipment				151,231	342,609	-	(342,609)	(100.00)
9 - 5405	Leases/Financing				299,729	-	-	-	0.00
9 - 5510	Mileage Reimbursement				2,185	5,000	5,000	-	0.00
9 - 5604	Contribution - WHRO				10,000	11,500	11,500	-	0.00
9 - 5802	Dues and Association Memberships				200	250	250	-	0.00
9 - 6001	Office Supplies				3,851	4,025	4,025	-	0.00
9 - 6013	Instructional Supplies				29,277	24,010	24,010	-	0.00
9 - 6016	Testing and Monitoring Supplies				3,500	16,180	16,180	-	0.00
9 - 6017	Repair Parts and Supplies				94,519	137,862	137,862	-	0.00
9 - 6031	Library Books and Periodicals				73,698	74,000	74,000	-	0.00
9 - 6047	Technology - Software/On-Line Content				1,472,291	1,596,664	1,482,400	(114,264)	(7.16)
9 - 6049	Data Processing Supplies				1,047	1,141	1,141	-	0.00
9 - 6050	Other Expenses				38,632	10,076	10,076	-	0.00
9 - 6060	Technology - Small Purchases				-	-	13,700	13,700	100.00
9 - 8000	Equipment-Instructional				2,685,322	1,224,960	977,300	(247,660)	(20.22)
9 - 8100	Capital Outlay - Replacement				52,013	38,207	29,932	(8,275)	(21.66)
9 - 8200	Capital Outlay - New				129,362	77,614	77,614	-	0.00
	TECHNOLOGY CATEGORY TOTAL	88.0	85.5	(2.5)	12,686,855	11,171,568	11,088,557	(83,011)	(0.74)
	ALL CATEGORIES GRAND TOTALS	2,455.10	2,461.35	6.25	199,494,157	202,158,252	211,141,195	8,982,943	4.44

Note: Totals may not add due to rounding

HAMPTON CITY SCHOOLS SUPERINTENDENT'S RECOMMENDED OPERATING BUDGET (FUND 50) FY 2019-2020

- **9 2506 Health Savings Account:** This line item represents the employer contribution to the Health Savings Accounts for employees on the high deductible health plan. The decrease in this line item is due to the decrease in employees enrolled in the high deductible health plan.
- **9 3145 Professional Services:** The net increase in this line item is due to an increase in maintenance costs for network infrastructure (including systems used to control logins, network access, fiber and switches), Filemaker system fees, benefits system (BSwift) fees and the annual maintenance fee for Tyler Technologies Munis system.
- **9 3830** Staff Development: The decrease in this line item is due to adjustments based on FY19 actual costs.
- **9 5205 Communication Technology:** The net increase in this line item is due to an increase in the ShoreCare product and adjustments based on FY19 actual costs.
- **9 5401** Leases/Rental of Equipment: The net decrease in this line item is due to the reallocation of funding for copiers to the Public Relations Department and adjustments based on FY19 actual costs.
- **9 6047 Technology Software/On-Line Content:** The net decrease in this line item is due to the cost of the raptor security system, reallocation of funds to 9-3145, and adjustments based on FY19 actual costs.
- **9 6060 Technology Small Purchases:** The increase in this line item is due to the reallocation of funds from repair parts and supplies (see 4-6017) to provide schools a budget for small technology purchases and adjustments based on FY19 actual costs.
- **9 8000** Equipment Instructional: The net decrease in this line item is due to adjustments based on FY19 actual costs and the addition of the required local match for the school security grant.
- **9 8100** Capital Outlay-Replacement: The decrease in this line item is due to adjustments based on FY19 actual costs.

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School Operating Budget (Fund 50) By Department

The following pages provides an overview of the FY 2019-2020 School Operating Budget by each department/school within the school division. Each department is a distinct, usually specialized, segment of the school division.

Aberdeen Elementary	
Personnel Services	
1121 Comp of Teachers	1,480,406
1122 Comp of Librarians	49,095
1123 Comp of School Counselors	53,911
1126 Comp of Principals	82,304
1127 Comp of Assistant Principals	61,250
1131 Comp of Nurses	47,429
1141 Comp of Instructional Asst	38,531
1150 Comp of Secretary and Clerical	37,490
1342 Comp of PT Instructional Asst	47,397
1350 Comp of PT Sec and Clerical	6,427
1399 Comp of Temporary Employees	3,233
Personnel Services Total	1,907,473
Fringe Benefits	
2100 FICA Employer Contribution	145,925
2210 Virginia Retirement System	312,017
2300 Health Insurance Subsidy	249,629
2400 VRS Life Insurance Subsidy	24,212
2501 Disability Insurance Subsidy	1,637
2506 Health Savings Account	3,750
Fringe Benefits Total	737,170
Other Charges	
5101 Electrical Services	50,707
5103 Water and Sewer Services	9,787
5201 Postage Services	100
5510 Mileage Reimbursement	315
Other Charges Total	60,909
Capital	
8100 Capital Outlay-Replacement	1,193
Capital Total	1,193
Materials and Supplies	
6001 Office Supplies	796
6013 Instructional Supplies	5,764
6050 Other Expenses	695
6060 Non Capitalized Assets	210
Materials and Supplies Total	7,46
berdeen Elementary Total	2,714,210

demic Advance and Enrichment Total	1,195,39
Materials and Supplies Total	192,10
6016 Testing/Monitoring Supplies	90,09
6050 Other Expenses	77,09
6013 Instructional Supplies	24,35
6001 Office Supplies	56
Materials and Supplies	
Capital Total	28
8200 Capital Outlay - New	28
Capital	
Payments to Other Agencies Total	232,39
7004 New Horizons-Gifted	232,39
Payments to Other Agencies	
Other Charges Total	1,87
5510 Mileage Reimbursement	1,87
Other Charges	
Contract Services Total	9,45
3815 Tuition Paid Academic Program	9,45
Contract Services	
Fringe Benefits Total	233,36
2506 Health Savings Account	4,75
2501 Disability Insurance Subsidy	13
2400 VRS Life Insurance Subsidy	6,00
2300 Health Insurance Subsidy	104,88
2210 Virginia Retirement System	77,35
2100 FICA Employer Contribution	40,23
Fringe Benefits	
Personnel Services Total	525,92
1350 Comp of PT Sec and Clerical	25,13
1322 Comp of Temporary Teachers	2,82
1320 Comp of PT Teachers	35,18
1125 Comp of Directors/Curr Leaders	78,75
1121 Comp of Teachers	384,03
Personnel Services	

Academies of Hampton	
Personnel Services	
1125 Comp of Directors/Curr Leaders	80,68
1139 Comp of Other Prof Personnel	38,18
1150 Comp of Secretary and Clerical	38,29
1399 Comp of Temporary Employees	11,14
1425 Comp of PT Curriculum Dev	63,57
Personnel Services Total	231,88
Fringe Benefits	
2100 FICA Employer Contribution	17,73
2210 Virginia Retirement System	26,47
2300 Health Insurance Subsidy	28,02
2400 VRS Life Insurance Subsidy	2,05
2501 Disability Insurance Subsidy	21
2506 Health Savings Account	16,75
Fringe Benefits Total	91,26
Contract Services	
3145 Professional Services	21,00
3612 Public Relations	87,04
Contract Services Total	108,04
Other Charges	
5501 Travel Expenses	22,00
5510 Mileage Reimbursement	1,50
Other Charges Total	23,50
Capital	
8100 Capital Outlay-Replacement	667,20
Capital Total	667,20
Materials and Supplies	
6001 Office Supplies	40
6013 Instructional Supplies	5,00
6047 Technology - Software	75
6050 Other Expenses	25,00
Materials and Supplies Total	31,15
cademies of Hampton Total	1,153,04

Alternative Learning & Adult Education	
Personnel Services	
1114 Comp of Other Admin Personnel	50,820
1121 Comp of Teachers	309,63
1124 Comp of Coordinators	44,318
1125 Comp of Directors/Curr Leaders	108,27
1139 Comp of Other Prof Personnel	75,340
1141 Comp of Instructional Asst	15,75
1150 Comp of Secretary and Clerical	22,37
1192 Comp of Security Officers	45,28
1321 Comp of Homebound Instructors	305,99
1322 Comp of Temporary Teachers	9,31
1339 Comp of PT Professional Personnel	26,783
Personnel Services Total	1,013,89
Fringe Benefits	
2100 FICA Employer Contribution	77,56
2210 Virginia Retirement System	109,86
2300 Health Insurance Subsidy	108,45
2400 VRS Life Insurance Subsidy	8,79
2501 Disability Insurance Subsidy	41
2506 Health Savings Account	1,750
Fringe Benefits Total	306,83
Other Charges	
5101 Electrical Services	58,57
5103 Water and Sewer Services	2,70
5201 Postage Services	14
5205 Communication Technology	15,08
Other Charges Total	76,50
Materials and Supplies	
6001 Office Supplies	3,12
6013 Instructional Supplies	8,52
6047 Technology - Software	35
6050 Other Expenses	6,35
6016 Testing/Monitoring Supplies	11,76
Materials and Supplies Total	30,11
ternative Learning & Adult Education Total	1,427,35

Armstrong Elementary	
Personnel Services	
1121 Comp of Teachers	951,642
1122 Comp of Librarians	46,468
1126 Comp of Principals	83,52
1127 Comp of Assistant Principals	31,04
1131 Comp of Nurses	46,274
1141 Comp of Instructional Asst	36,593
1150 Comp of Secretary and Clerical	39,644
1339 Comp of PT Professional Personnel	33,54
1342 Comp of PT Instructional Asst	28,51
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	3,769
Personnel Services Total	1,307,447
Fringe Benefits	
2100 FICA Employer Contribution	100,02
2210 Virginia Retirement System	207,68
2300 Health Insurance Subsidy	221,59
2400 VRS Life Insurance Subsidy	16,11
2501 Disability Insurance Subsidy	654
2506 Health Savings Account	6,750
Fringe Benefits Total	552,82
Other Charges	
5100 Natural Gas Services	6,749
5101 Electrical Services	27,884
5103 Water and Sewer Services	10,23
5201 Postage Services	100
5510 Mileage Reimbursement	31
Other Charges Total	45,28
Capital	
8100 Capital Outlay-Replacement	81
Capital Total	81
Materials and Supplies	
6001 Office Supplies	540
6013 Instructional Supplies	3,75
6050 Other Expenses	47:
6060 Non Capitalized Assets	21
Materials and Supplies Total	4,970
rmstrong Elementary Total	1,911,340

Asbury Elementary	
Personnel Services	
1121 Comp of Teachers	1,373,422
1122 Comp of Librarians	57,993
1123 Comp of School Counselors	53,065
1126 Comp of Principals	74,90
1127 Comp of Assistant Principals	69,71
1131 Comp of Nurses	47,429
1141 Comp of Instructional Asst	42,48
1150 Comp of Secretary and Clerical	31,25
1342 Comp of PT Instructional Asst	35,84
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	1,983
Personnel Services Total	1,794,520
Fringe Benefits	
2100 FICA Employer Contribution	137,27
2210 Virginia Retirement System	294,26
2300 Health Insurance Subsidy	244,39
2400 VRS Life Insurance Subsidy	22,83
2501 Disability Insurance Subsidy	938
2506 Health Savings Account	5,250
Fringe Benefits Total	704,96
Other Charges	
5101 Electrical Services	38,93
5103 Water and Sewer Services	6,660
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	46,01
Capital	
8100 Capital Outlay-Replacement	1,069
Capital Total	1,069
Materials and Supplies	
6001 Office Supplies	713
6013 Instructional Supplies	5,15
6050 Other Expenses	62
6060 Non Capitalized Assets	21
Materials and Supplies Total	6,69
sbury Elementary Total	2,553,269

2400 VRS Life Insurance Subsidy 2506 Health Savings Account	4,200 1,250
2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy	,
Fringe Benefits Total	1,250 125,83 9
Other Charges	
5401 Leases/Rental of Equipment	20,702
5501 Travel Expenses	249
5510 Mileage Reimbursement	194
Other Charges Total	21,145
Materials and Supplies	
6001 Office Supplies	584
6012 Textbooks	743,168
	,
6013 Instructional Supplies	9,352
6039 Other Costs Remedial	10,27
6047 Technology - Software	135,13
6050 Other Expenses	10,708
Masterials and Consults Tatal	909,224
Materials and Supplies Total	,

Athletic Programs	
Personnel Services	
1139 Comp of Other Prof Personnel	94,64
Personnel Services Total	94,64
Fringe Benefits	
2100 FICA Employer Contribution	7,24
2210 Virginia Retirement System	15,97
2300 Health Insurance Subsidy	6,29
2400 VRS Life Insurance Subsidy	1,24
Fringe Benefits Total	30,75
Contract Services	
3145 Professional Services	80,00
Contract Services Total	80,00
thletic Programs Total	205,39

Barron Elementary	
Personnel Services	
1121 Comp of Teachers	1,271,139
1122 Comp of Librarians	60,112
1123 Comp of School Counselors	49,20
1126 Comp of Principals	80,68
1127 Comp of Assistant Principals	66,063
1131 Comp of Nurses	52,01
1141 Comp of Instructional Asst	23,02
1150 Comp of Secretary and Clerical	37,49
1342 Comp of PT Instructional Asst	40,63
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	2,53
Personnel Services Total	1,689,33
Fringe Benefits	
2100 FICA Employer Contribution	129,23
2210 Virginia Retirement System	276,68
2300 Health Insurance Subsidy	248,88
2400 VRS Life Insurance Subsidy	21,46
2501 Disability Insurance Subsidy	1,13
2506 Health Savings Account	9,00
Fringe Benefits Total	686,40
Other Charges	
5101 Electrical Services	37,70
5103 Water and Sewer Services	7,55
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	45,67
Capital	
8100 Capital Outlay-Replacement	93
Capital Total	93
Materials and Supplies	
6001 Office Supplies	62
6013 Instructional Supplies	4,18
6050 Other Expenses	54
6060 Non Capitalized Assets	21
Materials and Supplies Total	5,55
arron Elementary Total	2,427,90

Bassette Elementary	
Personnel Services	
1121 Comp of Teachers	1,601,831
1122 Comp of Librarians	58,474
1123 Comp of School Counselors	49,305
1126 Comp of Principals	81,211
1127 Comp of Assistant Principals	62,089
1131 Comp of Nurses	40,711
1141 Comp of Instructional Asst	59,353
1150 Comp of Secretary and Clerical	31,892
1342 Comp of PT Instructional Asst	51,533
1350 Comp of PT Sec and Clerical	6,427
1399 Comp of Temporary Employees	2,693
Personnel Services Total	2,045,517
Fringe Benefits	
2100 FICA Employer Contribution	156,483
2210 Virginia Retirement System	333,97
2300 Health Insurance Subsidy	252,19
2400 VRS Life Insurance Subsidy	25,920
2501 Disability Insurance Subsidy	1,770
2506 Health Savings Account	2,750
Fringe Benefits Total	773,099
Other Charges	
5101 Electrical Services	46,097
5103 Water and Sewer Services	6,97
5201 Postage Services	100
5510 Mileage Reimbursement	31
Other Charges Total	53,483
Capital	
8100 Capital Outlay-Replacement	1,119
Capital Total	1,119
Materials and Supplies	
6001 Office Supplies	740
6013 Instructional Supplies	5,490
6050 Other Expenses	653
6060 Non Capitalized Assets	210
Materials and Supplies Total	7,103
assette Elementary Total	2,880,321

Personnel Services 1114 Comp of Other Admin Personnel 1121 Comp of Teachers 1122 Comp of Librarians 1123 Comp of School Counselors 1126 Comp of Principals 1127 Comp of Assistant Principals 1127 Comp of Assistant Principals 1131 Comp of Other Prof Personnel 1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement Other Charges Total	178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
 1121 Comp of Teachers 1122 Comp of Librarians 1123 Comp of School Counselors 1126 Comp of Principals 1127 Comp of Assistant Principals 1131 Comp of Nurses 1139 Comp of Other Prof Personnel 1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement 	5,444,09 104,65 410,02 105,24 306,17 74,73 190,68 219,25 221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1122 Comp of Librarians 1123 Comp of School Counselors 1126 Comp of Principals 1127 Comp of Assistant Principals 1131 Comp of Nurses 1139 Comp of Other Prof Personnel 1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	104,65 410,02 105,24 306,17 74,73 190,68 219,25 221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1123 Comp of School Counselors 1126 Comp of Principals 1127 Comp of Assistant Principals 1131 Comp of Nurses 1139 Comp of Other Prof Personnel 1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Secretary and Clerical 1390 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	410,02 105,24 306,17 74,73 190,68 219,25 221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1126 Comp of Principals 1127 Comp of Assistant Principals 1131 Comp of Nurses 1139 Comp of Other Prof Personnel 1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	105,24 306,17 74,73 190,68 219,25 221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1127 Comp of Assistant Principals 1131 Comp of Nurses 1139 Comp of Other Prof Personnel 1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	306,17 74,73 190,68 219,25 221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1131 Comp of Nurses 1139 Comp of Other Prof Personnel 1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	74,73 190,68 219,25 221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1139 Comp of Other Prof Personnel 1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	190,68 219,25 221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1141 Comp of Instructional Asst 1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	219,25 221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1150 Comp of Secretary and Clerical 1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	221,91 129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1192 Comp of Security Officers 1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	129,55 246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1320 Comp of PT Teachers 1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	246,28 6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1350 Comp of PT Sec and Clerical 1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5101 Postage Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
1399 Comp of Temporary Employees 1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	6,42 178,07 228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25 3,123,31
1129 Comp of JROTC Instructors Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	228,17 7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	7,916,94 605,64 1,252,57 1,142,54 97,96 4,32 20,25
Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	605,64 1,252,57 1,142,54 97,96 4,32 20,25
2100 FICA Employer Contribution 2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	1,252,57 1,142,54 97,96 4,32 20,25
2210 Virginia Retirement System 2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	1,252,57 1,142,54 97,96 4,32 20,25
2300 Health Insurance Subsidy 2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	1,142,54 97,96 4,32 20,25
2400 VRS Life Insurance Subsidy 2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	97,96 4,32 20,25
2501 Disability Insurance Subsidy 2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	4,32 20,25
2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	20,25
2506 Health Savings Account Fringe Benefits Total Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	20,25
Other Charges 5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	
5100 Natural Gas Services 5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	
5101 Electrical Services 5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	
5103 Water and Sewer Services 5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	21,79
5201 Postage Services 5500 Co-Curricular Activities 5510 Mileage Reimbursement	181,74
5500 Co-Curricular Activities 5510 Mileage Reimbursement	24,84
5500 Co-Curricular Activities 5510 Mileage Reimbursement	30
5510 Mileage Reimbursement	5,23
5	1,40
	235,31
Capital	
8100 Capital Outlay-Replacement	4,37
Capital Total	4,37
Materials and Supplies	
6001 Office Supplies	2,91
6013 Instructional Supplies	2,91
6050 Other Expenses	
	2,54
6060 Non Capitalized Assets Materials and Supplies Total	70 27,51
hel High Total	

Booker Elementary	
Personnel Services	
1121 Comp of Teachers	1,130,88
1122 Comp of Librarians	53,36
1123 Comp of School Counselors	56,62
1126 Comp of Principals	74,12
1127 Comp of Assistant Principals	66,22
1131 Comp of Nurses	44,59
1141 Comp of Instructional Asst	23,90
1150 Comp of Secretary and Clerical	42,39
1342 Comp of PT Instructional Asst	36,63
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	2,45
Personnel Services Total	1,537,62
Fringe Benefits	
2100 FICA Employer Contribution	117,62
2210 Virginia Retirement System	251,51
2300 Health Insurance Subsidy	252,81
2400 VRS Life Insurance Subsidy	19,52
2501 Disability Insurance Subsidy	1,12
2506 Health Savings Account	1,50
Fringe Benefits Total	644,10
Other Charges	
5101 Electrical Services	41,70
5103 Water and Sewer Services	6,99
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	49,11
Capital	
8100 Capital Outlay-Replacement	90
Capital Total	90
Materials and Supplies	
6001 Office Supplies	60
6013 Instructional Supplies	4,16
6050 Other Expenses	52
6060 Non Capitalized Assets	21
Materials and Supplies Total	5,50
ooker Elementary Total	2,237,24

Bridgeport Academy	
Personnel Services	
1121 Comp of Teachers	748,793
1123 Comp of School Counselors	127,194
1124 Comp of Coordinators	87,187
1131 Comp of Nurses	46,332
1150 Comp of Secretary and Clerical	37,586
1192 Comp of Security Officers	51,664
1399 Comp of Temporary Employees	1,512
Personnel Services Total	1,100,268
Fringe Benefits	
2100 FICA Employer Contribution	84,16
2210 Virginia Retirement System	181,49
2300 Health Insurance Subsidy	154,80
2400 VRS Life Insurance Subsidy	14,38
2501 Disability Insurance Subsidy	73
2506 Health Savings Account	5,750
Fringe Benefits Total	441,35
Other Charges	
5201 Postage Services	100
5510 Mileage Reimbursement	31
Other Charges Total	41
Capital	
8100 Capital Outlay-Replacement	7
Capital Total	7:
Materials and Supplies	
6001 Office Supplies	24
6013 Instructional Supplies	2,74
6050 Other Expenses	52
6060 Non Capitalized Assets	210
Materials and Supplies Total	3,72
ridgeport Academy Total	1,545,830

Bryan Elementary	
Personnel Services	
1121 Comp of Teachers	1,416,32
1122 Comp of Librarians	53,36
1123 Comp of School Counselors	49,53
1126 Comp of Principals	81,61
1127 Comp of Assistant Principals	74,84
1131 Comp of Nurses	44,82
1141 Comp of Instructional Asst	21,48
1150 Comp of Secretary and Clerical	33,71
1342 Comp of PT Instructional Asst	46,23
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	3,54
Personnel Services Total	1,831,92
Fringe Benefits	
2100 FICA Employer Contribution	140,14
2210 Virginia Retirement System	299,38
2300 Health Insurance Subsidy	278,78
2400 VRS Life Insurance Subsidy	23,23
2501 Disability Insurance Subsidy	1,44
2506 Health Savings Account	1,25
Fringe Benefits Total	744,23
Other Charges	
5101 Electrical Services	41,48
5103 Water and Sewer Services	6,74
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	48,64
Capital	
8100 Capital Outlay-Replacement	93
Capital Total	93
Materials and Supplies	
6001 Office Supplies	62
6013 Instructional Supplies	4,25
6050 Other Expenses	54
6060 Non Capitalized Assets	21
Materials and Supplies Total	5,62
yan Elementary Total	2,631,37

Burbank Elementary	
Personnel Services	
1121 Comp of Teachers	1,226,83
1122 Comp of Librarians	51,60
1123 Comp of School Counselors	56,25
1126 Comp of Principals	74,63
1127 Comp of Assistant Principals	62,08
1131 Comp of Nurses	40,23
1141 Comp of Instructional Asst	90,66
1150 Comp of Secretary and Clerical	42,62
1342 Comp of PT Instructional Asst	48,83
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	2,84
Personnel Services Total	1,703,05
Fringe Benefits	
2100 FICA Employer Contribution	130,28
2210 Virginia Retirement System	277,10
2300 Health Insurance Subsidy	248,64
2400 VRS Life Insurance Subsidy	21,50
2501 Disability Insurance Subsidy	1,10
2506 Health Savings Account	2,25
Fringe Benefits Total	680,89
Other Charges	
5100 Natural Gas Services	4,35
5101 Electrical Services	49,35
5103 Water and Sewer Services	8,40
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	62,52
Capital	
8100 Capital Outlay-Replacement	99
Capital Total	99
Materials and Supplies	
6001 Office Supplies	66
6013 Instructional Supplies	4,44
6050 Other Expenses	57
6060 Non Capitalized Assets	21
Materials and Supplies Total	5,89
	2,453,35

	3,711,10
9940 C-PEG Fund 50 Subsidy Contingencies Total	434,10 3,711,10
9930 Student Activity Subsidy	277,00
9924 City Debt Service	2,000,00
9920 Contingency	1,000,00
Contingencies	
	-,
Materials and Supplies Total	6,88
6050 Other Expenses	1,70
6001 Office Supplies	5,18
Materials and Supplies	
Payments to Other Agencies Total	10,00
7100 Youth Violence Prevention	10,00
Payments to Other Agencies	
-	
Other Charges Total	2,881,37
5802 Dues and Memberships	1,47
5606 WHRO Capitol Outlay	40,00
5510 Mileage Reimbursement	2,00
5500 Self Insurance 5501 Travel Expenses	2,837,70 2,00
Other Charges 5300 Self Insurance	חד דכס ר
Other Charges	
Contract Services Total	3,743,84
3320 Contracted Maintenance Agreement2	157,25
3820 Data Processing Payments to City	68
3821 Purchasing Payments to City	305,37
3145 Professional Services	3,207,41
2900 Other Fixed Costs	73,11
Contract Services	
Fringe Benefits Total	3,768,18
2832 Unused Vacation Leave	105,49
2831 Unused Sick-Personal Leave	90,66
2600 Unemployment Insurance	67,90
2506 Health Savings Account	12,25
2501 Disability Insurance Subsidy	55
2400 VRS Life Insurance Subsidy	8,93
2300 Health Insurance Subsidy	150,16
2220 Hampton Emp Retirement System	3,164,71
2210 Virginia Retirement System	115,10
2100 FICA Employer Contribution	52,39
Fringe Benefits	
Personnel Services Total	684,96
1399 Comp of Temporary Employees	1,80
1150 Comp of Secretary and Clerical	221,57
1139 Comp of Other Prof Personnel	48,63
TTES COMP OF DIRECTORS/ CULL LEQUELS	107,57
1114 Comp of Other Admin Personnel 1125 Comp of Directors/Curr Leaders	305,38

Career and Technical Education	
Personnel Services	
1125 Comp of Directors/Curr Leaders	71,75
1150 Comp of Secretary and Clerical	33,71
Personnel Services Total	105,47
Fringe Benefits	
2100 FICA Employer Contribution	8,06
2210 Virginia Retirement System	17,75
2300 Health Insurance Subsidy	11,45
2400 VRS Life Insurance Subsidy	1,37
2506 Health Savings Account	25
Fringe Benefits Total	38,90
Contract Services	
3330 Contracted Repair Service	12,52
3320 Contracted Maintenance Agreement2	3,50
Contract Services Total	16,02
Other Charges	
5500 Co-Curricular Activities	93,00
5501 Travel Expenses	1,40
5510 Mileage Reimbursement	1,50
5802 Dues and Memberships	11,55
Other Charges Total	107,45
Payments to Other Agencies	
7003 New Horizons- Contribution	1,468,65
Payments to Other Agencies Total	1,468,65
Capital	
8100 Capital Outlay-Replacement	156,87
8200 Capital Outlay - New	70,61
8200 Capital Outlay-New	400,00
Capital Total	627,49
Materials and Supplies	
6001 Office Supplies	1,29
6013 Instructional Supplies	87,27
6017 Repair Parts and Supplies	11,24
6047 Technology - Software	67,23
6016 Testing/Monitoring Supplies	103,43
Materials and Supplies Total	270,47

Cary Elementary	
Personnel Services	
1121 Comp of Teachers	1,198,854
1122 Comp of Librarians	50,084
1123 Comp of School Counselors	53,180
1126 Comp of Principals	80,024
1127 Comp of Assistant Principals	64,424
1131 Comp of Nurses	39,765
1141 Comp of Instructional Asst	45,893
1150 Comp of Secretary and Clerical	36,739
1342 Comp of PT Instructional Asst	35,133
1350 Comp of PT Sec and Clerical	6,427
Personnel Services Total	1,610,521
Fringe Benefits	
2100 FICA Employer Contribution	123,204
2210 Virginia Retirement System	264,483
2300 Health Insurance Subsidy	191,400
2400 VRS Life Insurance Subsidy	20,524
2501 Disability Insurance Subsidy	1,37
2506 Health Savings Account	2,000
Fringe Benefits Total	602,988
Other Charges	
5101 Electrical Services	43,153
5103 Water and Sewer Services	6,764
5201 Postage Services	100
5510 Mileage Reimbursement	315
Other Charges Total	50,332
Capital	
8100 Capital Outlay-Replacement	894
Capital Total	894
Materials and Supplies	
6001 Office Supplies	596
6013 Instructional Supplies	4,268
6050 Other Expenses	52:
6060 Non Capitalized Assets	210
Materials and Supplies Total	5,595
ary Elementary Total	2,270,330

Climate and Culture	
Personnel Services	
1114 Comp of Other Admin Personnel	27,69
Personnel Services Total	27,69
Fringe Benefits	
2100 FICA Employer Contribution	2,11
2210 Virginia Retirement System	4,67
2400 VRS Life Insurance Subsidy	36
Fringe Benefits Total	7,15
mate and Culture Total	34,84

nmunity and Legislative Relations Total	201,38
Materials and Supplies Total	1,920
6050 Other Expenses	570
6013 Instructional Supplies	1,350
Materials and Supplies	
Other Charges Total	4,85
5802 Dues and Memberships	75
5510 Mileage Reimbursement	85
5501 Travel Expenses	3,24
Other Charges	
Contract Services Total	12,394
3822 Partnership Payments to City	12,394
Contract Services	
Fringe Benefits Total	48,73
2506 Health Savings Account	1,000
2400 VRS Life Insurance Subsidy	1,144
2300 Health Insurance Subsidy	21,63
2210 Virginia Retirement System	14,74
2100 FICA Employer Contribution	10,212
Fringe Benefits	
Personnel Services Total	133,488
1322 Comp of Temporary Teachers	45,239
1125 Comp of Directors/Curr Leaders	88,249
Personnel Services	

Compensatory Programs	
Personnel Services	
1125 Comp of Directors/Curr Leaders	35,979
1150 Comp of Secretary and Clerical	17,679
Personnel Services Total	53,658
Fringe Benefits	
2100 FICA Employer Contribution	4,104
2210 Virginia Retirement System	8,905
2300 Health Insurance Subsidy	5,064
2400 VRS Life Insurance Subsidy	691
Fringe Benefits Total	18,764
Other Charges	
5510 Mileage Reimbursement	750
Other Charges Total	750
ompensatory Programs Total	73,172

Cooper Elementary	
Personnel Services	
1121 Comp of Teachers	1,289,29
1122 Comp of Librarians	53,88
1123 Comp of School Counselors	56,11
1126 Comp of Principals	84,21
1127 Comp of Assistant Principals	63,87
1131 Comp of Nurses	45,64
1150 Comp of Secretary and Clerical	31,31
1342 Comp of PT Instructional Asst	35,04
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	2,52
Personnel Services Total	1,668,33
Fringe Benefits	
2100 FICA Employer Contribution	127,63
2210 Virginia Retirement System	273,83
2300 Health Insurance Subsidy	229,88
2400 VRS Life Insurance Subsidy	21,25
2501 Disability Insurance Subsidy	1,60
2506 Health Savings Account	4,50
Fringe Benefits Total	658,71
Other Charges	
5101 Electrical Services	47,70
5103 Water and Sewer Services	6,57
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	54,68
Capital	
8100 Capital Outlay-Replacement	97
Capital Total	97
Materials and Supplies	
6001 Office Supplies	64
6013 Instructional Supplies	4,34
6050 Other Expenses	56
6060 Non Capitalized Assets	21
Materials and Supplies Total	5,77
ooper Elementary Total	2,388,47

Eaton Middle	
Personnel Services	
1121 Comp of Teachers	2,150,656
1122 Comp of Librarians	53,364
1126 Comp of Principals	103,086
1127 Comp of Assistant Principals	149,793
1131 Comp of Nurses	46,615
1139 Comp of Other Prof Personnel	22,914
1141 Comp of Instructional Asst	39,496
1150 Comp of Secretary and Clerical	101,485
1192 Comp of Security Officers	47,346
1320 Comp of PT Teachers	80,559
1339 Comp of PT Professional Personnel	35,357
1350 Comp of PT Sec and Clerical	6,427
1399 Comp of Temporary Employees	10,270
Personnel Services Total	2,847,368
Fringe Benefits	
2100 FICA Employer Contribution	217,815
2210 Virginia Retirement System	454,502
2300 Health Insurance Subsidy	434,512
2400 VRS Life Insurance Subsidy	35,547
2501 Disability Insurance Subsidy	1,551
2506 Health Savings Account	21,500
Fringe Benefits Total	1,165,427
Other Charges	
5100 Natural Gas Services	16,585
5101 Electrical Services	77,682
5103 Water and Sewer Services	7,543
5201 Postage Services	200
5510 Mileage Reimbursement	630
Other Charges Total	102,640
Capital	
8100 Capital Outlay-Replacement	1,582
Capital Total	1,582
Materials and Supplies	
6001 Office Supplies	1,055
6013 Instructional Supplies	6,517
6050 Other Expenses	921
6060 Non Capitalized Assets	350
Materials and Supplies Total	8,843
aton Middle Total	4,125,860

ementary Leadership Total	701,58
Materials and Supplies Total	22,07
6050 Other Expenses	700
6039 Other Costs Remedial	7,10
6013 Instructional Supplies	13,83
6001 Office Supplies	43
Materials and Supplies	
Other Charges Total	2,00
5510 Mileage Reimbursement	2,00
Other Charges	
Fringe Benefits Total	90,57
2400 VRS Life Insurance Subsidy	2,24
2300 Health Insurance Subsidy	14,48
2210 Virginia Retirement System	28,93
2100 FICA Employer Contribution	44,90
Fringe Benefits	
Personnel Services Total	586,93
1322 Comp of Temporary Teachers	105,16
1150 Comp of Secretary and Clerical	47,10
1148 Comp of Inst Asst Summer	25,07
1128 Comp of Teachers - Summer	284,36
1125 Comp of Directors/Curr Leaders	125,22
Personnel Services	

lish and Language Arts Total	1,098,005
Materials and Supplies Total	41,700
6050 Other Expenses	7,700
6013 Instructional Supplies	32,550
6001 Office Supplies	1,450
Materials and Supplies	
Other Charges Total	2,399
5510 Mileage Reimbursement	2,399
Other Charges	
Fringe Benefits Total	198,750
2501 Disability Insurance Subsidy	132
2400 VRS Life Insurance Subsidy	6,03
2300 Health Insurance Subsidy	49,403
2210 Virginia Retirement System	77,763
2100 FICA Employer Contribution	65,419
Fringe Benefits	
Personnel Services Total	855,150
1342 Comp of PT Instructional Asst	394,488
1150 Comp of Secretary and Clerical	38,644
1139 Comp of Other Prof Personnel	283,53
1125 Comp of Directors/Curr Leaders	87,95
1121 Comp of Teachers	50,53
Personnel Services	

Hampton City Schools FY 2019-2020 Budget By Program

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
nglish Language Learners	Actual	Budget	Budget
Personnel Services			
1121 Comp of Teachers	385,040	385,016	449,29
1134 Comp of Social Worker	44,850	46,267	449,29
1150 Comp of Secretary and Clerical	13,935	40,207	47,04
1320 Comp of PT Teachers	62,221	89,204	
1399 Comp of Temporary Employees	4,538	89,204	_
Personnel Services Total	4,538 510,584	535,497	496,93
Personner Services Total	510,584	555,457	450,55
Fringe Benefits			
2100 FICA Employer Contribution	38,080	40,965	38,01
2210 Virginia Retirement System	54,126	75,334	83,88
2211 VRS Hybrid	24,309	-	-
2300 Health Insurance Subsidy	70,291	76,686	70,10
2400 VRS Life Insurance Subsidy	5,855	5,847	6,50
2501 Disability Insurance Subsidy	402	552	79
2506 Health Savings Account	2,525	2,500	3,00
Fringe Benefits Total	195,587	201,884	202,30
Contract Services			
3145 Professional Services	14,491	20,000	20,00
Contract Services Total	14,491	20,000	20,00
Other Charges			
5510 Mileage Reimbursement	407	1,000	1,00
5802 Dues and Memberships	-	-	-
Other Charges Total	407	1,000	1,00
Materials and Supplies			
6001 Office Supplies	697	756	75
6047 Technology - Software	-	350	35
6050 Other Expenses	-	8,820	8,82
6016 Testing/Monitoring Supplies	9,869	2,500	2,50
Materials and Supplies Total	10,566	12,426	12,42
Capital			
8100 Capital Outlay - Replacement	-	-	-
Capital Total	-	-	-
lish Language Learners Total	731,634	770,807	732,66

lish As A Second Language Total	107,304
Materials and Supplies Total	12,420
6016 Testing/Monitoring Supplies	2,500
6050 Other Expenses	8,820
6047 Technology - Software	350
6001 Office Supplies	750
Materials and Supplies	
Other Charges Total	1,000
5510 Mileage Reimbursement	1,000
Other Charges	
Contract Services Total	20,000
3145 Professional Services	20,000
Contract Services	
Fringe Benefits Total	26,230
2501 Disability Insurance Subsidy	29
2400 VRS Life Insurance Subsidy	624
2300 Health Insurance Subsidy	13,889
2210 Virginia Retirement System	8,043
2100 FICA Employer Contribution	3,645
Fringe Benefits	
Personnel Services Total	47,64
1134 Comp of Social Worker	47,648
Personnel Services	

Facilities and Business	
Personnel Services	
1113 Comp of Deputy Superintendents	138,92
Personnel Services Total	138,92
Fringe Benefits	
2100 FICA Employer Contribution	10,62
2210 Virginia Retirement System	23,29
2300 Health Insurance Subsidy	7,66
2400 VRS Life Insurance Subsidy	1,80
2501 Disability Insurance Subsidy	30
2506 Health Savings Account	1,25
Fringe Benefits Total	44,94
Other Charges	
5501 Travel Expenses	2,21
Other Charges Total	2,21
Materials and Supplies	
6050 Other Expenses	1,41
Materials and Supplies Total	1,410
cilities and Business Total	187,49

Facilities Management	
Other Charges	
5200 Telephone Service	145,219
5205 Communication Technology	155,656
5401 Leases/Rental of Equipment	10,488
Other Charges Total	311,363
Facilities Management Total	311,363

7,630
7,630
7,630

ine Arts	
Personnel Services	
1125 Comp of Directors/Curr Leaders	91,66
1139 Comp of Other Prof Personnel	82,32
1150 Comp of Secretary and Clerical	33,71
1343 Comp of PT Employees	62,55
Personnel Services Total	270,26
Fringe Benefits	
2100 FICA Employer Contribution	20,67
2210 Virginia Retirement System	34,80
2300 Health Insurance Subsidy	18,31
2400 VRS Life Insurance Subsidy	2,70
2506 Health Savings Account	25
Fringe Benefits Total	76,74
Contract Services	
3160 Concert Series	25,88
Contract Services Total	25,88
Other Charges	
5510 Mileage Reimbursement	20
Other Charges Total	20
Capital	
8100 Capital Outlay-Replacement	47,25
8200 Capital Outlay - New	9,36
Capital Total	56,62
Materials and Supplies	
6001 Office Supplies	53
6013 Instructional Supplies	67,44
6017 Repair Parts and Supplies	40,49
6047 Technology - Software	2,19
6050 Other Expenses	1,58
Materials and Supplies Total	112,24
e Arts Total	541,96

reign Language Total	137,74
Materials and Supplies Total	259
6001 Office Supplies	259
Materials and Supplies	
Capital Total	29
8200 Capital Outlay - New	29
Capital	
Fringe Benefits Total	34,20
2501 Disability Insurance Subsidy	2
2400 VRS Life Insurance Subsidy	1,34
2300 Health Insurance Subsidy	7,62
2210 Virginia Retirement System	17,33
2100 FICA Employer Contribution	7,87
Fringe Benefits	
Personnel Services Total	102,98
1150 Comp of Secretary and Clerical	26,448
1125 Comp of Directors/Curr Leaders	76,53
Personnel Services	

Forrest Elementary	
Personnel Services	
1121 Comp of Teachers	1,549,998
1122 Comp of Librarians	53,364
1123 Comp of School Counselors	49,200
1126 Comp of Principals	77,794
1127 Comp of Assistant Principals	72,173
1131 Comp of Nurses	44,120
1141 Comp of Instructional Asst	17,157
1150 Comp of Secretary and Clerical	37,490
1342 Comp of PT Instructional Asst	46,646
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	2,845
Personnel Services Total	1,957,214
Fringe Benefits	
2100 FICA Employer Contribution	149,729
2210 Virginia Retirement System	320,830
2300 Health Insurance Subsidy	326,939
2400 VRS Life Insurance Subsidy	24,902
2501 Disability Insurance Subsidy	502
2506 Health Savings Account	5,000
Fringe Benefits Total	827,906
Other Charges	
5101 Electrical Services	35,212
5103 Water and Sewer Services	5,184
5201 Postage Services	100
5510 Mileage Reimbursement	315
Other Charges Total	40,812
Capital	
8100 Capital Outlay-Replacement	1,146
Capital Total	1,140
Materials and Supplies	
6001 Office Supplies	764
6013 Instructional Supplies	5,104
6050 Other Expenses	66
6060 Non Capitalized Assets	210
Materials and Supplies Total	6,74
orrest Elementary Total	2,833,822

raphics Total	311,586
Materials and Supplies Total	6,362
6047 Technology - Software	2,000
6011 Other Operating Supplies	4,362
Materials and Supplies	
Fringe Benefits Total	91,232
2506 Health Savings Account	50
2400 VRS Life Insurance Subsidy	2,80
2300 Health Insurance Subsidy	35,43
2210 Virginia Retirement System	36,122
2100 FICA Employer Contribution	16,37
Fringe Benefits	
Personnel Services Total	213,99
1143 Comp of Other Tech Personnel	152,39
1124 Comp of Coordinators	61,59
Personnel Services	
Graphics	

ampton High Personnel Services	
1114 Comp of Other Admin Personnel	51,39
1121 Comp of Teachers	5,114,76
1122 Comp of Librarians	119,859
1123 Comp of School Counselors	378,75
1126 Comp of Principals	210,77
1127 Comp of Assistant Principals	312,91
1131 Comp of Nurses	41,89
1139 Comp of Other Prof Personnel	237,70
1141 Comp of Instructional Asst	98,70
1150 Comp of Secretary and Clerical	245,65
1192 Comp of Security Officers	149,28
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	198,43
1129 Comp of JROTC Instructors	190,45
Personnel Services Total	7,306,72
Fringe Benefits	
2100 FICA Employer Contribution	558,97
2210 Virginia Retirement System	1,186,02
2300 Health Insurance Subsidy	1,050,62
2400 VRS Life Insurance Subsidy	92,92
2501 Disability Insurance Subsidy	6,27
2506 Health Savings Account	26,75
Fringe Benefits Total	2,921,56
Contract Services	
3320 Contracted Maintenance Agreement2	90
Contract Services Total	90
Other Charges	
5100 Natural Gas Services	13,21
5101 Electrical Services	168,54
5103 Water and Sewer Services	14,29
5201 Postage Services	30
5500 Co-Curricular Activities	3,32
5510 Mileage Reimbursement	1,40
Other Charges Total	201,07
Capital	
8100 Capital Outlay-Replacement	3,88
Capital Total	3,88 3,88
Materials and Supplies	
6001 Office Supplies	2,59
6013 Instructional Supplies	19,22
6050 Other Expenses	2,26
6060 Non Capitalized Assets	70
Materials and Supplies Total	24,77

Health Services	
Personnel Services	
1124 Comp of Coordinators	68,60
1150 Comp of Secretary and Clerical	157,73
1350 Comp of PT Sec and Clerical	80,10
1399 Comp of Temporary Employees	4,71
1531 Comp of Sub Nurses	82,18
Personnel Services Total	393,34
Fringe Benefits	
2100 FICA Employer Contribution	30,09
2210 Virginia Retirement System	38,15
2300 Health Insurance Subsidy	43,27
2400 VRS Life Insurance Subsidy	2,96
2501 Disability Insurance Subsidy	5
Fringe Benefits Total	114,52
Contract Services	
3100 Contracted OSHA Expenses	8,00
3320 Contracted Maintenance Agreement2	5,82
Contract Services Total	13,82
Other Charges	
5510 Mileage Reimbursement	30
Other Charges Total	30
Capital	
8100 Capital Outlay-Replacement	9,00
Capital Total	9,00
Materials and Supplies	
6001 Office Supplies	1,19
6004 Medical Supplies	27,00
6010 OSHA Supplies	17,21
6050 Other Expenses	3,00
Materials and Supplies Total	48,40
alth Services Total	579,39

Human Resources	
Personnel Services	
1114 Comp of Other Admin Personnel	211,360
1125 Comp of Directors/Curr Leaders	127,00
1150 Comp of Secretary and Clerical	214,074
1398 Employee Bonus Payment	1,000
1399 Comp of Temporary Employees	13,02
Personnel Services Total	566,46
Fringe Benefits	
2100 FICA Employer Contribution	43,33
2210 Virginia Retirement System	92,46
2300 Health Insurance Subsidy	78,35
2400 VRS Life Insurance Subsidy	7,18
2501 Disability Insurance Subsidy	7.
2506 Health Savings Account	7,50
2834 Employee Assistance Program	33,60
Fringe Benefits Total	262,51
Contract Services	
3113 Contracted Background Checks	1,00
3140 Consultant Services	31,95
3145 Professional Services	2,643,32
3610 Advertising	5,25
3320 Contracted Maintenance Agreement2	1,40
Contract Services Total	2,682,92
Other Charges	
5504 Travel Expenses Professional	5,30
5510 Mileage Reimbursement	15
5802 Dues and Memberships	3,73
Other Charges Total	9,19
Materials and Supplies	
6001 Office Supplies	2,80
6047 Technology - Software	12,45
6050 Other Expenses	3,87
Materials and Supplies Total	19,12
uman Resources Total	3,540,22

Information Literacy Services	
Personnel Services	
1121 Comp of Teachers	258,827
1125 Comp of Directors/Curr Leaders	83,789
1139 Comp of Other Prof Personnel	73,783
1143 Comp of Other Tech Personnel	42,933
1350 Comp of PT Sec and Clerical	33,163
Personnel Services Total	492,493
Fringe Benefits	
2100 FICA Employer Contribution	37,67
2210 Virginia Retirement System	77,482
2300 Health Insurance Subsidy	100,739
2400 VRS Life Insurance Subsidy	6,014
2506 Health Savings Account	3,000
Fringe Benefits Total	224,910
Other Charges	
5510 Mileage Reimbursement	4,00
Other Charges Total	4,00
Capital	
8100 Capital Outlay-Replacement	14,00
8200 Capital Outlay - New	24,05
Capital Total	38,05
Materials and Supplies	
6001 Office Supplies	1,49
6013 Instructional Supplies	30,14
6017 Repair Parts and Supplies	2,13
6031 Library Books and Periodicals	320,54
6047 Technology - Software	130,30
6050 Other Expenses	9,74
Materials and Supplies Total	494,37
formation Literacy Services Total	1,253,824

Information Technology	
Personnel Services	
1125 Comp of Directors/Curr Leaders	145,579
1143 Comp of Other Tech Personnel	2,722,383
1150 Comp of Secretary and Clerical	48,533
Personnel Services Total	2,916,493
Fringe Benefits	
2100 FICA Employer Contribution	223,11
2210 Virginia Retirement System	486,91
2300 Health Insurance Subsidy	513,40
2400 VRS Life Insurance Subsidy	37,78
2501 Disability Insurance Subsidy	1,86
2506 Health Savings Account	18,20
Fringe Benefits Total	1,281,28
Contract Services	
3145 Professional Services	1,077,42
Contract Services Total	1,077,42
Other Charges	
5205 Communication Technology	88,59
5401 Leases/Rental of Equipment	364,86
5510 Mileage Reimbursement	5,00
5604 Contribution-WHRO	11,50
5802 Dues and Memberships	25
Other Charges Total	470,21
Capital	
8000 Capital Outlay-Control	977,30
Capital Total	977,30
Materials and Supplies	
6001 Office Supplies	4,02
6017 Repair Parts and Supplies	136,50
6047 Technology - Software	395,34
6049 Data Processing Supplies	1,14
6050 Other Expenses	1,22
Materials and Supplies Total	538,23
formation Technology Total	7,260,95

Jones Middle	
Personnel Services	
1121 Comp of Teachers	2,347,100
1122 Comp of Librarians	55,868
1123 Comp of School Counselors	52,695
1126 Comp of Principals	88,351
1127 Comp of Assistant Principals	132,223
1131 Comp of Nurses	39,655
1139 Comp of Other Prof Personnel	18,897
1141 Comp of Instructional Asst	65,414
1150 Comp of Secretary and Clerical	94,618
1192 Comp of Security Officers	50,883
1339 Comp of PT Professional Personnel	33,730
1350 Comp of PT Sec and Clerical	6,427
1399 Comp of Temporary Employees	81,146
Personnel Services Total	3,067,007
Fringe Benefits	
2100 FICA Employer Contribution	234,628
2210 Virginia Retirement System	491,918
2300 Health Insurance Subsidy	535,42
2400 VRS Life Insurance Subsidy	38,478
2501 Disability Insurance Subsidy	852
2506 Health Savings Account	13,833
Fringe Benefits Total	1,315,136
Other Charges	
5100 Natural Gas Services	18,109
5101 Electrical Services	138,923
5103 Water and Sewer Services	4,976
5201 Postage Services	200
5510 Mileage Reimbursement	630
Other Charges Total	162,838
Capital	
8100 Capital Outlay-Replacement	1,675
Capital Total	1,675
Materials and Supplies	
6001 Office Supplies	1,117
6013 Instructional Supplies	7,178
6050 Other Expenses	97
6060 Non Capitalized Assets	350
Materials and Supplies Total	9,620
ones Middle Total	4,556,276

ecoughtan High	
Personnel Services	
1114 Comp of Other Admin Personnel	55,0
1121 Comp of Teachers	4,908,0
1122 Comp of Librarians	116,93
1123 Comp of School Counselors	401,40
1126 Comp of Principals	121,34
1127 Comp of Assistant Principals	334,48
1131 Comp of Nurses	40,7
1139 Comp of Other Prof Personnel	179,4
1141 Comp of Instructional Asst	182,8
1150 Comp of Secretary and Clerical	237,8
1192 Comp of Security Officers	99,0
1320 Comp of PT Teachers	76,4
1350 Comp of PT Sec and Clerical	6,4
1399 Comp of Temporary Employees	266,0
1129 Comp of JROTC Instructors	164,1
Personnel Services Total	7,190,0
Fringe Benefits	
2100 FICA Employer Contribution	550,0
2210 Virginia Retirement System	1,143,2
2300 Health Insurance Subsidy	943,1
2400 VRS Life Insurance Subsidy	89,3
2501 Disability Insurance Subsidy	2,5
2506 Health Savings Account	23,0
Fringe Benefits Total	2,751,4
Other Charges	
5100 Natural Gas Services	28,2
5101 Electrical Services	162,0
5103 Water and Sewer Services	31,6
5201 Postage Services	3
5500 Co-Curricular Activities	6,7
5510 Mileage Reimbursement	1,4
Other Charges Total	230,4
Capital	
8100 Capital Outlay-Replacement	4,1
Capital Total	4,19
Materials and Supplies	
6001 Office Supplies	2,7
6013 Instructional Supplies	20,4
6050 Other Expenses	2,4
6060 Non Capitalized Assets	2,4
Materials and Supplies Total	26,4
oughtan High Total	10,202,5

Kraft Elementary	
Personnel Services	
1121 Comp of Teachers	1,332,68
1122 Comp of Librarians	48,98
1123 Comp of School Counselors	52,45
1126 Comp of Principals	73,85
1127 Comp of Assistant Principals	82,23
1131 Comp of Nurses	45,95
1141 Comp of Instructional Asst	73,62
1150 Comp of Secretary and Clerical	39,14
1342 Comp of PT Instructional Asst	34,96
1350 Comp of PT Sec and Clerical	6,42
Personnel Services Total	1,790,35
Fringe Benefits	
2100 FICA Employer Contribution	136,96
2210 Virginia Retirement System	294,53
2300 Health Insurance Subsidy	226,97
2400 VRS Life Insurance Subsidy	22,85
2501 Disability Insurance Subsidy	2,51
2506 Health Savings Account	3,50
Fringe Benefits Total	687,34
Other Charges	
5101 Electrical Services	39,57
5103 Water and Sewer Services	7,92
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	47,91
Capital	
8100 Capital Outlay-Replacement	1,06
Capital Total	1,06
Materials and Supplies	
6001 Office Supplies	71
6013 Instructional Supplies	5,10
6050 Other Expenses	62
6060 Non Capitalized Assets	21
Materials and Supplies Total	6,65
ft Elementary Total	2,533,32

Langley Elementary	
Personnel Services	
1121 Comp of Teachers	1,799,937
1122 Comp of Librarians	51,241
1123 Comp of School Counselors	51,962
1126 Comp of Principals	80,369
1127 Comp of Assistant Principals	78,770
1131 Comp of Nurses	40,476
1141 Comp of Instructional Asst	74,155
1150 Comp of Secretary and Clerical	31,892
1342 Comp of PT Instructional Asst	39,397
1350 Comp of PT Sec and Clerical	6,427
1399 Comp of Temporary Employees	5,060
Personnel Services Total	2,259,686
Fringe Benefits	
2100 FICA Employer Contribution	172,865
2210 Virginia Retirement System	371,578
2300 Health Insurance Subsidy	316,388
2400 VRS Life Insurance Subsidy	28,836
2501 Disability Insurance Subsidy	2,804
2506 Health Savings Account	2,750
Fringe Benefits Total	895,221
Other Charges	
5101 Electrical Services	50,910
5103 Water and Sewer Services	9,488
5201 Postage Services	100
5510 Mileage Reimbursement	315
Other Charges Total	60,813
Capital	
8100 Capital Outlay-Replacement	1,397
Capital Total	1,397
Materials and Supplies	
6001 Office Supplies	931
6013 Instructional Supplies	6,714
6050 Other Expenses	813
6060 Non Capitalized Assets	210
Materials and Supplies Total	8,668
angley Elementary Total	3,225,785

Personnel Services	
1121 Comp of Teachers	2,241,61
1122 Comp of Librarians	62,72
1123 Comp of School Counselors	108,32
1126 Comp of Principals	97,29
1127 Comp of Assistant Principals	133,30
1131 Comp of Nurses	45,40
1139 Comp of Other Prof Personnel	77,51
1141 Comp of Instructional Asst	135,98
1150 Comp of Secretary and Clerical	96,42
1192 Comp of Security Officers	73,49
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	6,90
Personnel Services Total	3,085,42
Fringe Benefits	
2100 FICA Employer Contribution	236,03
2210 Virginia Retirement System	511,93
2300 Health Insurance Subsidy	482,29
2400 VRS Life Insurance Subsidy	40,16
2501 Disability Insurance Subsidy	2,41
2506 Health Savings Account	12,00
Fringe Benefits Total	1,284,83
Other Charges	
5100 Natural Gas Services	15,66
5101 Electrical Services	80,86
5103 Water and Sewer Services	13,52
5201 Postage Services	20
5510 Mileage Reimbursement	63
Other Charges Total	110,89
Capital	
8100 Capital Outlay-Replacement	1,52
Capital Total	1,52
Materials and Supplies	
6001 Office Supplies	1,01
6013 Instructional Supplies	7,16
6050 Other Expenses	88
6060 Non Capitalized Assets	35
Materials and Supplies Total	9,41

Machen Elementary	
Personnel Services	
1121 Comp of Teachers	1,652,87
1122 Comp of Librarians	49,830
1123 Comp of School Counselors	49,095
1126 Comp of Principals	75,846
1127 Comp of Assistant Principals	64,424
1131 Comp of Nurses	44,908
1141 Comp of Instructional Asst	65,788
1150 Comp of Secretary and Clerical	43,683
1342 Comp of PT Instructional Asst	65,020
1350 Comp of PT Sec and Clerical	6,427
1399 Comp of Temporary Employees	3,930
Personnel Services Total	2,121,828
Fringe Benefits	
2100 FICA Employer Contribution	162,323
2210 Virginia Retirement System	344,85
2300 Health Insurance Subsidy	329,543
2400 VRS Life Insurance Subsidy	26,762
2501 Disability Insurance Subsidy	1,53
2506 Health Savings Account	8,250
Fringe Benefits Total	873,268
Other Charges	
5101 Electrical Services	37,804
5103 Water and Sewer Services	9,593
5201 Postage Services	100
5510 Mileage Reimbursement	315
Other Charges Total	47,810
Capital	
8100 Capital Outlay-Replacement	1,058
Capital Total	1,058
Materials and Supplies	
6001 Office Supplies	706
6013 Instructional Supplies	4,662
6050 Other Expenses	616
6060 Non Capitalized Assets	210
Materials and Supplies Total	6,194
Nachen Elementary Total	3,050,158

ntenance Total	10,959,37
Materials and Supplies Total	708,11
6050 Other Expenses	176,71
6047 Technology - Software	24,76
6017 Repair Parts and Supplies	16,83
6013 Instructional Supplies	5,45
6010 OSHA Supplies	20,32
6007 Maintenance Supplies	457,45
6001 Office Supplies	6,56
Materials and Supplies	
Capital Total	118,11
8100 Capital Outlay-Replacement	118,11
Capital	
Other Charges Total	35,15
5401 Leases/Rental of Equipment	2,64
5204 Cell Phone Service	22,44
5103 Water and Sewer Services	1,86
5101 Electrical Services	8,19
Other Charges	
Contract Services Total	7,632,37
3823 City Building Services	344,49
3330 Contracted Repair Service	2,10
3310 Contracted Building and Ground	6,186,06
3122 Contracted Resource Officers	823,20
3120 Contracted Security Services	134,50
Contract Services 3100 Contracted OSHA Expenses	142,00
-	
Fringe Benefits Total	686,59
2506 Health Savings Account	5,00
2501 Disability Insurance Subsidy	1,37
2400 VRS Life Insurance Subsidy	22,03
2300 Health Insurance Subsidy	336,80
2210 Virginia Retirement System	185,28
Fringe Benefits 2100 FICA Employer Contribution	136,09
	1,775,02
Personnel Services Total	1,779,02
1592 Comp of Sub Security Officers	35,00
1399 Comp of Temporary Employees	7,90
1360 Comp of PT Maint Employees	24,02
1160 Comp of Maintenance Employees	1,321,07
1150 Comp of Secretary and Clerical	84,19
1125 Comp of Directors/Curr Leaders	188,38 118,45
1114 Comp of Other Admin Personnel	100 20

Other Charges	
5101 Electrical Services	23,556
5103 Water and Sewer Services	4,519
Other Charges Total	28,075
allory Total	28,075

Mary Peake	
Other Charges	
5101 Electrical Services	17,839
5103 Water and Sewer Services	3,035
Other Charges Total	20,874
lary Peake Total	20,874

Mathematics	
Personnel Services	
1121 Comp of Teachers	67,141
1125 Comp of Directors/Curr Leaders	84,337
1139 Comp of Other Prof Personnel	139,212
1150 Comp of Secretary and Clerical	41,067
Personnel Services Total	331,757
Fringe Benefits	
2100 FICA Employer Contribution	25,380
2210 Virginia Retirement System	56,000
2300 Health Insurance Subsidy	34,304
2400 VRS Life Insurance Subsidy	4,347
Fringe Benefits Total	120,031
Other Charges	
5510 Mileage Reimbursement	5,000
Other Charges Total	5,000
Materials and Supplies	
6001 Office Supplies	1,526
6013 Instructional Supplies	45,193
6050 Other Expenses	2,309
Materials and Supplies Total	49,028
Mathematics Total	505,816

Merrimack	
Other Charges	
5101 Electrical Services	26,562
5103 Water and Sewer Services	2,229
Other Charges Total	28,791
lerrimack Total	28,791

Moton Early Childhood Center	
Personnel Services	
1126 Comp of Principals	104,347
1141 Comp of Instructional Asst	37,823
1331 Comp of PT Nurses	29,608
1350 Comp of PT Sec and Clerical	13,341
1399 Comp of Temporary Employees	12,725
Personnel Services Total	197,844
Fringe Benefits	
2100 FICA Employer Contribution	15,135
2210 Virginia Retirement System	23,490
2300 Health Insurance Subsidy	36,999
2400 VRS Life Insurance Subsidy	1,823
2501 Disability Insurance Subsidy	164
Fringe Benefits Total	77,611
Other Charges	
5201 Postage Services	100
Other Charges Total	100
Noton Early Childhood Center Total	275,555

anizational Development Total	293,68
Materials and Supplies Total	50,50
6050 Other Expenses	31,50
6047 Technology - Software	19,00
Materials and Supplies	
Other Charges Total	36,72
5510 Mileage Reimbursement	62
Other Charges 5504 Travel Expenses Professional	36,10
	21,00
Contract Services Total	21,00
Contract Services 3145 Professional Services	21,00
Fringe Benefits Total	116,62
2830 Staff Development	97,85
2400 VRS Life Insurance Subsidy	42
2300 Health Insurance Subsidy	7,62
2210 Virginia Retirement System	5,46
2100 FICA Employer Contribution	5,26
Fringe Benefits	
Personnel Services Total	68,84
1322 Comp of Temporary Teachers	36,46
1150 Comp of Secretary and Clerical	32,37
Personnel Services	

Phillips Elementary	
Personnel Services	
1121 Comp of Teachers	1,329,97
1122 Comp of Librarians	47,28
1123 Comp of School Counselors	51,24
1126 Comp of Principals	80,89
1127 Comp of Assistant Principals	86,10
1131 Comp of Nurses	44,35
1150 Comp of Secretary and Clerical	41,20
1342 Comp of PT Instructional Asst	36,53
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	2,53
Personnel Services Total	1,726,560
Fringe Benefits	
2100 FICA Employer Contribution	132,08
2210 Virginia Retirement System	283,46
2300 Health Insurance Subsidy	256,21
2400 VRS Life Insurance Subsidy	22,00
2501 Disability Insurance Subsidy	49
2506 Health Savings Account	1,00
Fringe Benefits Total	695,25
Other Charges	
5101 Electrical Services	43,17
5103 Water and Sewer Services	6,93
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	50,52
Capital	
8100 Capital Outlay-Replacement	99
Capital Total	99
Materials and Supplies	
6001 Office Supplies	66
6013 Instructional Supplies	4,38
6050 Other Expenses	57
6060 Non Capitalized Assets	21
Materials and Supplies Total	5,83
hillips Elementary Total	2,479,16

Phoebus High	
Personnel Services	
1114 Comp of Other Admin Personnel	52,42
1121 Comp of Teachers	3,741,65
1122 Comp of Librarians	50,84
1123 Comp of School Counselors	291,74
1126 Comp of Principals	113,25
1127 Comp of Assistant Principals	290,15
1131 Comp of Nurses	42,74
1139 Comp of Other Prof Personnel	149,56
1141 Comp of Instructional Asst	213,25
1150 Comp of Secretary and Clerical	231,95
1192 Comp of Security Officers	69,95
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	163,58
1129 Comp of JROTC Instructors	143,80
Personnel Services Total	5,561,35
Fringe Benefits	
2100 FICA Employer Contribution	425,44
2210 Virginia Retirement System	902,46
2300 Health Insurance Subsidy	743,39
2400 VRS Life Insurance Subsidy	70,44
2501 Disability Insurance Subsidy	4,40
2506 Health Savings Account	16,50
Fringe Benefits Total	2,162,65
Other Charges	
5100 Natural Gas Services	17,60
5101 Electrical Services	216,07
5103 Water and Sewer Services	19,32
5201 Postage Services	30
5500 Co-Curricular Activities	5,43
5510 Mileage Reimbursement	1,40
Other Charges Total	260,14
Capital	
8100 Capital Outlay-Replacement	2,52
Capital Total	2,52
Materials and Supplies	
6001 Office Supplies	1,68
6013 Instructional Supplies	12,31
6050 Other Expenses	1,47
6060 Non Capitalized Assets	70
Materials and Supplies Total	16,17

Physical Education	
Personnel Services	
1125 Comp of Directors/Curr Leaders	89,893
Personnel Services Total	89,893
Fringe Benefits	
2100 FICA Employer Contribution	6,87
2210 Virginia Retirement System	15,174
2300 Health Insurance Subsidy	7,62
2400 VRS Life Insurance Subsidy	1,17
Fringe Benefits Total	30,850
Other Charges	
5510 Mileage Reimbursement	1,000
Other Charges Total	1,00
Capital	
8200 Capital Outlay - New	3,00
Capital Total	3,00
Materials and Supplies	
6001 Office Supplies	400
6013 Instructional Supplies	42,55
6047 Technology - Software	2,000
6050 Other Expenses	200
Materials and Supplies Total	45,15
vsical Education Total	169,89

Printing Services	
Personnel Services	
1124 Comp of Coordinators	57,53
1143 Comp of Other Tech Personnel	115,37
1343 Comp of PT Employees	40,09
1399 Comp of Temporary Employees	8,00
Personnel Services Total	221,00
Fringe Benefits	
2100 FICA Employer Contribution	16,90
2210 Virginia Retirement System	29,18
2300 Health Insurance Subsidy	35,37
2400 VRS Life Insurance Subsidy	2,26
2506 Health Savings Account	1,50
Fringe Benefits Total	85,23
Contract Services	
3500 Contracted Printing Cost	16,23
3320 Contracted Maintenance Agreement2	12,65
Contract Services Total	28,88
Other Charges	
5401 Leases/Rental of Equipment	85,51
5510 Mileage Reimbursement	19
5802 Dues and Memberships	45
Other Charges Total	86,16
Materials and Supplies	
6017 Repair Parts and Supplies	1,40
6040 Print Shop Supplies	87,26
Materials and Supplies Total	88,66

Personnel Services 1124 Comp of Coordinators 1132 Comp of Psychologists 1139 Comp of Other Prof Personnel 1150 Comp of Secretary and Clerical 1339 Comp of PT Professional Personnel 1399 Comp of Temporary Employees Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System	101,86 516,57 60,83 35,33 147,90 30,00 892,50
1132 Comp of Psychologists 1139 Comp of Other Prof Personnel 1150 Comp of Secretary and Clerical 1339 Comp of PT Professional Personnel 1399 Comp of Temporary Employees Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System	516,570 60,830 35,331 147,902 30,000
1139 Comp of Other Prof Personnel 1150 Comp of Secretary and Clerical 1339 Comp of PT Professional Personnel 1399 Comp of Temporary Employees Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System	60,830 35,333 147,902 30,000
1150 Comp of Secretary and Clerical 1339 Comp of PT Professional Personnel 1399 Comp of Temporary Employees Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System	35,33 147,90 30,000
1339 Comp of PT Professional Personnel 1399 Comp of Temporary Employees Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System	147,902 30,000
1399 Comp of Temporary Employees Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System	30,00
Personnel Services Total Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System	,
Fringe Benefits 2100 FICA Employer Contribution 2210 Virginia Retirement System	892,50 ⁴
2100 FICA Employer Contribution 2210 Virginia Retirement System	
2210 Virginia Retirement System	
	68,27
	120,28
2300 Health Insurance Subsidy	119,13
2400 VRS Life Insurance Subsidy	9,33
2506 Health Savings Account	6,25
Fringe Benefits Total	323,28
Contract Services	
3111 Contracted Testing	19,80
Contract Services Total	19,80
Other Charges	
5510 Mileage Reimbursement	10,35
5802 Dues and Memberships	24
Other Charges Total	10,60
Materials and Supplies	
6001 Office Supplies	1,51
6004 Medical Supplies	20,99
6050 Other Expenses	1,32
Materials and Supplies Total	23,83
sychological Services Total	1,270,02

Aaterials and Supplies Total	23,23
6050 Other Expenses	12,33
6047 Technology - Software	10,20
6001 Office Supplies	70
aterials and Supplies	
Other Charges Total	2,53
5802 Dues and Memberships	28
5510 Mileage Reimbursement	50
5501 Travel Expenses	1,75
ther Charges	
Contract Services Total	50,66
3612 Public Relations	30,66
3145 Professional Services	20,00
ontract Services	
ringe Benefits Total	79,93
2501 Disability Insurance Subsidy	9
2400 VRS Life Insurance Subsidy	2,61
2300 Health Insurance Subsidy	28,03
2210 Virginia Retirement System	33,71
inge Benefits 2100 FICA Employer Contribution	15,47
	202,30
1150 Comp of Secretary and Clerical Personnel Services Total	96,34
1125 Comp of Directors/Curr Leaders	105,96
ersonnel Services	105.00

Records Management	
Personnel Services	
1150 Comp of Secretary and Clerical	147,006
Personnel Services Total	147,006
Fringe Benefits	
2100 FICA Employer Contribution	11,245
2210 Virginia Retirement System	24,814
2300 Health Insurance Subsidy	25,651
2400 VRS Life Insurance Subsidy	1,926
2501 Disability Insurance Subsidy	128
2506 Health Savings Account	500
Fringe Benefits Total	64,264
Other Charges	
5201 Postage Services	106,520
5802 Dues and Memberships	440
Other Charges Total	106,960
Materials and Supplies	
6001 Office Supplies	689
6014 Books/Subscriptions	700
6047 Technology - Software	612
Materials and Supplies Total	2,003
ecords Management Total	320,231

Research, Planning and Evaluation	
Personnel Services	
1114 Comp of Other Admin Personnel	82,043
1150 Comp of Secretary and Clerical	72,97
1322 Comp of Temporary Teachers	24,87
Personnel Services Total	179,89
Fringe Benefits	
2100 FICA Employer Contribution	13,76
2210 Virginia Retirement System	26,16
2300 Health Insurance Subsidy	49,35
2400 VRS Life Insurance Subsidy	2,03
2506 Health Savings Account	4,50
Fringe Benefits Total	95,81
Contract Services	
3145 Professional Services	3,10
Contract Services Total	3,10
Other Charges	
5510 Mileage Reimbursement	39
Other Charges Total	39
Capital	
8100 Capital Outlay-Replacement	94
Capital Total	94
Materials and Supplies	
6001 Office Supplies	1,11
6047 Technology - Software	178,84
6050 Other Expenses	4,57
6016 Testing/Monitoring Supplies	69,10
Materials and Supplies Total	253,63
esearch, Planning and Evaluation Total	533,79

School Board	
Personnel Services	
1111 Comp of Board Members	93,132
Personnel Services Total	93,132
Fringe Benefits	
2100 FICA Employer Contribution	7,127
Fringe Benefits Total	7,127
Other Charges	
5505 Travel Expenses School Board	25,000
5802 Dues and Memberships	30,000
Other Charges Total	55,000
chool Board Total	155,259

nool Board Attorney Total	290,469
Materials and Supplies Total	5,42
6050 Other Expenses	4,550
6001 Office Supplies	87
Materials and Supplies	
Other Charges Total	6,50
5802 Dues and Memberships	2,000
5501 Travel Expenses	4,50
Other Charges	
Contract Services Total	20,000
3145 Professional Services	20,000
Contract Services	
Fringe Benefits Total	75,36
2400 VRS Life Insurance Subsidy	2,399
2300 Health Insurance Subsidy	28,033
2210 Virginia Retirement System	30,92
2100 FICA Employer Contribution	14,014
Fringe Benefits	
Personnel Services Total	183,179
1150 Comp of Secretary and Clerical	52,858
1139 Comp of Other Prof Personnel	130,32

School Counseling	
Personnel Services	
1125 Comp of Directors/Curr Leaders	80,900
1150 Comp of Secretary and Clerical	52,690
Personnel Services Total	133,590
Fringe Benefits	
2100 FICA Employer Contribution	10,219
2210 Virginia Retirement System	22,496
2300 Health Insurance Subsidy	17,993
2400 VRS Life Insurance Subsidy	1,746
Fringe Benefits Total	52,452
Internal Services	
4400 Internal Printing Services	2,100
Internal Services Total	2,100
Other Charges	
5510 Mileage Reimbursement	1,400
Other Charges Total	1,400
Materials and Supplies	
6001 Office Supplies	245
6013 Instructional Supplies	1,937
6047 Technology - Software	85,97
Materials and Supplies Total	88,15
nool Counseling Total	277,70

chool Social Work	
Personnel Services	
1124 Comp of Coordinators	95,07
1134 Comp of Social Worker	445,330
1150 Comp of Secretary and Clerical	30,930
1334 Comp of PT Social Workers	35,53
Personnel Services Total	606,86
Fringe Benefits	
2100 FICA Employer Contribution	46,42
2210 Virginia Retirement System	96,33
2300 Health Insurance Subsidy	91,36
2400 VRS Life Insurance Subsidy	7,47
2501 Disability Insurance Subsidy	63
2506 Health Savings Account	3,50
Fringe Benefits Total	245,74
Other Charges	
5501 Travel Expenses	1,06
5510 Mileage Reimbursement	4,93
5802 Dues and Memberships	34
Other Charges Total	6,34
Payments to Other Agencies	
7002 New Horizons- Special Ed	19,25
Payments to Other Agencies Total	19,25
Materials and Supplies	
6001 Office Supplies	81
6013 Instructional Supplies	2,63
6047 Technology - Software	54
6050 Other Expenses	3,35
Materials and Supplies Total	7,33
ool Social Work Total	885,54

cience	
Personnel Services	
1125 Comp of Directors/Curr Leaders	84,85
1139 Comp of Other Prof Personnel	142,48
1150 Comp of Secretary and Clerical	41,06
Personnel Services Total	268,40
Fringe Benefits	
2100 FICA Employer Contribution	20,53
2210 Virginia Retirement System	45,30
2300 Health Insurance Subsidy	32,08
2400 VRS Life Insurance Subsidy	3,51
Fringe Benefits Total	101,44
Contract Services	
3145 Professional Services	5,00
Contract Services Total	5,00
Internal Services	
4400 Internal Printing Services	5,06
Internal Services Total	5,06
Other Charges	
5510 Mileage Reimbursement	2,59
Other Charges Total	2,59
Materials and Supplies	
6001 Office Supplies	77
6010 OSHA Supplies	7,50
6013 Instructional Supplies	36,31
6050 Other Expenses	1,34
Materials and Supplies Total	45,93
ence Total	428,43

Secondary Leadership	
Personnel Services	
1125 Comp of Directors/Curr Leaders	135,80
1128 Comp of Teachers - Summer	136,72
1139 Comp of Other Prof Personnel	106,13
1150 Comp of Secretary and Clerical	40,22
1322 Comp of Temporary Teachers	121,46
1343 Comp of PT Employees	47,19
1399 Comp of Temporary Employees	69,67
Personnel Services Total	657,21
Fringe Benefits	
2100 FICA Employer Contribution	50,27
2210 Virginia Retirement System	47,47
2300 Health Insurance Subsidy	36,64
2400 VRS Life Insurance Subsidy	3,68
2506 Health Savings Account	3,00
Fringe Benefits Total	141,08
Contract Services	
3145 Professional Services	35,15
3815 Tuition Paid Academic Program	4,99
Contract Services Total	40,15
Other Charges	
5402 Leases/Rental of Buildings	62,50
5403 Commencement Costs	37,30
5801 Accreditation Costs	4,08
5802 Dues and Memberships	15
Other Charges Total	104,03
Materials and Supplies	
6001 Office Supplies	27
6013 Instructional Supplies	7,91
6039 Other Costs Remedial	20,07
6047 Technology - Software	186,22
6050 Other Expenses	44,80
Materials and Supplies Total	259,28
condary Leadership Total	1,201,76

Smith Elementary	
Personnel Services	
1121 Comp of Teachers	1,251,56
1122 Comp of Librarians	51,24
1123 Comp of School Counselors	51,60
1126 Comp of Principals	95,25
1127 Comp of Assistant Principals	61,69
1131 Comp of Nurses	44,12
1139 Comp of Other Prof Personnel	147,34
1141 Comp of Instructional Asst	61,90
1150 Comp of Secretary and Clerical	42,54
1342 Comp of PT Instructional Asst	40,69
1350 Comp of PT Sec and Clerical	12,85
1399 Comp of Temporary Employees	3,54
Personnel Services Total	1,864,36
Fringe Benefits	
2100 FICA Employer Contribution	142,62
2210 Virginia Retirement System	304,73
2300 Health Insurance Subsidy	253,55
2400 VRS Life Insurance Subsidy	23,64
2501 Disability Insurance Subsidy	1,47
2506 Health Savings Account	2,50
Fringe Benefits Total	728,53
Other Charges	
5101 Electrical Services	42,08
5103 Water and Sewer Services	9,47
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	51,96
Capital	
8100 Capital Outlay-Replacement	1,04
Capital Total	1,04
Materials and Supplies	
6001 Office Supplies	69
6013 Instructional Supplies	4,81
6050 Other Expenses	60
6060 Non Capitalized Assets	21
Materials and Supplies Total	6,32
th Elementary Total	2,652,23

Social Studies Total	412,722
Materials and Supplies Total	31,950
6050 Other Expenses	280
6013 Instructional Supplies	30,270
6001 Office Supplies	1,400
Materials and Supplies	
Other Charges Total	1,00
5510 Mileage Reimbursement	1,00
Other Charges	
Fringe Benefits Total	94,203
2506 Health Savings Account	1,500
2400 VRS Life Insurance Subsidy	3,740
2300 Health Insurance Subsidy	18,913
2210 Virginia Retirement System	48,204
2100 FICA Employer Contribution	21,84
Fringe Benefits	
Personnel Services Total	285,570
1150 Comp of Secretary and Clerical	38,644
1139 Comp of Other Prof Personnel	155,642
1125 Comp of Directors/Curr Leaders	91,284
Personnel Services	
Social Studies	

Special Education	
Personnel Services	
1121 Comp of Teachers	213,01
1125 Comp of Directors/Curr Leaders	110,52
1128 Comp of Teachers - Summer	35,56
1139 Comp of Other Prof Personnel	3,032,60
1141 Comp of Instructional Asst	233,97
1150 Comp of Secretary and Clerical	71,65
1339 Comp of PT Professional Personnel	92,42
Personnel Services Total	3,789,75
Fringe Benefits	
2100 FICA Employer Contribution	289,88
2210 Virginia Retirement System	615,85
2300 Health Insurance Subsidy	599,06
2400 VRS Life Insurance Subsidy	47,80
2501 Disability Insurance Subsidy	1,23
2506 Health Savings Account	5,50
Fringe Benefits Total	1,559,34
Contract Services	
3112 Contracted Medical SPED	84,92
3150 Due Process Hearing	121,54
3410 Transportation by Public Carrier	3,00
3420 Transportation by Contract-Sped	3,00
3810 Tuition Paid Regional Program	3,290,48
Contract Services Total	3,502,95
Other Charges	
5510 Mileage Reimbursement	30,04
Other Charges Total	30,04
Capital	
8200 Capital Outlay - New	7,00
Capital Total	7,00
Materials and Supplies	
6001 Office Supplies	4,20
6013 Instructional Supplies	41,11
6047 Technology - Software	191,68
Materials and Supplies Total	237,00
pecial Education Total	9,126,09

Spratley Gifted Center	
Personnel Services	
1121 Comp of Teachers	2,362,078
1122 Comp of Librarians	51,243
1123 Comp of School Counselors	101,633
1126 Comp of Principals	87,865
1127 Comp of Assistant Principals	85,398
1131 Comp of Nurses	44,593
1150 Comp of Secretary and Clerical	98,340
1192 Comp of Security Officers	22,148
1320 Comp of PT Teachers	48,327
1350 Comp of PT Sec and Clerical	6,427
1399 Comp of Temporary Employees	15,567
Personnel Services Total	2,923,61
Fringe Benefits	
2100 FICA Employer Contribution	223,650
2210 Virginia Retirement System	478,650
2300 Health Insurance Subsidy	533,319
2400 VRS Life Insurance Subsidy	37,27
2501 Disability Insurance Subsidy	2,264
2506 Health Savings Account	14,750
Fringe Benefits Total	1,289,914
Other Charges	
5100 Natural Gas Services	20,518
5101 Electrical Services	78,593
5103 Water and Sewer Services	11,612
5201 Postage Services	200
5510 Mileage Reimbursement	630
Other Charges Total	111,55
Capital	
8100 Capital Outlay-Replacement	2,218
Capital Total	2,213
Materials and Supplies	
6001 Office Supplies	1,478
6013 Instructional Supplies	10,99
6050 Other Expenses	1,290
6060 Non Capitalized Assets	35
Materials and Supplies Total	14,11
pratley Gifted Center Total	4,341,413

Fringe Benefits Total	166,978
Contract Services	
3145 Professional Services	14,074
Contract Services Total	14,074
Other Charges	
C C	070
5205 Communication Technology	970
5510 Mileage Reimbursement	1,118
Other Charges Total	2,08
Materials and Supplies	
6001 Office Supplies	630
Materials and Supplies Total	630
udent Services Total	562,281

2506 Health Savings Account	1,75
2400 VRS Life Insurance Subsidy	1,51
2210 Virginia Retirement System 2300 Health Insurance Subsidy	19,47 14,01
2100 FICA Employer Contribution	8,91
Fringe Benefits	
Personnel Services Total	116,57
1125 Comp of Directors/Curr Leaders	116,57
Personnel Services 1125 Comp of Directors/Curr Leaders	116,

perintendent Total	403,320
Materials and Supplies Total	11,10
6050 Other Expenses	10,400
6001 Office Supplies	700
Materials and Supplies	
Other Charges Total	10,85
5802 Dues and Memberships	8,40
5501 Travel Expenses	2,45
Other Charges	
Contract Services Total	4,76
3145 Professional Services	4,76
Contract Services	
Fringe Benefits Total	97,07
2400 VRS Life Insurance Subsidy	3,66
2300 Health Insurance Subsidy	24,84
2210 Virginia Retirement System	47,18
2100 FICA Employer Contribution	21,38
Fringe Benefits	
Personnel Services Total	279,53
1150 Comp of Secretary and Clerical	49,45
1112 Comp of Superintendent	230,07
Personnel Services	

Syms Middle	
Personnel Services	
1121 Comp of Teachers	2,932,99
1122 Comp of Librarians	53,88
1123 Comp of School Counselors	102,48
1126 Comp of Principals	85,30
1127 Comp of Assistant Principals	203,56
1131 Comp of Nurses	41,66
1139 Comp of Other Prof Personnel	33,25
1141 Comp of Instructional Asst	141,88
1150 Comp of Secretary and Clerical	88,50
1192 Comp of Security Officers	63,34
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	12,08
Personnel Services Total	3,765,39
Fringe Benefits	
2100 FICA Employer Contribution	288,05
2210 Virginia Retirement System	627,00
2300 Health Insurance Subsidy	555,77
2400 VRS Life Insurance Subsidy	49,03
2501 Disability Insurance Subsidy	4,63
2506 Health Savings Account	10,00
Fringe Benefits Total	1,534,49
Other Charges	
5100 Natural Gas Services	23,26
5101 Electrical Services	60,67
5103 Water and Sewer Services	13,24
5201 Postage Services	20
5510 Mileage Reimbursement	63
Other Charges Total	98,01
Capital	
8100 Capital Outlay-Replacement	1,90
Capital Total	1,90
Materials and Supplies	
6001 Office Supplies	1,27
6013 Instructional Supplies	7,28
6050 Other Expenses	1,10
6060 Non Capitalized Assets	35
Materials and Supplies Total	10,01
ns Middle Total	5,409,82

Tarrant Middle	
Personnel Services	
1121 Comp of Teachers	2,089,114
1122 Comp of Librarians	61,055
1123 Comp of School Counselors	166,113
1126 Comp of Principals	97,119
1127 Comp of Assistant Principals	205,722
1131 Comp of Nurses	47,27
1139 Comp of Other Prof Personnel	35,043
1141 Comp of Instructional Asst	15,956
1150 Comp of Secretary and Clerical	117,033
1192 Comp of Security Officers	45,430
1320 Comp of PT Teachers	36,132
1350 Comp of PT Sec and Clerical	6,427
1399 Comp of Temporary Employees	40,100
Personnel Services Total	2,962,523
Fringe Benefits	
2100 FICA Employer Contribution	226,634
2210 Virginia Retirement System	482,262
2300 Health Insurance Subsidy	345,963
2400 VRS Life Insurance Subsidy	37,69
2501 Disability Insurance Subsidy	2,454
2506 Health Savings Account	49,623
Fringe Benefits Total	1,144,63
Contract Services	
3320 Contracted Maintenance Agreement2	804
Contract Services Total	804
Other Charges	
5100 Natural Gas Services	31,649
5101 Electrical Services	132,592
5103 Water and Sewer Services	14,940
5201 Postage Services	200
5510 Mileage Reimbursement	630
Other Charges Total	180,01
Capital	
8100 Capital Outlay-Replacement	1,312
Capital Total	1,31
Materials and Supplies	
6001 Office Supplies	87
6013 Instructional Supplies	5,520
6050 Other Expenses	76
6060 Non Capitalized Assets	350
Materials and Supplies Total	7,51

ransportation	
Personnel Services	
1114 Comp of Other Admin Personnel	274,34
1125 Comp of Directors/Curr Leaders	88,30
1143 Comp of Other Tech Personnel	125,71
1150 Comp of Secretary and Clerical	39,96
1165 Comp of Garage Employees	469,26
1170 Comp of Bus Drivers	3,035,05
1190 Comp of Bus Attendants	132,55
1343 Comp of PT Employees	16,35
1365 Comp of PT Parts Clerk	17,46
1370 Comp of Bus Drivers Extra Runs	406,76
1371 Comp of PT Bus Drivers	463,52
1394 Comp of PT Bus Attendants	825,53
1399 Comp of Temporary Employees	19,42
Personnel Services Total	5,914,26
Fringe Benefits	
2100 FICA Employer Contribution	452,44
2210 Virginia Retirement System	411,22
2300 Health Insurance Subsidy	1,343,70
2400 VRS Life Insurance Subsidy	52,28
2501 Disability Insurance Subsidy	5,07
2506 Health Savings Account	14,10
2831 Unused Sick-Personal Leave	1,45
2832 Unused Vacation Leave	1,51
Fringe Benefits Total	2,281,80
Contract Services	
3145 Professional Services	15,00
3420 Transportation by Contract-Sped	15,00
Contract Services Total	30,00
Other Charges	
5100 Natural Gas Services	4,92
5101 Electrical Services	7,12
5103 Water and Sewer Services	1,14
5204 Cell Phone Service	13,50
5401 Leases/Rental of Equipment	3,22
Other Charges Total	29,92
Materials and Supplies	
6001 Office Supplies	16,83
6008 Vehicle/Power Equipment Fuels	1,445,33
6009 Vehicle/Power Equipment Supplies	915,37
6047 Technology - Software	36,45
6050 Other Expenses	14,00
Materials and Supplies Total	2,427,99
nsportation Total	10,683,98
	10,003,50

Tucker-Capps Elementary	
Personnel Services	
1121 Comp of Teachers	1,212,713
1122 Comp of Librarians	54,409
1123 Comp of School Counselors	49,200
1126 Comp of Principals	82,132
1127 Comp of Assistant Principals	62,238
1131 Comp of Nurses	47,08
1141 Comp of Instructional Asst	81,50
1150 Comp of Secretary and Clerical	39,60
1342 Comp of PT Instructional Asst	27,90
1350 Comp of PT Sec and Clerical	6,42
1399 Comp of Temporary Employees	2,84
Personnel Services Total	1,666,06
Fringe Benefits	
2100 FICA Employer Contribution	127,45
2210 Virginia Retirement System	274,14
2300 Health Insurance Subsidy	222,94
2400 VRS Life Insurance Subsidy	21,27
2501 Disability Insurance Subsidy	1,05
2506 Health Savings Account	9,75
Fringe Benefits Total	656,61
Other Charges	
5101 Electrical Services	38,78
5103 Water and Sewer Services	8,95
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	48,15
Capital	
8100 Capital Outlay-Replacement	82
Capital Total	82
Materials and Supplies	
6001 Office Supplies	55
6013 Instructional Supplies	3,69
6050 Other Expenses	48
6060 Non Capitalized Assets	21
Materials and Supplies Total	4,93
ker-Capps Elementary Total	2,376,60

Tyler Elementary	
Personnel Services	
1121 Comp of Teachers	1,511,962
1122 Comp of Librarians	49,714
1123 Comp of School Counselors	48,990
1126 Comp of Principals	83,925
1127 Comp of Assistant Principals	31,045
1131 Comp of Nurses	45,643
1141 Comp of Instructional Asst	66,263
1150 Comp of Secretary and Clerical	40,432
1339 Comp of PT Professional Personnel	33,730
1342 Comp of PT Instructional Asst	59,46
1350 Comp of PT Sec and Clerical	6,18
1399 Comp of Temporary Employees	1,390
Personnel Services Total	1,978,73
Fringe Benefits	
2100 FICA Employer Contribution	151,373
2210 Virginia Retirement System	316,46
2300 Health Insurance Subsidy	207,63
2400 VRS Life Insurance Subsidy	24,55
2501 Disability Insurance Subsidy	1,43
2506 Health Savings Account	3,250
Fringe Benefits Total	704,723
Other Charges	
5101 Electrical Services	46,35
5103 Water and Sewer Services	8,79
5201 Postage Services	10
5510 Mileage Reimbursement	31
Other Charges Total	55,56
Capital	
8100 Capital Outlay-Replacement	1,024
Capital Total	1,024
Materials and Supplies	
6001 Office Supplies	68
6013 Instructional Supplies	4,42
6050 Other Expenses	59
6060 Non Capitalized Assets	21
Materials and Supplies Total	5,913
yler Elementary Total	2,745,962

assigned Total	(1,399,792
Materials and Supplies Total	206,294
6060 Non Capitalized Assets	4,110
6050 Other Expenses	11,617
6017 Repair Parts and Supplies	138
6013 Instructional Supplies	177,125
6001 Office Supplies	13,304
Materials and Supplies	
Capital Total	30,633
8100 Capital Outlay-Replacement	30,633
Capital	
Other Charges Total	17,573
5510 Mileage Reimbursement	6,810
5201 Postage Services	10,763
Other Charges	
Fringe Benefits Total	(117,550
2100 FICA Employer Contribution	(117,556
Fringe Benefits	
Personnel Services Total	(1,536,730
1900 Attrition	(1,842,614
1521 Comp of Sub Teachers	92,89
1514 Comp of Sub Admin Personnel	129,470
1399 Comp of Temporary Employees	83,50
Personnel Services	

School Operating Budget (Fund 50) By Program

The following pages provides an overview of the FY 2019-2020 School Operating Budget by each program within the school division. Each program is unique and is used to allocate expenditures for required state reporting and to track expenditures for internal reporting. A program can impact the budget for multiple departments/schools.

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Art			
Personnel Services			
1121 Comp of Teachers	2,033,984	2,135,806	2,064,48
1320 Comp of PT Teachers	21,416	22,287	45,93
Personnel Services Total	2,055,401	2,158,093	2,110,42
Fringe Benefits			
2100 FICA Employer Contribution	152,641	165,090	161,44
2210 Virginia Retirement System	284,779	360,270	348,23
2211 VRS Hybrid	72,141	-	-
2300 Health Insurance Subsidy	301,958	322,984	305,98
2400 VRS Life Insurance Subsidy	26,642	27,957	27,02
2501 Disability Insurance Subsidy	1,193	1,271	1,38
2506 Health Savings Account	9,575	8,750	8,08
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	848,928	886,322	852,15
Materials and Supplies			
6013 Instructional Supplies	53,365	68,040	67,44
6017 Repair Parts and Supplies	424	504	50
6047 Technology - Software	-	2,194	2,19
6050 Other Expenses	1,312	1,584	1,58
Materials and Supplies Total	55,100	72,322	71,72
Capital			
8100 Capital Outlay-Replacement	5,596	-	-
8200 Capital Outlay - New	-	-	-
Capital Total	5,596	-	-
rt Total	2,965,025	3,116,737	3,034,30

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Origina Budget
At-Risk 4-Year Olds			
Personnel Services			
1121 Comp of Teachers	1,263,234	1,316,392	1,362,9
1125 Comp of Directors/Curr Leaders	-	-	-
1139 Comp of Other Prof Personnel	57,244	58,389	60,1
1141 Comp of Instructional Asst	576,862	588,567	592,1
1150 Comp of Secretary and Clerical	39,834	40,630	41,8
1350 Comp of PT Sec and Clerical	12,452	12,811	13,2
1370 Comp of Bus Drivers Extra Runs	-	-	-
1399 Comp of Temporary Employees	7,519	-	-
1521 Comp of Sub Teachers	14	-	-
Personnel Services Total	1,957,158	2,016,789	2,070,3
Fringe Benefits			
2100 FICA Employer Contribution	143,002	154,282	158,3
2210 Virginia Retirement System	263,243	338,055	347,0
2211 VRS Hybrid	78,693	-	-
2300 Health Insurance Subsidy	340,830	354,678	370,5
2400 VRS Life Insurance Subsidy	25,524	26,229	26,9
2501 Disability Insurance Subsidy	1,284	1,215	1,2
2506 Health Savings Account	3,175	3,500	3,2
2830 Staff Development	1,405	3,850	3,8
2831 Unused Sick-Personal Leave	-	-	
Fringe Benefits Total	857,156	881,809	911,1
Contract Services			
3602 At-Risk 4-Year Old Program	624,066	191,635	212,4
3760 Virginia Living Museum	5,085	6,734	5,1
3770 Virginia Air and Space Center	5,780	5,938	-
3780 Children's Museum of Virginia	-	-	4,3
Contract Services Total	634,931	204,307	221,9
Other Charges			
5101 Electrical Services	21,102	35,133	21,1
5103 Water and Sewer Services	4,519	6,793	4,7
5401 Leases/Rental of Equipment	2,637	3,500	3,5
5510 Mileage Reimbursement	72	3,000	3,0
5800 Parent Involvement	14,941	26,000	22,2
Other Charges Total	43,271	74,426	54,6
Materials and Supplies			
6002 Food Cost	-	-	-
6013 Instructional Supplies	28,897	35,000	35,0
6050 Other Expenses	2,285	5,250	5,2
Materials and Supplies Total	31,181	40,250	40,2
Capital			
8100 Capital Outlay-Replacement	420	17,220	8,9
Capital Total	420	17,220	8,9
t-Risk 4-Year Olds Total	3,524,117	3,234,801	3,307,2

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Athletic Supplement			
Personnel Services			
1399 Comp of Temporary Employees	331,585	331,445	306,408
Personnel Services Total	331,585	331,445	306,408
Fringe Benefits			
2100 FICA Employer Contribution	26,811	25,361	23,448
Fringe Benefits Total	26,811	25,361	23,448
Athletic Supplement Total	358,396	356,806	329,856

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Attendance			
Personnel Services			
1139 Comp of Other Prof Personnel	280,857	347,412	341,943
Personnel Services Total	280,857	347,412	341,943
Fringe Benefits			
2100 FICA Employer Contribution	20,250	26,577	26,158
2210 Virginia Retirement System	40,843	58,592	57,668
2211 VRS Hybrid	8,736	-	-
2300 Health Insurance Subsidy	62,403	62,721	85,722
2400 VRS Life Insurance Subsidy	3,689	4,547	4,475
2501 Disability Insurance Subsidy	142	104	180
2506 Health Savings Account	-	-	2,500
Fringe Benefits Total	136,062	152,541	176,703
Attendance Total	416,919	499,953	518,646

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Band			
Personnel Services			
1121 Comp of Teachers	545,521	507,259	528,668
1320 Comp of PT Teachers	22,950	-	28,054
1399 Comp of Temporary Employees	6,950	-	-
Personnel Services Total	575,421	507,259	556,72
Fringe Benefits			
2100 FICA Employer Contribution	43,012	38,805	42,589
2210 Virginia Retirement System	78,556	85,625	89,238
2211 VRS Hybrid	16,702	-	-
2300 Health Insurance Subsidy	72,491	67,775	83,019
2400 VRS Life Insurance Subsidy	7,110	6,645	6,92
2501 Disability Insurance Subsidy	276	302	28
2506 Health Savings Account	1,500	1,250	2,50
Fringe Benefits Total	219,648	200,402	224,55
Other Charges			
5510 Mileage Reimbursement	197	200	20
5802 Dues and Memberships	2,270	-	-
Other Charges Total	2,467	200	20
Materials and Supplies			
6013 Instructional Supplies	16,508	-	-
6017 Repair Parts and Supplies	56,284	39,992	39,99
6047 Technology - Software	597	-	-
6050 Other Expenses	7,955	-	-
Materials and Supplies Total	81,345	39,992	39,99
Capital			
8100 Capital Outlay-Replacement	7,581	38,002	37,67
8200 Capital Outlay - New	41,406	9,367	9,36
Capital Total	48,987	47,369	47,04
and Total	927,867	795,222	868,51

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Board Services		246801	200801
Personnel Services			
1111 Comp of Board Members	89,282	90,420	93,132
Personnel Services Total	89,282	90,420	93,132
Fringe Benefits			
2100 FICA Employer Contribution	6,830	6,917	7,127
Fringe Benefits Total	6,830	6,917	7,127
Other Charges			
5505 Travel Expenses School Board	21,043	19,264	25,000
5802 Dues and Memberships	29,319	30,000	30,000
Other Charges Total	50,363	49,264	55,000
Board Services Total	146,474	146,601	155,259

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Choral			
Personnel Services			
1121 Comp of Teachers	1,267,389	1,266,296	1,396,06
1320 Comp of PT Teachers	-	-	36,13
1343 Comp of PT Employees	19,435	60,741	62,55
1399 Comp of Temporary Employees	750	-	-
Personnel Services Total	1,287,574	1,327,037	1,494,75
Fringe Benefits			
2100 FICA Employer Contribution	94,650	101,513	114,35
2210 Virginia Retirement System	177,345	212,738	234,64
2211 VRS Hybrid	44,551	-	-
2300 Health Insurance Subsidy	198,799	190,338	208,13
2400 VRS Life Insurance Subsidy	16,563	16,507	18,20
2501 Disability Insurance Subsidy	737	608	63
2506 Health Savings Account	4,525	4,500	5,25
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	537,171	526,204	581,21
Contract Services			
3160 Concert Series	25,416	25,887	25,88
Contract Services Total	25,416	25,887	25,88
Materials and Supplies			
6013 Instructional Supplies	28,380	-	-
6047 Technology - Software	13,543	-	-
6050 Other Expenses	-	-	-
Materials and Supplies Total	41,923	-	-
Capital			
8100 Capital Outlay-Replacement	11,285	9,670	9,58
Capital Total	11,285	9,670	9,58
noral Total	1,903,369	1,888,798	2,111,44

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
City Bond			
Contract Services			
3145 Professional Services	2,100	-	-
Contract Services Total	2,100	-	-
City Bond Total	2,100	-	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Climate and Culture			
Personnel Services			
1114 Comp of Other Admin Personnel	-	-	27,691
Personnel Services Total	-	-	27,691
Fringe Benefits			
2100 FICA Employer Contribution	-	-	2,118
2210 Virginia Retirement System	-	-	4,674
2300 Health Insurance Subsidy	-	-	-
2400 VRS Life Insurance Subsidy	-	-	363
Fringe Benefits Total	-	-	7,155
limate and Culture Total	-	-	34,846

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Co-Curricular Supplement			
Personnel Services			
1399 Comp of Temporary Employees	834,111	885,803	853,559
Personnel Services Total	834,111	885,803	853,559
Fringe Benefits			
2100 FICA Employer Contribution	62,013	67,759	65,334
Fringe Benefits Total	62,013	67,759	65,334
Co-Curricular Supplement Total	896,124	953,562	918,893

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Core Instruction	Actual	buuget	Buuget
Personnel Services			
1121 Comp of Teachers	20,188,912	20,567,725	21,120,98
1124 Comp of Coordinators	171,144	87,306	87,18
1125 Comp of Directors/Curr Leaders	282,201	288,434	297,00
1126 Comp of Principals	2,503,622	2,559,172	2,652,85
1127 Comp of Assistant Principals	3,298,395	3,568,290	3,627,053
1134 Comp of Social Worker	-	-	-
1139 Comp of Other Prof Personnel	101,776	103,047	106,13
1141 Comp of Instructional Asst	15,336	15,293	15,75
1150 Comp of Secretary and Clerical	1,687,294	1,636,630	1,688,93
1322 Comp of Temporary Teachers	5,510	-	1,000,55
1327 Comp of PT Assistant Principal	47,124	-	-
1342 Comp of PT Instructional Asst	803,447	860,038	903,39
1343 Comp of PT Employees	47,026	45,817	47,19
		-	
1350 Comp of PT Sec and Clerical	157,213	180,530	186,13
1399 Comp of Temporary Employees	23,087	69,677	69,67
1514 Comp of Sub Admin Personnel	132,011	-	-
1521 Comp of Sub Teachers	60,616	-	-
1541 Comp of Sub Instructional Asst	-	-	-
1550 Comp of Sub Secretary/Clerical	21,005	-	-
1129 Comp of JROTC Instructors	706,505	655,945	676,25
Personnel Services Total	30,252,225	30,637,904	31,478,58
Fringe Benefits			
2100 FICA Employer Contribution	2,241,807	2,343,822	2,408,12
2210 Virginia Retirement System	3,940,073	4,969,056	5,103,16
2211 VRS Hybrid	1,117,670	-	-
2300 Health Insurance Subsidy	3,907,415	4,193,869	4,394,07
2400 VRS Life Insurance Subsidy	377,349	385,614	396,02
2501 Disability Insurance Subsidy	18,146	20,189	22,89
2506 Health Savings Account	58,113	53,750	68,18
2830 Staff Development	44,647	-	-
2831 Unused Sick - Personal Leave	966	-	-
2831 Unused Sick-Personal Leave	19,190	-	-
2832 Unused Vacation Leave	15,118	_	-
Fringe Benefits Total	11,740,493	11,966,300	12,392,46
Oranta and Caracteria			
Contract Services 3140 Consultant Services	115,037	-	-
3145 Professional Services	80,604	35,155	35,15
3320 Contracted Maintenance Agreement	456	1,711	1,71
Contract Services Total	196,098	36,866	36,86
Internal Services 4400 Internal Printing Services	17		
Internal Services Total	17	-	_
Other Charges			
5201 Postage Services	3,148	4,660	4,70
5205 Communication Technology	960	-	-
5401 Leases/Rental of Equipment	7,042	14,986	20,70
5402 Leases/Rental of Buildings	56,388	62,500	62,50
5403 Commencement Costs	9,885	25,300	37,30
5500 Co-Curricular Activities	10,138	20,746	20,74
5501 Travel Expenses	299	-	-
5510 Mileage Reimbursement	16,654	18,652	18,74
5801 Accreditation Costs	3,600	3,300	4,08
5802 Dues and Memberships	611	-	15

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Materials and Supplies			
6001 Office Supplies	52,534	32,811	32,601
6002 Food Cost	-	-	-
6012 Textbooks	400,864	743,168	743,168
6013 Instructional Supplies	500,542	258,305	254,929
6017 Repair Parts and Supplies	4,439	9,749	-
6039 Other Costs Remedial	6,388	10,277	10,277
6047 Technology - Software	362,996	252,546	252,546
6050 Other Expenses	118,434	77,184	77,245
6060 Non Capitalized Assets	-	-	9,240
Materials and Supplies Total	1,446,196	1,384,040	1,380,006
Capital			
8100 Capital Outlay - Replacement	-	-	-
8100 Capital Outlay-Replacement	24,493	48,157	47,533
8200 Capital Outlay - New	38,573	-	-
8200 Capital Outlay-New	-	-	-
Capital Total	63,066	48,157	47,533
e Instruction Total	43,806,821	44,223,411	45,504,375

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
CTE-Business Education			
Personnel Services			
1121 Comp of Teachers	1,115,433	1,056,076	1,268,71
1320 Comp of PT Teachers	-	-	36,54
1322 Comp of Temporary Teachers	-	-	-
Personnel Services Total	1,115,433	1,056,076	1,305,25
Fringe Benefits			
2100 FICA Employer Contribution	83,318	80,787	99,85
2210 Virginia Retirement System	161,406	177,758	214,15
2211 VRS Hybrid	32,944	-	-
2300 Health Insurance Subsidy	119,259	126,626	159,55
2400 VRS Life Insurance Subsidy	14,507	13,795	16,62
2501 Disability Insurance Subsidy	545	598	72
2506 Health Savings Account	2,000	2,000	2,75
2831 Unused Sick - Personal Leave	954	-	-
Fringe Benefits Total	414,933	401,564	493,66
Contract Services			
3320 Contracted Maintenance Agreement	-	3,500	3,50
Contract Services Total	-	3,500	3,50
Other Charges			
5401 Leases/Rental of Equipment	2,084	-	-
Other Charges Total	2,084	-	-
Materials and Supplies			
6013 Instructional Supplies	21,846	16,177	67,11
6017 Repair Parts and Supplies	25	1,712	1,71
6016 Testing/Monitoring Supplies	50,981	53,032	53,03
Materials and Supplies Total	72,852	70,921	121,80
TE-Business Education Total	1,605,302	1,532,061	1,924,28

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
TE-Career Academies			
Personnel Services			
1121 Comp of Teachers	-	47,226	-
1125 Comp of Directors/Curr Leaders	76,802	78,345	80,68
1139 Comp of Other Prof Personnel	271,878	120,714	123,67
1150 Comp of Secretary and Clerical	34,935	37,183	38,29
1399 Comp of Temporary Employees	-	11,147	11,14
1425 Comp of PT Curriculum Dev	-	16,414	63,57
Personnel Services Total	383,615	311,029	317,37
Fringe Benefits			
2100 FICA Employer Contribution	28,493	23,793	24,27
2210 Virginia Retirement System	54,753	47,796	40,90
2211 VRS Hybrid	12,485	-	-
2300 Health Insurance Subsidy	50,480	45,067	42,04
2400 VRS Life Insurance Subsidy	5,019	3,709	3,17
2501 Disability Insurance Subsidy	207	226	21
2506 Health Savings Account	6,275	3,375	18,50
Fringe Benefits Total	157,711	123,966	129,11
Combrack Comission			
Contract Services	06 410	21.000	21.00
3145 Professional Services	96,410	21,000	21,00
3310 Contracted Building and Ground		-	-
3612 Public Relations Contract Services Total	14,716	47,330	87,04
contract services rotar	111,126	68,330	108,04
Other Charges			
5402 Leases/Rental of Buildings	5,500	-	-
5501 Travel Expenses	10,995	22,000	22,00
5510 Mileage Reimbursement	1,865	1,500	1,50
5802 Dues and Memberships	-	-	-
Other Charges Total	18,360	23,500	23,50
Materials and Supplies			
6001 Office Supplies	1,744	400	40
6012 Textbooks	-	-	-
6013 Instructional Supplies	5,000	5,000	5,00
6047 Technology - Software	1,390	750	75
6050 Other Expenses	49,928	25,000	25,00
Materials and Supplies Total	58,063	31,150	31,15
Capital			
8100 Capital Outlay-Replacement	10,299	667,200	667,20
8200 Capital Outlay - New	-	-	-
Capital Total	10,299	667,200	667,20
Career Academies Total	739,174	1,225,175	1,276,38

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
CTE-FACS Occupational			
Personnel Services			
1121 Comp of Teachers	202,785	208,043	212,92
Personnel Services Total	202,785	208,043	212,92
Fringe Benefits			
2100 FICA Employer Contribution	15,146	15,915	16,28
2210 Virginia Retirement System	18,743	35,118	35,94
2211 VRS Hybrid	17,052	-	-
2300 Health Insurance Subsidy	20,892	21,560	21,51
2400 VRS Life Insurance Subsidy	2,672	2,725	2,79
2501 Disability Insurance Subsidy	282	308	29
2506 Health Savings Account	-	-	-
Fringe Benefits Total	74,787	75,626	76,82
Contract Services			
3330 Contracted Repair Service	-	3,850	3,85
Contract Services Total	-	3,850	3,85
Materials and Supplies			
6013 Instructional Supplies	4,959	5,578	-
6017 Repair Parts and Supplies	2,492	2,711	2,71
6016 Testing/Monitoring Supplies	2,407	7,100	7,10
Materials and Supplies Total	9,857	15,389	9,81
TE-FACS Occupational Total	287,430	302,908	303,40

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
CTE-Family Focus			
Personnel Services			
1121 Comp of Teachers	401,003	402,313	322,95
1320 Comp of PT Teachers	22,854	23,311	33,12
Personnel Services Total	423,857	425,624	356,08
Fringe Benefits			
2100 FICA Employer Contribution	31,482	32,561	27,24
2210 Virginia Retirement System	53,998	67,910	54,51
2211 VRS Hybrid	15,922	-	-
2300 Health Insurance Subsidy	56,865	54,926	29,13
2400 VRS Life Insurance Subsidy	4,804	5,272	4,22
2501 Disability Insurance Subsidy	264	336	13
2506 Health Savings Account	1,825	1,750	-
Fringe Benefits Total	165,159	162,755	115,24
Contract Services			
3330 Contracted Repair Service	-	3,779	3,77
Contract Services Total	-	3,779	3,77
Materials and Supplies			
6013 Instructional Supplies	19,751	13,946	-
6017 Repair Parts and Supplies	428	2,100	2,10
6016 Testing/Monitoring Supplies	-	14,400	14,40
Materials and Supplies Total	20,179	30,446	16,50
CTE-Family Focus Total	609,195	622,604	491,61

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
CTE-Freshman Academy Success			
Personnel Services			
1121 Comp of Teachers	427,200	443,070	524,19
Personnel Services Total	427,200	443,070	524,19
Fringe Benefits			
2100 FICA Employer Contribution	31,412	33,896	40,10
2210 Virginia Retirement System	52,230	74,538	88,23
2211 VRS Hybrid	22,672	-	-
2300 Health Insurance Subsidy	67,531	75,803	82,70
2400 VRS Life Insurance Subsidy	5,601	5,785	6,84
2501 Disability Insurance Subsidy	377	412	50
2506 Health Savings Account	-	-	-
Fringe Benefits Total	179,825	190,434	218,38
CTE-Freshman Academy Success Total	607,025	633,504	742,58

	FY 2018 Actual	FY 2019 Original	FY 2020 Original
CTE-Health Occupations	Actual	Budget	Budget
Personnel Services			
1121 Comp of Teachers	128,556	131,127	136,03
Personnel Services Total	128,556	131,127	136,03
Fringe Benefits			
2100 FICA Employer Contribution	9,573	10,031	10,40
2210 Virginia Retirement System	22,562	22,134	22,96
2300 Health Insurance Subsidy	20,131	20,776	22,75
2400 VRS Life Insurance Subsidy	1,684	1,718	1,78
2501 Disability Insurance Subsidy	-	-	-
2506 Health Savings Account	2,750	2,750	2,25
Fringe Benefits Total	56,699	57,409	60,15
Materials and Supplies			
6013 Instructional Supplies	2,772	2,789	-
6017 Repair Parts and Supplies	-	-	-
6016 Testing/Monitoring Supplies	376	2,500	2,50
Materials and Supplies Total	3,148	5,289	2,50
CTE-Health Occupations Total	188,403	193,825	198,69

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
CTE-Marketing			
Personnel Services			
1121 Comp of Teachers	148,523	195,612	146,886
1320 Comp of PT Teachers	21,407	-	-
Personnel Services Total	169,930	195,612	146,886
Fringe Benefits			
2100 FICA Employer Contribution	12,202	14,965	11,237
2210 Virginia Retirement System	18,509	33,020	24,795
2211 VRS Hybrid	7,556	-	-
2300 Health Insurance Subsidy	26,926	27,788	7,661
2400 VRS Life Insurance Subsidy	1,946	2,562	1,924
2501 Disability Insurance Subsidy	125	138	252
2506 Health Savings Account	500	500	500
Fringe Benefits Total	67,765	78,973	46,369
Materials and Supplies			
6013 Instructional Supplies	2,460	2,738	-
6017 Repair Parts and Supplies	-	1,936	1,936
6016 Testing/Monitoring Supplies	2,200	3,724	3,724
Materials and Supplies Total	4,660	8,398	5,660
TE-Marketing Total	242,354	282,983	198,915

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
CTE-Public Law and Safety			
Personnel Services			
1121 Comp of Teachers	6,009	-	50,894
1320 Comp of PT Teachers	51,289	52,578	91,233
Personnel Services Total	57,298	52,578	142,127
Fringe Benefits			
2100 FICA Employer Contribution	4,386	4,022	10,873
2210 Virginia Retirement System	74	-	8,591
2211 VRS Hybrid	981	-	-
2400 VRS Life Insurance Subsidy	79	-	667
2501 Disability Insurance Subsidy	16	20	18
Fringe Benefits Total	5,535	4,042	20,149
TE-Public Law and Safety Total	62,833	56,620	162,276

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
CTE-Technology Education			
Personnel Services			
1121 Comp of Teachers	955,036	990,189	1,099,80
1320 Comp of PT Teachers	33,008	66,676	47,43
Personnel Services Total	988,044	1,056,865	1,147,23
Fringe Benefits			
2100 FICA Employer Contribution	74,068	80,851	87,75
2210 Virginia Retirement System	139,351	166,891	185,39
2211 VRS Hybrid	23,325	-	-
2300 Health Insurance Subsidy	91,628	107,217	119,89
2400 VRS Life Insurance Subsidy	12,128	12,953	14,38
2501 Disability Insurance Subsidy	383	382	67
2506 Health Savings Account	1,500	1,500	2,75
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	342,382	369,794	410,86
Contract Services			
3330 Contracted Repair Service	-	2,940	2,94
3320 Contracted Maintenance Agreement	-	-	-
Contract Services Total	-	2,940	2,94
Materials and Supplies			
6013 Instructional Supplies	26,834	20,160	20,16
6017 Repair Parts and Supplies	335	1,222	1,22
6050 Other Expenses	-	-	-
6016 Testing/Monitoring Supplies	3,500	16,180	16,18
Materials and Supplies Total	30,669	37,562	37,56
TE-Technology Education Total	1,361,095	1,467,161	1,598,59

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
CTE-Trade and Industrial			
Personnel Services			
1121 Comp of Teachers	98,090	100,422	50,74
Personnel Services Total	98,090	100,422	50,74
Fringe Benefits			
2100 FICA Employer Contribution	7,112	7,682	3,88
2210 Virginia Retirement System	9,478	16,951	8,56
2211 VRS Hybrid	7,800	-	-
2300 Health Insurance Subsidy	19,176	19,790	20,41
2400 VRS Life Insurance Subsidy	1,290	1,316	66
2501 Disability Insurance Subsidy	129	142	13
2831 Unused Sick - Personal Leave	1,910	-	-
Fringe Benefits Total	46,895	45,881	33,65
Contract Services			
3330 Contracted Repair Service	-	1,960	1,90
Contract Services Total	-	1,960	1,96
Materials and Supplies			
6013 Instructional Supplies	42,241	26,408	-
6017 Repair Parts and Supplies	1,226	1,564	1,56
6047 Technology - Software	-	-	-
6050 Other Expenses	-	-	-
6016 Testing/Monitoring Supplies	230	6,500	6,50
Materials and Supplies Total	43,697	34,472	8,00
Capital			
8100 Capital Outlay-Replacement	-	-	-
Capital Total	-	-	-
E-Trade and Industrial Total	188,682	182,735	94,42

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
TE-Vocational Programs			
Personnel Services			
1125 Comp of Directors/Curr Leaders	71,429	69,675	71,75
1150 Comp of Secretary and Clerical	16,104	16,372	33,71
Personnel Services Total	87,532	86,047	105,47
Fringe Benefits			
2100 FICA Employer Contribution	6,908	6,580	8,06
2210 Virginia Retirement System	15,301	14,476	17,75
2211 VRS Hybrid	-	-	-
2300 Health Insurance Subsidy	10,183	9,693	11,45
2400 VRS Life Insurance Subsidy	1,142	1,125	1,37
2501 Disability Insurance Subsidy	-	-	-
2506 Health Savings Account	1,500	1,500	25
2831 Unused Sick-Personal Leave	-	-	-
2832 Unused Vacation Leave	3,361	-	-
Fringe Benefits Total	38,396	33,374	38,90
Contract Services			
3320 Contracted Maintenance Agreement	-	-	-
Contract Services Total	-	-	-
Other Charges			
5500 Co-Curricular Activities	39,612	93,000	93,00
5501 Travel Expenses	2,311	1,400	1,40
5510 Mileage Reimbursement	805	1,500	1,50
5802 Dues and Memberships	49,845	11,550	11,55
Other Charges Total	92,573	107,450	107,4
Materials and Supplies			
6001 Office Supplies	1,167	1,291	1,29
6013 Instructional Supplies	63	-	-
6047 Technology - Software	69,915	67,230	67,23
6050 Other Expenses	11,297	-	-
Materials and Supplies Total	82,442	68,521	68,52
Payments to Other Agencies			
7003 New Horizons- Contribution	1,180,096	1,325,618	1,468,65
Payments to Other Agencies Total	1,180,096	1,325,618	1,468,65
Capital			
8100 Capital Outlay-Replacement	123,220	156,877	156,87
8200 Capital Outlay - New	73,061	70,614	70,61
8200 Capital Outlay-New	-	-	400,00
Capital Total	196,281	227,491	627,49

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Curriculum Development			
Personnel Services			
1425 Comp of PT Curriculum Dev	185,618	28,207	28,207
Personnel Services Total	185,618	28,207	28,207
Fringe Benefits			
2100 FICA Employer Contribution	14,182	2,158	2,158
Fringe Benefits Total	14,182	2,158	2,158
Materials and Supplies			
6001 Office Supplies	-	401	403
6047 Technology - Software	-	68,810	68,810
6050 Other Expenses	19,174	6,559	6,559
Materials and Supplies Total	19,174	75,770	75,770
urriculum Development Total	218,974	106,135	106,135

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Detention			
Personnel Services			
1399 Comp of Temporary Employees	10,300	-	-
Personnel Services Total	10,300	-	-
Fringe Benefits			
2100 FICA Employer Contribution	769	-	-
Fringe Benefits Total	769	-	-
Detention Total	11,070	-	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Dual Enrollment			
Contract Services			
3815 Tuition Paid Academic Program	454	4,998	4,998
Contract Services Total	454	4,998	4,998
Dual Enrollment Total	454	4,998	4,998

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Early Childhood Programs			
Personnel Services			
1126 Comp of Principals	99,307	101,317	104,34
1150 Comp of Secretary and Clerical	-	-	-
1350 Comp of PT Sec and Clerical	14,873	12,955	13,34
1399 Comp of Temporary Employees	-	12,725	12,72
1521 Comp of Sub Teachers	270	-	-
1550 Comp of Sub Secretary/Clerical	-	-	-
Personnel Services Total	114,450	126,997	130,41
Fringe Benefits			
2100 FICA Employer Contribution	8,666	9,715	9,97
2210 Virginia Retirement System	17,378	17,049	17,56
2300 Health Insurance Subsidy	6,323	6,526	6,86
2400 VRS Life Insurance Subsidy	1,297	1,323	1,30
Fringe Benefits Total	33,665	34,613	35,7
Other Charges			
5201 Postage Services	100	100	10
5510 Mileage Reimbursement	-	315	-
Other Charges Total	100	415	10
Materials and Supplies			
6001 Office Supplies	-	365	-
6013 Instructional Supplies	3,839	2,527	-
6050 Other Expenses	90	320	-
Materials and Supplies Total	3,928	3,212	-
Capital			
8100 Capital Outlay-Replacement	-	548	-
Capital Total	-	548	-

	FY 2018	FY 2019 Original	FY 2020 Original
	Actual	Budget	Budget
Early Reading Intervention			
Personnel Services			
1121 Comp of Teachers	47,600	48,552	50,53
1139 Comp of Other Prof Personnel	212,711	212,163	70,04
1342 Comp of PT Instructional Asst	320,311	343,341	394,48
Personnel Services Total	580,622	604,056	515,00
Fringe Benefits			
2100 FICA Employer Contribution	43,754	46,205	39,40
2210 Virginia Retirement System	37,653	44,009	20,3
2211 VRS Hybrid	7,768	-	-
2300 Health Insurance Subsidy	26,214	26,600	6,8
2400 VRS Life Insurance Subsidy	3,391	3,416	1,5
2501 Disability Insurance Subsidy	129	140	1
2832 Unused Vacation Leave	-	-	-
Fringe Benefits Total	118,909	120,370	68,3
Contract Services			
3145 Professional Services	-	-	-
Contract Services Total	-	-	-
Early Reading Intervention Total	699,531	724,426	583,3

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
nglish and Language Arts			
Personnel Services			
1121 Comp of Teachers	5,740,805	5,909,616	6,008,03
1125 Comp of Directors/Curr Leaders	85,417	78,763	87,95
1139 Comp of Other Prof Personnel	69,654	70,287	213,49
1150 Comp of Secretary and Clerical	18,412	18,763	38,64
1320 Comp of PT Teachers	-	-	-
1322 Comp of Temporary Teachers	1,444	-	-
1399 Comp of Temporary Employees	4,880	-	-
Personnel Services Total	5,920,612	6,077,429	6,348,13
Fringe Benefits			
2100 FICA Employer Contribution	438,882	464,928	485,63
2210 Virginia Retirement System	610,949	1,024,863	1,070,80
2211 VRS Hybrid	431,924	-	-
2300 Health Insurance Subsidy	873,047	912,658	1,059,75
2400 VRS Life Insurance Subsidy	77,787	79,536	83,10
2501 Disability Insurance Subsidy	7,139	7,417	6,8
2506 Health Savings Account	17,225	18,000	70,20
2831 Unused Sick - Personal Leave	1,016	-	-
2831 Unused Sick-Personal Leave	-	-	-
2832 Unused Vacation Leave	10,224	-	-
Fringe Benefits Total	2,468,195	2,507,402	2,776,3
Other Charges			
5501 Travel Expenses	650	-	-
5510 Mileage Reimbursement	2,587	2,399	2,39
Other Charges Total	3,237	2,399	2,39
Materials and Supplies			
6001 Office Supplies	3,123	1,450	1,45
6013 Instructional Supplies	33,683	32,550	32,55
6047 Technology - Software	1,850	-	-
6050 Other Expenses	649	7,700	7,70
Materials and Supplies Total	39,305	41,700	41,70
Capital			
8200 Capital Outlay - New	-	-	-
Capital Total	-	-	-
lish and Language Arts Total	8,431,349	8,628,930	9,168,59

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Executive Admin Services			
Personnel Services			
1112 Comp of Superintendent	218,829	214,693	230,07
1113 Comp of Deputy Superintendents	225,327	265,596	291,23
1125 Comp of Directors/Curr Leaders	84,042	85,705	88,24
1139 Comp of Other Prof Personnel	124,203	130,300	186,97
1150 Comp of Secretary and Clerical	132,073	135,740	139,80
1322 Comp of Temporary Teachers	-	-	-
1399 Comp of Temporary Employees	-	-	-
Personnel Services Total	784,474	832,034	936,33
Fringe Benefits			
2100 FICA Employer Contribution	53,095	63,652	71,63
2210 Virginia Retirement System	131,830	139,636	157,5
2211 VRS Hybrid	-	-	-
2300 Health Insurance Subsidy	84,869	110,427	99,9
2400 VRS Life Insurance Subsidy	9,850	10,837	12,2
2501 Disability Insurance Subsidy	-	-	3
2506 Health Savings Account	-	-	1,2
2831 Unused Sick-Personal Leave	-	-	-
2832 Unused Vacation Leave	-	-	-
Fringe Benefits Total	279,644	324,552	343,0
Contract Services			
3145 Professional Services	73,906	30,500	24,7
Contract Services Total	73,906	30,500	24,7
Other Charges			
5501 Travel Expenses	12,409	10,838	12,6
5510 Mileage Reimbursement	1,308	1,046	1,0
5802 Dues and Memberships	15,264	11,900	11,1
Other Charges Total	28,981	23,784	24,8
Materials and Supplies			
6001 Office Supplies	695	1,758	1,7
6050 Other Expenses	11,584	13,522	17,2
Materials and Supplies Total	12,279	15,280	18,9
Capital			
8100 Capital Outlay - Replacement	-	-	-
8100 Capital Outlay-Replacement	288	-	-
8200 Capital Outlay-New	-	-	-
Capital Total	288	-	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Fine Arts			
Personnel Services			
1121 Comp of Teachers	-	-	48,931
1125 Comp of Directors/Curr Leaders	83,143	84,806	91,666
1139 Comp of Other Prof Personnel	77,767	79,292	82,321
1150 Comp of Secretary and Clerical	16,039	16,372	33,719
Personnel Services Total	176,949	180,470	256,637
Fringe Benefits			
2100 FICA Employer Contribution	13,438	13,806	19,633
2210 Virginia Retirement System	30,788	30,210	43,068
2300 Health Insurance Subsidy	17,153	17,704	18,311
2400 VRS Life Insurance Subsidy	2,298	2,344	3,343
2506 Health Savings Account	750	750	250
Fringe Benefits Total	64,426	64,814	84,605
Materials and Supplies			
6001 Office Supplies	247	530	530
Materials and Supplies Total	247	530	530
ine Arts Total	241,623	245,814	341,772

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
iscal Services			
Personnel Services			
1114 Comp of Other Admin Personnel	543,224	540,925	566,68
1125 Comp of Directors/Curr Leaders	102,157	104,200	107,57
1139 Comp of Other Prof Personnel	45,681	47,214	48,63
1150 Comp of Secretary and Clerical	174,377	220,371	221,57
1398 Employee Bonus Payment	-	-	-
1399 Comp of Temporary Employees	34,064	1,809	1,80
Personnel Services Total	899,503	914,519	946,27
Fringe Benefits			
2100 FICA Employer Contribution	70,460	69,960	72,3
2210 Virginia Retirement System	149,360	154,065	159,2
2211 VRS Hybrid	28,212		
2220 Hampton Emp Retirement System	3,495,858	3,164,717	3,164,7
2300 Health Insurance Subsidy	168,718	165,432	188,5
-	-	-	100,5
2311 Dental Insurance Subsidy	-	-	-
2313 Vision Insurance Subsidy	-	-	-
2400 VRS Life Insurance Subsidy	11,216	11,956	12,3
2501 Disability Insurance Subsidy	463	462	5
2506 Health Savings Account	15,963	17,250	15,7
2600 Unemployment Insurance	30,129	75,000	67,9
2831 Unused Sick-Personal Leave	510	90,665	15,0
2832 Unused Vacation Leave	-	105,496	15,4
Fringe Benefits Total	3,970,888	3,855,003	3,711,9
Contract Services			
2900 Other Fixed Costs	57,556	50,956	73,1
3145 Professional Services	61,237	402,934	127,5
3821 Purchasing Payments to City	254,745	300,960	305,3
3320 Contracted Maintenance Agreement	140,490	147,257	157,2
3820 Data Processing Payments to City	685	685	6
Contract Services Total	514,712	902,792	664,0
Internal Services			
4200 Internal Food Services	49,768	-	-
Internal Services Total	49,768	-	-
Other Charges			
5300 Self Insurance	3,229,366	2,884,671	2,837,7
5401 Leases/Rental of Equipment	146,995	253,974	-
5405 Leases/Financing	299,729	-	-
5501 Travel Expenses	1,800	700	2,0
5510 Mileage Reimbursement	(92)	-	2
5606 WHRO Capitol Outlay	38,852	40,000	40,0
5802 Dues and Memberships	705	1,470	1,4
Other Charges Total	3,717,355	3,180,815	2,881,3
Materials and Supplies			
6001 Office Supplies	2,573	6,983	5,1
6047 Technology - Software	_,575	-	
6050 Other Expenses	1,641	1,400	1,7
	4,214	8,383	6,8
Materials and Supplies Total			
Materials and Supplies Total Payments to Other Agencies 7100 Youth Violence Prevention	10,000	10,000	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Capital			
8100 Capital Outlay-Replacement	-	-	-
8200 Capital Outlay - New	-	-	-
8200 Capital Outlay-New	-	-	-
Capital Total	-	-	-
Contingencies			
9919 Contingency - Sales Tax	(745,502)	150,000	-
9920 Contingency	(21,252)	1,045,009	-
9923 Contingency - Medicaid Service	-	50,000	-
9924 City Debt Service	2,000,000	2,000,000	2,000,000
9930 Student Activity Subsidy	277,000	277,000	277,000
9940 C-PEG Fund 50 Subsidy	434,102	434,102	434,102
Contingencies Total	1,944,348	3,956,111	2,711,102
al Services Total	11,110,788	12,827,623	10,921,594

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Foreign Language			
Personnel Services			
1121 Comp of Teachers	1,336,716	1,397,040	1,437,03
1125 Comp of Directors/Curr Leaders	96,329	98,256	76,53
1150 Comp of Secretary and Clerical	13,879	15,010	26,44
1320 Comp of PT Teachers	82,538	46,822	48,39
1521 Comp of Sub Teachers	-	-	-
Personnel Services Total	1,529,462	1,557,128	1,588,41
Fringe Benefits			
2100 FICA Employer Contribution	116,755	119,123	121,51
2210 Virginia Retirement System	193,719	254,435	259,64
2211 VRS Hybrid	66,378	-	-
2300 Health Insurance Subsidy	170,374	172,790	171,95
2400 VRS Life Insurance Subsidy	18,309	19,747	20,14
2501 Disability Insurance Subsidy	1,086	1,000	91
2506 Health Savings Account	2,000	2,000	3,25
2831 Unused Sick - Personal Leave	19,657	-	-
2831 Unused Sick-Personal Leave	-	-	-
2832 Unused Vacation Leave	14,437	-	-
Fringe Benefits Total	602,716	569,095	577,42
Materials and Supplies			
6001 Office Supplies	237	259	25
6013 Instructional Supplies	-	-	-
6050 Other Expenses	-	-	-
Materials and Supplies Total	237	259	25
Capital			
8200 Capital Outlay - New	-	299	29
Capital Total	-	299	29
reign Language Total	2,132,415	2,126,781	2,166,39

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
General Athletic Expenses	Actual	buuget	Buuget
Personnel Services			
1139 Comp of Other Prof Personnel	325,871	332,006	354,658
Personnel Services Total	325,871	332,006	354,658
Fringe Benefits			
2100 FICA Employer Contribution	23,637	25,397	27,131
2210 Virginia Retirement System	56,840	55,765	59,587
2300 Health Insurance Subsidy	59,770	60,470	62,105
2400 VRS Life Insurance Subsidy	4,243	4,327	4,624
Fringe Benefits Total	144,491	145,959	153,447
Contract Services			
3145 Professional Services	80,000	80,000	80,00
Contract Services Total	80,000	80,000	80,000
Materials and Supplies			
6050 Other Expenses	-	-	-
Materials and Supplies Total	-	-	-
eneral Athletic Expenses Total	550,361	557,965	588,10

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Origina Budget
Sifted and Talented	Actual	Budget	Budget
Personnel Services			
1121 Comp of Teachers	1,011,057	1,009,879	1,138,50
1125 Comp of Directors/Curr Leaders	73,000	74,460	78,75
1126 Comp of Principals	98,137	100,093	87,86
1127 Comp of Assistant Principals	81,734	82,920	85,39
1150 Comp of Secretary and Clerical	71,185	68,879	70,9
1320 Comp of PT Teachers	36,956	36,412	35,1
1322 Comp of Temporary Teachers	1,181	2,821	2,8
1350 Comp of PT Sec and Clerical	5,052	25,341	31,5
1399 Comp of Temporary Employees	1,341	-	-
1521 Comp of Sub Teachers	-	-	-
1550 Comp of Sub Secretary/Clerical	279	-	-
Personnel Services Total	1,379,923	1,400,805	1,531,0
Fringe Benefits			
2100 FICA Employer Contribution	101,007	107,163	117,1
2210 Virginia Retirement System	183,617	224,184	245,8
2211 VRS Hybrid	46,048	-	-
2300 Health Insurance Subsidy	192,313	200,072	311,1
2400 VRS Life Insurance Subsidy	17,351	17,397	19,0
2501 Disability Insurance Subsidy	761	836	8
2506 Health Savings Account	10,588	11,250	10,7
2831 Unused Sick-Personal Leave	120		,.
2832 Unused Vacation Leave		-	-
Fringe Benefits Total	551,805	560,902	704,8
Contract Services			
3145 Professional Services	_	_	_
	- 5,958	- 0.450	-
3815 Tuition Paid Academic Program Contract Services Total	5,958 5,958	9,450 9,450	9,4 9,4
Other Charges			
5201 Postage Services		200	2
-	-		
5510 Mileage Reimbursement	1,988	2,508	2,5
5802 Dues and Memberships	-	-	-
Other Charges Total	1,988	2,708	2,7
Materials and Supplies			
6001 Office Supplies	2,108	1,800	1,9
6013 Instructional Supplies	24,137	21,839	23,4
6017 Repair Parts and Supplies	-	37	-
6047 Technology - Software	5,092	-	-
6050 Other Expenses	2,988	3,214	3,3
6060 Non Capitalized Assets	-	-	3
6016 Testing/Monitoring Supplies	47,316	90,094	90,0
Materials and Supplies Total	81,642	116,984	119,2
Payments to Other Agencies			
7004 New Horizons-Gifted	183,597	219,081	232,3
Payments to Other Agencies Total	183,597	219,081	232,3
Capital			
8100 Capital Outlay-Replacement	1,273	1,924	2,2
8200 Capital Outlay - New	_,_, 0	288	2
Capital Total	1,273	2,212	2,5

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Gifted Art			
Personnel Services			
1121 Comp of Teachers	-	-	55,122
1320 Comp of PT Teachers	30,759	31,685	-
Personnel Services Total	30,759	31,685	55,12
Fringe Benefits			
2100 FICA Employer Contribution	2,354	2,424	4,21
2210 Virginia Retirement System	-	-	8,35
2211 VRS Hybrid	-	-	-
2300 Health Insurance Subsidy	-	-	13,88
2400 VRS Life Insurance Subsidy	-	-	64
2501 Disability Insurance Subsidy	-	-	-
Fringe Benefits Total	2,354	2,424	27,10
Materials and Supplies			
6047 Technology - Software	-	-	-
Materials and Supplies Total	-	-	-
ifted Art Total	33,113	34,109	82,23

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
iraduation/Drop Out Prevention			
Personnel Services			
1121 Comp of Teachers	370,379	501,206	515,80
1139 Comp of Other Prof Personnel	276,977	277,060	285,34
1150 Comp of Secretary and Clerical	22,327	22,153	22,37
1320 Comp of PT Teachers	900	-	-
1322 Comp of Temporary Teachers	-	-	-
Personnel Services Total	670,583	800,419	823,51
Fringe Benefits			
2100 FICA Employer Contribution	49,721	61,233	62,99
2210 Virginia Retirement System	91,330	134,951	138,84
2211 VRS Hybrid	25,323	-	-
2300 Health Insurance Subsidy	115,743	133,030	120,26
2400 VRS Life Insurance Subsidy	8,708	10,473	10,77
2501 Disability Insurance Subsidy	419	458	49
2506 Health Savings Account	2,775	2,750	3,25
2831 Unused Sick-Personal Leave	-	-	-
2832 Unused Vacation Leave	8,782	-	-
Fringe Benefits Total	302,800	342,895	336,62
Other Charges			
5401 Leases/Rental of Equipment	614	-	-
5510 Mileage Reimbursement	-	-	-
Other Charges Total	614	-	-
Materials and Supplies			
6001 Office Supplies	-	1,155	1,15
6013 Instructional Supplies	7,162	7,476	7,47
6047 Technology - Software	260	350	35
6050 Other Expenses	2,102	6,700	6,35
6016 Testing/Monitoring Supplies	11,250	9,600	11,76
Materials and Supplies Total	20,774	25,281	27,09
Capital			
8100 Capital Outlay-Replacement	259	-	-
8200 Capital Outlay - New	-	-	-
Capital Total	259	-	-
duation/Drop Out Prevention Total	995,030	1,168,595	1,187,23

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Health and PE			
Personnel Services			
1121 Comp of Teachers	3,545,658	3,570,767	3,707,34
1125 Comp of Directors/Curr Leaders	74,277	75,763	89,89
1320 Comp of PT Teachers	-	-	-
Personnel Services Total	3,619,935	3,646,530	3,797,23
Fringe Benefits			
2100 FICA Employer Contribution	266,747	278,962	290,48
2210 Virginia Retirement System	531,790	615,535	640,96
2211 VRS Hybrid	104,410	-	-
2300 Health Insurance Subsidy	612,777	622,071	590,61
2400 VRS Life Insurance Subsidy	47,488	47,766	49,74
2501 Disability Insurance Subsidy	1,727	1,793	1,96
2506 Health Savings Account	13,175	13,250	13,41
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	1,578,114	1,579,377	1,587,20
Other Charges			
5510 Mileage Reimbursement	905	1,000	1,00
Other Charges Total	905	1,000	1,00
Materials and Supplies			
6001 Office Supplies	-	400	40
6013 Instructional Supplies	35,868	33,394	42,55
6017 Repair Parts and Supplies	575	-	-
6047 Technology - Software	1,800	2,000	2,00
6050 Other Expenses	-	200	20
Materials and Supplies Total	38,243	35,994	45,15
Capital			
8200 Capital Outlay - New	1,634	3,000	3,00
Capital Total	1,634	3,000	3,00
lealth and PE Total	5,238,830	5,265,901	5,433,59

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Health Services			
Personnel Services			
1124 Comp of Coordinators	65,315	66,615	68,60
1131 Comp of Nurses	1,322,683	1,373,294	1,453,33
1150 Comp of Secretary and Clerical	144,937	136,355	157,73
1331 Comp of PT Nurses	23,472	28,239	29,60
1350 Comp of PT Sec and Clerical	71,696	88,131	80,10
1399 Comp of Temporary Employees	1,257	4,710	4,71
1531 Comp of Sub Nurses	84,061	53,390	82,18
Personnel Services Total	1,713,420	1,750,734	1,876,28
Fringe Benefits			
2100 FICA Employer Contribution	126,904	133,932	143,53
2210 Virginia Retirement System	168,441	265,919	283,4
2211 VRS Hybrid	95,545	-	-
2300 Health Insurance Subsidy	214,917	214,251	272,4
2400 VRS Life Insurance Subsidy	19,705	20,638	21,9
2501 Disability Insurance Subsidy	1,580	1,630	1,63
2506 Health Savings Account	3,450	3,750	3,50
2831 Unused Sick-Personal Leave	1,086	-	-
2832 Unused Vacation Leave	-	-	-
Fringe Benefits Total	631,628	640,120	726,6
	··· / ···	,	-,-
Contract Services			
3100 Contracted OSHA Expenses	850	-	8,00
3320 Contracted Maintenance Agreement	5,820	5,820	5,82
Contract Services Total	6,670	5,820	13,8
Other Charges			
5510 Mileage Reimbursement	-	50	30
Other Charges Total	-	50	30
Materials and Supplies			
6001 Office Supplies	1,078	1,190	1,19
6004 Medical Supplies	22,090	27,000	27,00
6010 OSHA Supplies	16,713	17,212	17,2
6050 Other Expenses	781	3,000	3,00
Materials and Supplies Total	40,662	48,402	48,40
Capital			
8100 Capital Outlay-Replacement	9,558	9,004	9,00
8200 Capital Outlay - New	-	-	-
Capital Total	9,558	9,004	9,00
alth Services Total	2,401,938	2,454,130	2,674,42

	FY 2018	FY 2019 Original	FY 2020 Original
Homebound	Actual	Budget	Budget
Personnel Services			
1114 Sup't Retirement Reception			
1124 Comp of Coordinators	- 42,260	- 43,661	- 44,31
1321 Comp of Homebound Instructors	303,840	305,990	305,99
1322 Comp of Temporary Teachers		9,313	9,33
1322 Comp of PT Professional Pers	5,969 18,564	24,763	9,3. 26,78
Personnel Services Total	-	-	-
Personnel Services Total	370,633	383,727	386,40
Fringe Benefits			
2100 FICA Employer Contribution	27,862	29,354	29,5
2210 Virginia Retirement Sytem	7,404	7,264	7,4
2211 VRS Hybrid	-	-	-
2300 Health Insurance Subsidy	18,874	19,790	20,4
2400 VRS Life Insurance Subsidy	553	564	5
2506 Health Savings Account	-	-	-
Fringe Benefits Total	54,692	56,972	58,0
Contract Services			
3320 Contracted Maintenance Agreement	-	-	-
Contract Services Total	-	-	-
Other Charges			
5201 Postage Services	100	45	1
5205 Communication Technology	10,992	15,183	- 15,0
5501 Travel Expenses	-	-	
Other Charges Total	11,092	15,228	15,2
Materials and Supplies			
6001 Office Supplies	908	2,058	1,9
6013 Instructional Supplies	987	1,050	1,0
6047 Technology - Software	-	1,050	-
Materials and Supplies Total	1,895	3,108	3,0
Capital			
8200 Capital Outlay - New	-	-	-
Capital Total	-	-	-
omebound Total	438,312	459,035	462,6

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
International Baccalaureate			
Personnel Services			
1124 Comp of Coordinators	67,668	-	-
Personnel Services Total	67,668	-	-
Fringe Benefits			
2100 FICA Employer Contribution	5,081	-	-
2210 Virginia Retirement System	11,876	-	-
2300 Health Insurance Subsidy	6,863	-	-
2400 VRS Life Insurance Subsidy	887	-	-
Fringe Benefits Total	24,706	-	-
Other Charges			
5802 Dues and Memberships	300	-	-
Other Charges Total	300	-	-
Materials and Supplies			
6001 Office Supplies	-	45	4
6013 Instructional Supplies	1,583	11,891	11,89
6047 Technology - Software	2,561	-	-
6050 Other Expenses	50,280	75,000	75,00
Materials and Supplies Total	54,423	86,936	86,930
ternational Baccalaureate Total	147,098	86,936	86,936

Ibrary Media Services Interview Personnel Services 1,22 Comp of Librarians 1,756,506 1,841,059 1122 Comp of Directors/Curr Leaders 76,884 78,415 1143 Comp of Other Tech Personnel 40,872 41,709 1150 Comp of Secretary and Clerical 139,214 144,260 1350 Comp of T Eee and Clerical 27,642 32,609 1399 Comp of Temporary Employees 2,738 - Personnel Services Total 2,043,855 2,138,052 Fringe Benefits 2100 FICA Employer Contribution 151,411 163,550 2210 Virginia Retirement System 302,100 354,585 2,138,052 Fringe Benefits 2000 IS5,519 310,986 2400 VRS Life Insurance Subsidy 265,517 27,518 2501 Disability Insurance Subsidy 265,517 27,518 2501 Disability Insurance Subsidy 838 970 2506 Health Savings Account 5,775 5,750 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charg		FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Personnel Services 1122 Comp of Librarians 1,756,506 1,841,059 1122 Comp of Directors/Curr Leaders 76,884 78,415 1143 Comp of Other Tech Personnel 40,872 41,709 1150 Comp of Secretary and Clerical 139,214 144,260 1350 Comp of Secretary and Clerical 27,642 32,609 1399 Comp of Temporary Employees 2,738 - Personnel Services Total 2,043,855 2,138,052 Fringe Benefits 2100 FICA Employer Contribution 151,411 163,550 2110 VFS Hybrid 53,546 - 2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 288 970 2506 Health Savings Account 5,775 5,750 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges - - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges 20,144 320,547 - 6001 Office Supplies <td< th=""><th>v Media Services</th><th></th><th></th><th>8</th></td<>	v Media Services			8
1125 Comp of Directors/Curr Leaders 76,884 78,415 1143 Comp of Other Tech Personnel 40,872 41,709 1150 Comp of Secretary and Clerical 139,214 144,260 1350 Comp of Temporary Employees 2,738 - Personnel Services Total 2,043,855 2,138,052 Fringe Benefits - - 2100 FICA Employer Contribution 151,411 163,550 2210 Virginia Retirement System 302,100 354,585 2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 26,517 27,518 2506 Health Savings Account 5,775 5,750 2830 Staff Development - - 2505 Health Savings Account 5,737 1,737 2510 Mileage Reimbursement 1,894 4,000 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 1,737 1,497 6001 Office Supplies 1,737 1,497 6031 Library Books and Periodicals 31	•			
1125 Comp of Directors/Curr Leaders 76,884 78,415 1143 Comp of Other Tech Personnel 40,872 41,709 1150 Comp of Secretary and Clerical 139,214 144,260 1350 Comp of Temporary Employees 2,738 - Personnel Services Total 2,043,855 2,138,052 Fringe Benefits 2,100 FICA Employer Contribution 151,411 163,550 2110 Virginia Retirement System 302,100 354,585 - 2300 Health Insurance Subsidy 295,619 310,986 - 2400 VRS Life Insurance Subsidy 26,517 27,518 - 2506 Health Savings Account 5,775 5,750 - - 2830 Staff Development - - - - 2510 Mileage Reimbursement 1,894 4,000 - - - 76013 Instructional Supplies 1,737 1,497 603,104 6017 Res - - 6001 Office Supplies 1,737 1,497 603 Health Savings 318,614 320,547 6047 Technology - Software 145,952 130,300 6050 Other Expenses 1,541		1.756.506	1.841.059	1,873,763
1143 Comp of Other Tech Personnel 40,872 41,709 1150 Comp of Secretary and Clerical 139,214 144,260 1350 Comp of Temporary Employees 2,738 - Personnel Services Total 2,043,855 2,138,052 Fringe Benefits 302,100 354,585 2100 FICA Employer Contribution 151,411 163,550 2210 Virginia Retirement System 302,100 354,585 2211 VRS Hybrid 53,546 - 2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 26,517 27,518 2506 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges 1,894 4,000 Other Charges 135 2,139 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144	•			83,78
1150 Comp of Secretary and Clerical 139,214 144,260 1350 Comp of T Sec and Clerical 27,642 32,609 1399 Comp of Temporary Employees 2,738 - Personnel Services Total 2,043,855 2,138,052 Fringe Benefits 302,100 354,585 2100 FICA Employer Contribution 151,411 163,550 2210 Virginia Retirement System 302,100 354,585 2211 VRS Hybrid 53,546 - 2300 Health Insurance Subsidy 26,517 27,518 2501 Disability Insurance Subsidy 26,817 27,518 2504 Health Savings Account 5,775 5,750 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges 138,614 320,547 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 156,9	-			42,93
1350 Comp of PT Sec and Clerical 27,642 32,609 1399 Comp of Temporary Employees 2,738 - Personnel Services Total 2,043,855 2,138,052 Fringe Benefits 2100 FICA Employer Contribution 151,411 163,550 22110 Virginia Retirement System 302,100 354,585 2210 VKS Hybrid 53,546 - 2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 26,517 27,518 2505 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges 1,737 1,497 6011 Office Supplies 1,737 1,497 6031 Ubrary Books and Periodicals 313,814 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total	•	,		181,22
1399 Comp of Temporary Employees 2,738 - Personnel Services Total 2,043,855 2,138,052 Fringe Benefits 2 2 2100 FICA Employer Contribution 151,411 163,550 2210 Virginia Retirement System 302,100 354,585 2300 Health Insurance Subsidy 26,517 27,518 2400 VRS Life Insurance Subsidy 26,517 27,518 2501 Disability Insurance Subsidy 26,517 27,750 2830 Staff Development - - 2510 Mileage Reimbursement 1,894 4,000 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges 135,2,313 30,144 6011 Office Supplies 1,737 1,497 6031 Instructional Supplies <td< td=""><td>, ,</td><td></td><td>,</td><td>33,16</td></td<>	, ,		,	33,16
Personnel Services Total 2,043,855 2,138,052 Fringe Benefits 2100 FICA Employer Contribution 151,411 163,550 2210 Virginia Retirement System 302,100 354,585 2211 VRS Hybrid 53,546 - 2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 26,517 27,518 2501 Disability Insurance Subsidy 888 970 2506 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 26,932 30,144 6001 Office Supplies 1,737 1,497 6031 Instructional Supplies 26,932 30,144 6077 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals		,	-	-
2100 FICA Employer Contribution 151,411 163,550 2210 Virginia Retirement System 302,100 354,585 2211 VRS Hybrid 53,546 - 2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 26,517 27,518 2501 Disability Insurance Subsidy 888 970 2506 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 1,737 1,497 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 15,416 9,745 Materials and Supplies Total 508,797 494,3		,	2,138,052	2,214,86
2210 Virginia Retirement System 302,100 354,585 2211 VRS Hybrid 53,546 - 2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 265,517 27,518 2500 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges 5510 Mileage Reimbursement 1,894 4,000 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges 26,932 30,144 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total - 14,000 8200 Capital Outlay-Replace	ge Benefits			
2211 VRS Hybrid 53,546 - 2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 26,517 27,518 2501 Disability Insurance Subsidy 888 970 2506 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges 5510 Mileage Reimbursement 1,894 4,000 Other Charges - - 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New	100 FICA Employer Contribution	151,411	163,550	169,434
2300 Health Insurance Subsidy 295,619 310,986 2400 VRS Life Insurance Subsidy 26,517 27,518 2501 Disability Insurance Subsidy 888 970 2506 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges - - 5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 26,932 30,144 6001 Office Supplies 1,737 1,497 6001 Office Supplies 1,35 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 <td< td=""><td>210 Virginia Retirement System</td><td>302,100</td><td>354,585</td><td>367,20</td></td<>	210 Virginia Retirement System	302,100	354,585	367,20
2400 VRS Life Insurance Subsidy 26,517 27,518 2501 Disability Insurance Subsidy 888 970 2506 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges 5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 1,737 1,497 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total	211 VRS Hybrid	53,546	-	-
2501 Disability Insurance Subsidy 888 970 2506 Health Savings Account 5,775 5,750 2830 Staff Development - - 2831 Unused Sick-Personal Leave - - Fringe Benefits Total 835,855 863,359 Other Charges 5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 1,737 1,497 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,	300 Health Insurance Subsidy	295,619	310,986	349,00
2506 Health Savings Account5,7755,7502830 Staff Development2831 Unused Sick-Personal LeaveFringe Benefits Total835,855863,359Other Charges5510 Mileage Reimbursement1,8944,000Other Charges Total1,8944,000Materials and Supplies1,7371,4976001 Office Supplies1,7371,4976013 Instructional Supplies26,93230,1446017 Repair Parts and Supplies1352,1396031 Library Books and Periodicals318,614320,5476047 Technology - Software145,962130,3006050 Other Expenses15,4169,745Materials and Supplies Total508,797494,372Capital8100 Capital Outlay-Replacement-14,0008200 Capital Outlay - New19,28324,051Capital Total19,28338,051	400 VRS Life Insurance Subsidy	26,517	27,518	28,49
2830 Staff Development2831 Unused Sick-Personal LeaveFringe Benefits Total835,855863,359Other Charges835,855863,3595510 Mileage Reimbursement1,8944,000Other Charges Total1,8944,000Materials and Supplies1,7371,4976001 Office Supplies26,93230,1446013 Instructional Supplies1352,1396031 Library Books and Periodicals318,614320,5476047 Technology - Software145,962130,3006050 Other Expenses15,4169,745Materials and Supplies Total508,797494,372Capital-14,0008200 Capital Outlay-Replacement-14,0008200 Capital Outlay - New19,28324,051Capital Total19,28338,051	501 Disability Insurance Subsidy	888	970	1,03
2831 Unused Sick-Personal LeaveFringe Benefits Total835,855863,359Other Charges5510 Mileage Reimbursement1,8944,000Other Charges Total1,8944,000Materials and Supplies1,7371,4976001 Office Supplies1,7371,4976013 Instructional Supplies26,93230,1446017 Repair Parts and Supplies1352,1396031 Library Books and Periodicals318,614320,5476047 Technology - Software145,962130,3006050 Other Expenses15,4169,745Materials and Supplies Total508,797494,372Capital14,0008200 Capital Outlay-Replacement14,0008100 Capital Outlay - New19,28324,051Capital Total19,28338,051	506 Health Savings Account	5,775	5,750	7,50
Fringe Benefits Total 835,855 863,359 Other Charges 5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 1,894 4,000 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital 0utlay-Replacement - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051 38,051 38,051 38,051	830 Staff Development	-	-	-
Other Charges 5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 1,894 4,000 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	831 Unused Sick-Personal Leave	-	-	-
5510 Mileage Reimbursement 1,894 4,000 Other Charges Total 1,894 4,000 Materials and Supplies 1,737 1,497 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	ringe Benefits Total	835,855	863,359	922,67
Other Charges Total 1,894 4,000 Materials and Supplies 1,737 1,497 6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8200 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	er Charges			
Materials and Supplies 1,737 1,497 6001 Office Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	510 Mileage Reimbursement	1,894	4,000	4,000
6001 Office Supplies 1,737 1,497 6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	Other Charges Total	1,894	4,000	4,000
6013 Instructional Supplies 26,932 30,144 6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	terials and Supplies			
6017 Repair Parts and Supplies 135 2,139 6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	001 Office Supplies	1,737	1,497	1,49
6031 Library Books and Periodicals 318,614 320,547 6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	013 Instructional Supplies	26,932	30,144	30,14
6047 Technology - Software 145,962 130,300 6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	017 Repair Parts and Supplies	135	2,139	2,139
6050 Other Expenses 15,416 9,745 Materials and Supplies Total 508,797 494,372 Capital - 14,000 8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	031 Library Books and Periodicals	318,614	320,547	320,54
Materials and Supplies Total508,797494,372Capital-14,0008100 Capital Outlay-Replacement-14,0008200 Capital Outlay - New19,28324,051Capital Total19,28338,051	047 Technology - Software	145,962	130,300	130,30
Capital14,0008100 Capital Outlay-Replacement-14,0008200 Capital Outlay - New19,28324,051Capital Total19,28338,051	050 Other Expenses	15,416	9,745	9,74
8100 Capital Outlay-Replacement - 14,000 8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	Naterials and Supplies Total	508,797	494,372	494,37
8200 Capital Outlay - New 19,283 24,051 Capital Total 19,283 38,051	ital			
Capital Total 19,283 38,051		-	14,000	14,00
	200 Capital Outlay - New	19,283	24,051	24,05
	Capital Total	19,283	38,051	38,05
rary Media Services Total 3,409,684 3,537,834	Media Services Total	3,409,684	3,537,834	3,673,96

Mathematics Personnel Services 1121 Comp of Teachers 1125 Comp of Directors/Curr Leaders 1139 Comp of Other Prof Personnel	Actual 6,440,611 96,020 221,193 19,202	6,367,372	Budget
1121 Comp of Teachers 1125 Comp of Directors/Curr Leaders	96,020 221,193		6 494 22
1121 Comp of Teachers 1125 Comp of Directors/Curr Leaders	96,020 221,193		6 404 22
1125 Comp of Directors/Curr Leaders	96,020 221,193		6,484,33
	221,193	97,940	84,33
	-	154,653	139,21
1150 Comp of Secretary and Clerical	19.202	19,934	41,06
1320 Comp of PT Teachers	51,210	33,668	34,80
1398 Employee Bonus Payment	38,827	-	-
1399 Comp of Temporary Employees	1,333	-	-
1514 Comp of Sub Admin Personnel	-	-	-
Personnel Services Total	6,868,396	6,673,567	6,783,75
Fringe Benefits			
2100 FICA Employer Contribution	516,369	510,535	518,96
2210 Virginia Retirement System	887,998	1,119,505	1,138,68
2211 VRS Hybrid	291,910	-	-
2300 Health Insurance Subsidy	918,884	945,776	938,42
2400 VRS Life Insurance Subsidy	88,074	86,879	88,36
2501 Disability Insurance Subsidy	4,830	4,858	5,85
2506 Health Savings Account	28,175	27,250	39,25
2831 Unused Sick - Personal Leave	643	-	-
2831 Unused Sick-Personal Leave	21,118	-	-
2832 Unused Vacation Leave	23,444	-	-
Fringe Benefits Total	2,781,445	2,694,803	2,729,54
Other Charges			
5501 Travel Expenses	-	-	-
5510 Mileage Reimbursement	5,176	1,500	5,00
Other Charges Total	5,176	1,500	5,00
Materials and Supplies			
6001 Office Supplies	1,670	1,526	1,52
6013 Instructional Supplies	22,892	45,193	45,19
6047 Technology - Software	15,000	-	-
6050 Other Expenses	4,180	2,309	2,30
Materials and Supplies Total	43,742	49,028	49,02
Capital			
8200 Capital Outlay - New	375	-	-
Capital Total	375	-	-
thematics Total	9,699,134	9,418,898	9,567,32

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Music - Dance			
Personnel Services			
1320 Comp of PT Teachers	-	20,395	-
Personnel Services Total	-	20,395	-
Fringe Benefits			
2100 FICA Employer Contribution	-	1,560	-
Fringe Benefits Total	-	1,560	-
Music - Dance Total	-	21,955	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Music - Guitar			
Personnel Services			
1320 Comp of PT Teachers	-	37,737	-
Personnel Services Total	-	37,737	-
Fringe Benefits			
2100 FICA Employer Contribution	-	2,886	-
Fringe Benefits Total	-	2,886	-
Ausic - Guitar Total	-	40,623	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
&M - Building Services			
Personnel Services			
1114 Comp of Other Admin Personnel	171,844	173,194	188,38
1160 Comp of Maintenance Employees	1,304,362	1,290,959	1,321,07
1360 Comp of PT Maint Employees	-	23,315	24,02
1399 Comp of Temporary Employees	3,480	-	7,90
Personnel Services Total	1,479,686	1,487,468	1,541,38
Fringe Benefits			
2100 FICA Employer Contribution	112,475	113,782	117,93
2210 Virginia Retirement System	150,235	145,993	151,08
2211 VRS Hybrid	12,196	-	-
2300 Health Insurance Subsidy	271,759	281,152	321,53
2400 VRS Life Insurance Subsidy	17,718	18,768	19,37
2501 Disability Insurance Subsidy	586	510	1,28
2506 Health Savings Account	1,250	1,750	2,62
2831 Unused Sick-Personal Leave	20,470	-	-
2832 Unused Vacation Leave	38,225	-	-
Fringe Benefits Total	624,914	561,955	613,8
Contract Services			
3100 Contracted OSHA Expenses	57,566	89,170	142,0
3145 Professional Services	200	-	-
3310 Contracted Building and Ground	5,862,063	6,229,053	6,186,0
3823 City Building Services	296,198	303,916	344,4
Contract Services Total	6,216,027	6,622,139	6,672,5
Other Charges			
5100 Natural Gas Services	150,123	323,448	271,4
5101 Electrical Services	2,661,725	2,652,650	2,533,2
5103 Water and Sewer Services	330,002	341,018	336,9
5200 Telephone Service	151,502	145,219	145,2
5204 Cell Phone Service	19,749	20,444	22,44
5205 Communication Technology	386,801	155,656	155,6
5401 Leases/Rental of Equipment	110,792	12,393	13,13
5402 Leases/Rental of Buildings	(175)	-	-
Other Charges Total	3,810,519	3,650,828	3,478,08
Materials and Supplies			
6007 Maintenance Supplies	412,233	457,457	457,4
6010 OSHA Supplies	13,578	10,324	20,32
6017 Repair Parts and Supplies	3,891	5,408	5,40
6050 Other Expenses	(32)	364	-
Materials and Supplies Total	429,670	473,553	483,13
Capital			
8100 Capital Outlay-Replacement	-	-	-
Capital Total	-	-	-
Contingencies			
9920 Contingency	-	-	-
Contingencies Total	-	-	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
O&M - Management		200801	
Personnel Services			
1125 Comp of Directors/Curr Leaders	105,374	114,372	118,45
1150 Comp of Secretary and Clerical	129,647	82,047	84,19
Personnel Services Total	235,021	196,419	202,64
Fringe Benefits			
2100 FICA Employer Contribution	17,586	15,026	15,50
2210 Virginia Retirement System	36,788	33,102	34,20
2211 VRS Hybrid	5,471	-	-
2300 Health Insurance Subsidy	33,317	67,912	15,28
2400 VRS Life Insurance Subsidy	3,154	2,569	2,65
2501 Disability Insurance Subsidy	90	91	g
2506 Health Savings Account	-	-	2,37
2832 Unused Vacation Leave	-	-	-
Fringe Benefits Total	96,408	118,700	70,11
Materials and Supplies			
6001 Office Supplies	3,202	3,561	6,56
6047 Technology - Software	4,374	4,266	6,76
6050 Other Expenses	192,965	171,465	171,46
Materials and Supplies Total	200,541	179,292	184,79
Capital			
8100 Capital Outlay-Replacement	72,674	21,000	111,00
Capital Total	72,674	21,000	111,00
Contingencies			
9920 Contingency	-	-	-
Contingencies Total	-	-	-
&M - Management Total	604,644	515,411	568,54

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
O&M - Sec Safe Schools			
Personnel Services			
1192 Comp of Security Officers	936	-	-
1399 Comp of Temporary Employees	-	-	-
Personnel Services Total	936	-	-
Fringe Benefits			
2100 FICA Employer Contribution	72	-	-
2830 Staff Development	-	-	-
Fringe Benefits Total	72	-	-
Contract Services			
3122 Contracted Resource Officers	772,134	820,802	823,20
3330 Contracted Repair Service	1,734	2,100	2,10
Contract Services Total	773,868	822,902	825,3
Materials and Supplies			
6013 Instructional Supplies	253	2,450	5,4
6017 Repair Parts and Supplies	7,541	11,430	11,4
6047 Technology - Software	17,340	18,000	18,0
6050 Other Expenses	4,487	5,250	5,2
Materials and Supplies Total	29,621	37,130	40,1
Capital			
8100 Capital Outlay-Replacement	5,198	7,119	7,1
8200 Capital Outlay - New	-	-	-
8200 Capital Outlay-New	-	-	-
Capital Total	5,198	7,119	7,1
O&M - Sec Safe Schools Total	809,695	867,151	872,55

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
O&M - Security Services			
Personnel Services			
1114 Comp of Other Admin Personnel	70,751	72,149	74,28
1192 Comp of Security Officers	769,191	866,210	989,89
1592 Comp of Sub Security Officers	39,371	35,000	35,00
Personnel Services Total	879,313	973,359	1,099,18
Fringe Benefits			
2100 FICA Employer Contribution	63,143	74,471	84,08
2210 Virginia Retirement System	109,145	92,553	104,40
2211 VRS Hybrid	36,982	-	-
2300 Health Insurance Subsidy	235,180	242,808	251,24
2400 VRS Life Insurance Subsidy	10,907	12,277	13,92
2501 Disability Insurance Subsidy	612	542	-
2506 Health Savings Account	1,900	1,750	75
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	457,869	424,401	454,41
Contract Services			
3120 Contracted Security Services	66,596	84,500	134,50
Contract Services Total	66,596	84,500	134,50
Capital			
8100 Capital Outlay-Replacement	2,475	-	-
Capital Total	2,475	-	-
D&M - Security Services Total	1,406,252	1,482,260	1,688,09

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Out of School Time			
Personnel Services			
1139 Comp of Other Prof Personnel	5,000	-	-
1322 Comp of Temporary Teachers	45,928	35,294	45,239
1370 Comp of Bus Drivers Extra Runs	1,412	-	-
Personnel Services Total	52,340	35,294	45,23
Fringe Benefits			
2100 FICA Employer Contribution	2,826	2,700	3,46
2210 Virginia Retirement System	(0)	-	-
2300 Health Insurance Subsidy	-	12,790	14,01
2400 VRS Life Insurance Subsidy	-	-	-
2506 Health Savings Account	-	1,000	1,00
Fringe Benefits Total	2,826	16,490	18,47
Contract Services			
3822 Partnership Payments to City	5,175	23,100	12,39
Contract Services Total	5,175	23,100	12,39
Materials and Supplies			
6013 Instructional Supplies	960	1,400	1,35
6050 Other Expenses	175	-	27
Materials and Supplies Total	1,136	1,400	1,62
Capital			
8200 Capital Outlay - New	-	-	-
Capital Total	-	-	-
ut of School Time Total	61,476	76,284	77,72

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Personnel Services			
Personnel Services			
1114 Comp of Other Admin Personnel	200,804	203,281	211,36
1121 Comp of Teachers	-	353,438	-
1125 Comp of Directors/Curr Leaders	120,933	123,334	127,00
1139 Comp of Other Prof Personnel	-	-	-
1150 Comp of Secretary and Clerical	211,735	208,633	214,07
1398 Employee Bonus Payment	950	1,000	1,00
1399 Comp of Temporary Employees	26,000	13,020	13,02
Personnel Services Total	560,422	902,706	566,46
Fringe Benefits			
2100 FICA Employer Contribution	41,180	69,057	43,33
2210 Virginia Retirement System	87,106	149,436	92,46
2211 VRS Hybrid	4,812	-	-
2300 Health Insurance Subsidy	71,887	74,188	78,35
2400 VRS Life Insurance Subsidy	6,861	11,597	7,18
2501 Disability Insurance Subsidy	80	74	- ,
2506 Health Savings Account	6,025	6,250	7,50
2834 Employee Assistance Program	28,947	33,600	33,60
Fringe Benefits Total	246,898	344,202	262,5
Contract Services			
3113 Contracted Background Checks	34,873	1,000	1,00
3140 Consultant Services	800	31,950	31,95
3145 Professional Services	2,942,089	2,626,054	2,643,32
3610 Advertising	7,206	5,250	5,25
3320 Contracted Maintenance Agreement	2,655	1,400	1,40
Contract Services Total	2,987,623	2,665,654	2,682,92
Other Charges			
5504 Travel Expenses Professional	2,539	5,309	5,30
5510 Mileage Reimbursement	43	154	15
5802 Dues and Memberships	710	3,736	3,73
Other Charges Total	3,291	9,199	9,19
Materials and Supplies			
6001 Office Supplies	2,691	2,800	2,80
6047 Technology - Software	-	12,450	12,45
6050 Other Expenses	2,737	3,877	3,87
Materials and Supplies Total	5,427	19,127	19,12
Capital			
8100 Capital Outlay-Replacement	1,322	-	-
Capital Total	1,322	-	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Pharmacy			
Contract Services			
3145 Professional Services	-	-	2,278,450
Contract Services Total	-	-	2,278,450
harmacy Total	-	<u> </u>	2,278,450

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Psychological Services			
Personnel Services			
1124 Comp of Coordinators	96,976	98,909	101,86
1132 Comp of Psychologists	492,271	501,573	516,57
1139 Comp of Other Prof Personnel	57,900	59,058	60,83
1150 Comp of Secretary and Clerical	33,733	34,306	35,33
1339 Comp of PT Professional Pers	135,482	145,050	147,90
1399 Comp of Temporary Employees	11,000	30,000	30,00
Personnel Services Total	827,362	868,896	892,50
Fringe Benefits			
2100 FICA Employer Contribution	60,681	66,470	68,27
2210 Virginia Retirement System	119,039	116,785	120,28
2300 Health Insurance Subsidy	112,208	115,798	119,13
2400 VRS Life Insurance Subsidy	8,886	9,064	9,33
2506 Health Savings Account	1,750	2,250	6,25
Fringe Benefits Total	302,564	310,367	323,23
Contract Services			
3111 Contracted Testing	3,330	19,800	19,80
Contract Services Total	3,330	19,800	19,80
Other Charges			
5501 Travel Expenses	-	-	-
5510 Mileage Reimbursement	9,610	10,356	10,3
5802 Dues and Memberships	210	245	24
Other Charges Total	9,820	10,601	10,60
Materials and Supplies			
6001 Office Supplies	1,293	1,513	1,51
6004 Medical Supplies	8,530	20,995	20,99
6047 Technology - Software	4,162	-	-
6050 Other Expenses	2,655	1,329	1,32
Materials and Supplies Total	16,640	23,837	23,83
Capital			
8200 Capital Outlay - New	5,388	-	-
Capital Total	5,388	-	-
chological Services Total	1,165,103	1,233,501	1,270,02

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
ublic Information Service		800	
Personnel Services			
1114 Comp of Other Admin Personnel	12,908	34,668	-
1125 Comp of Directors/Curr Leaders	99,886	102,900	105,96
1150 Comp of Secretary and Clerical	188,281	178,577	243,34
Personnel Services Total	301,076	316,145	349,30
Fringe Benefits			
2100 FICA Employer Contribution	22,215	24,185	26,72
2210 Virginia Retirement System	42,889	52,987	58,52
2211 VRS Hybrid	7,995	-	-
2300 Health Insurance Subsidy	47,029	71,343	53,68
2400 VRS Life Insurance Subsidy	3,918	4,112	4,54
2501 Disability Insurance Subsidy	220	220	22
2506 Health Savings Account	-	-	50
Fringe Benefits Total	124,266	152,847	144,20
Contract Services			
3145 Professional Services	20,863	-	20,00
3612 Public Relations	6,832	10,666	30,6
3320 Contracted Maintenance Agreement	-	-	-
Contract Services Total	27,694	10,666	50,6
Other Charges			
5201 Postage Services	105,841	79,520	106,5
5401 Leases/Rental of Equipment	237,174	2,604	-
5501 Travel Expenses	3,750	1,750	1,7
5510 Mileage Reimbursement	382	500	50
5802 Dues and Memberships	714	-	72
Other Charges Total	347,862	84,374	109,49
Materials and Supplies			
6001 Office Supplies	(26,276)	1,389	1,38
6014 Books/Subscriptions	-	700	70
6017 Repair Parts and Supplies	926	-	-
6047 Technology - Software	14,111	10,812	10,83
6050 Other Expenses	14,760	12,339	12,33
Materials and Supplies Total	3,520	25,240	25,24
Capital			
8100 Capital Outlay - Replacement	200	-	-
8100 Capital Outlay-Replacement	-	-	-
Capital Total	200	-	-
lic Information Service Total	804,618	589,272	678,90

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Reading			
Personnel Services			
1121 Comp of Teachers	1,460,037	1,281,475	1,358,042
Personnel Services Total	1,460,037	1,281,475	1,358,04
Fringe Benefits			
2100 FICA Employer Contribution	107,728	98,033	103,89
2210 Virginia Retirement System	234,509	216,060	228,14
2211 VRS Hybrid	20,982	-	-
2300 Health Insurance Subsidy	188,065	158,651	169,96
2400 VRS Life Insurance Subsidy	19,071	16,768	17,70
2501 Disability Insurance Subsidy	345	278	25
2506 Health Savings Account	4,950	4,375	5,00
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	575,651	494,165	524,95
eading Total	2,035,688	1,775,640	1,882,99

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Remediation/Intervention			
Personnel Services			
1322 Comp of Temporary Teachers	211,985	223,502	223,502
Personnel Services Total	211,985	223,502	223,502
Fringe Benefits			
2100 FICA Employer Contribution	16,138	17,098	17,098
Fringe Benefits Total	16,138	17,098	17,098
Materials and Supplies			
6013 Instructional Supplies	898	9,633	9,633
6050 Other Expenses	-	-	-
Materials and Supplies Total	898	9,633	9,633
Remediation/Intervention Total	229,021	250,233	250,233

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Reprographics			
Personnel Services			
1124 Comp of Coordinators	113,396	115,664	119,13
1143 Comp of Other Tech Personnel	240,668	247,151	267,77
1343 Comp of PT Employees	14,374	15,430	40,09
1399 Comp of Temporary Employees	6,532	8,000	8,00
Personnel Services Total	374,971	386,245	434,99
Fringe Benefits			
2100 FICA Employer Contribution	27,668	29,548	33,27
2210 Virginia Retirement System	62,426	61,243	65,31
2300 Health Insurance Subsidy	65,187	67,272	70,81
2400 VRS Life Insurance Subsidy	4,660	4,752	5,06
2506 Health Savings Account	2,000	2,250	2,00
Fringe Benefits Total	161,940	165,065	176,46
Contract Services			
3330 Contracted Repair Service	-	560	-
3500 Contracted Printing Cost	16,865	15,674	16,23
3320 Contracted Maintenance Agreement	1,695	13,545	-
Contract Services Total	18,560	29,779	16,23
Other Charges			
5401 Leases/Rental of Equipment	88,101	71,084	85,51
5501 Travel Expenses	-	-	-
5510 Mileage Reimbursement	-	194	19
5802 Dues and Memberships	450	-	45
Other Charges Total	88,551	71,278	86,16
Materials and Supplies			
6001 Office Supplies	244	-	-
6011 Other Operating Supplies	3,344	4,362	4,36
6017 Repair Parts and Supplies	165	1,400	1,40
6040 Print Shop Supplies	(51,032)	24,947	87,26
6047 Technology - Software	6,019	-	2,00
6050 Other Expenses	(789)	-	-
Materials and Supplies Total	(42,049)	30,709	95,02
Capital			
8100 Capital Outlay-Replacement	2,360	-	-
8200 Capital Outlay - New	23,692	-	-
Capital Total	26,052	-	-
prographics Total	628,024	683,076	808,88

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Safe Schools			
Other Charges			
5205 Communication Technology	-	970	970
Other Charges Total	-	970	970
afe Schools Total	-	970	970

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
School Counseling	, lettali	Dudget	Buuget
Personnel Services			
1123 Comp of School Counselors	3,646,006	3,272,833	3,324,509
1125 Comp of Directors/Curr Leaders	77,019	78,553	80,900
1139 Comp of Other Prof Personnel	1,434	-	-
1150 Comp of Secretary and Clerical	428,256	445,546	456,111
1339 Comp of PT Professional Pers	34,065	120,411	136,362
Personnel Services Total	4,186,780	3,917,343	3,997,882
Fringe Benefits			
2100 FICA Employer Contribution	308,942	299,681	305,83
2210 Virginia Retirement System	632,399	640,108	651,01
2211 VRS Hybrid	82,694	-	-
2300 Health Insurance Subsidy	637,634	632,687	581,16
2400 VRS Life Insurance Subsidy	53,376	49,677	50,52
2501 Disability Insurance Subsidy	1,368	1,410	1,44
2506 Health Savings Account	13,638	13,750	10,00
2831 Unused Sick - Personal Leave	4,425	-	-
2831 Unused Sick-Personal Leave	8,222	-	-
2832 Unused Vacation Leave	12,441	-	-
Fringe Benefits Total	1,755,138	1,637,313	1,599,97
Internal Services			
4400 Internal Printing Services	2,144	2,100	2,10
Internal Services Total	2,144	2,100	2,10
Materials and Supplies			
6001 Office Supplies	177	245	24
6013 Instructional Supplies	511	1,937	1,93
6047 Technology - Software	94,296	85,977	85,97
6050 Other Expenses	(1,153)	-	-
Materials and Supplies Total	93,832	88,159	88,159
hool Counseling Total	6,037,894	5,644,915	5,688,117

	FY 2018	FY 2019 Original	FY 2020 Original
School Social Work	Actual	Budget	Budget
School Social Work			
Personnel Services	00 510	02.214	05.07
1124 Comp of Coordinators	90,510	92,314	95,07
1134 Comp of Social Worker	459,341	468,811	445,33
1150 Comp of Secretary and Clerical	29,428	30,020	30,93
1334 Comp of PT Social Workers	3,341	33,234	35,53
1399 Comp of Temporary Employees	20,957	-	-
Personnel Services Total	603,577	624,379	606,86
Fringe Benefits			
2100 FICA Employer Contribution	44,545	47,765	46,42
2210 Virginia Retirement System	81,732	99,585	96,33
2211 VRS Hybrid	19,042	-	-
2300 Health Insurance Subsidy	96,398	99,488	91,36
2400 VRS Life Insurance Subsidy	7,522	7,728	7,47
2501 Disability Insurance Subsidy	315	358	63
2506 Health Savings Account	5,500	5,500	3,50
2831 Unused Sick-Personal Leave	108	-	-
Fringe Benefits Total	255,162	260,424	245,74
Other Charges			
5501 Travel Expenses	_	1,066	1,06
5510 Mileage Reimbursement	2,165	4,934	4,93
5802 Dues and Memberships	390	345	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Other Charges Total	2,555	6,345	6,34
Materials and Supplies	2 0 2 2	04.2	0.4
6001 Office Supplies	2,033	812	81
6013 Instructional Supplies	-	2,630	2,63
6047 Technology - Software	-	540	54
6050 Other Expenses	317	-	-
Materials and Supplies Total	2,350	3,982	3,98
Payments to Other Agencies			
7002 New Horizons- Special Ed	19,257	19,257	19,25
Payments to Other Agencies Total	19,257	19,257	19,25
Capital			
8200 Capital Outlay - New	1,965	-	-
Capital Total	1,965	-	-
hool Social Work Total	884,866	914,387	882,19

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
cience			
Personnel Services			
1121 Comp of Teachers	3,829,564	4,044,497	4,079,00
1125 Comp of Directors/Curr Leaders	81,247	82,722	84,85
1139 Comp of Other Prof Personnel	134,309	133,912	142,48
1150 Comp of Secretary and Clerical	19,280	19,934	41,06
1320 Comp of PT Teachers	30,441	14,852	120,25
1399 Comp of Temporary Employees	-	-	-
Personnel Services Total	4,094,840	4,295,917	4,467,65
Fringe Benefits			
2100 FICA Employer Contribution	303,689	328,651	341,7
2210 Virginia Retirement System	519,903	719,606	732,5
2211 VRS Hybrid	193,575	-	-
2300 Health Insurance Subsidy	587,955	617,881	617,79
2400 VRS Life Insurance Subsidy	53,220	55,850	56,85
2501 Disability Insurance Subsidy	3,273	3,198	3,90
2506 Health Savings Account	21,988	22,250	15,50
2830 Staff Development	1,361	-	-
2831 Unused Sick - Personal Leave	2,335	-	-
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	1,687,299	1,747,436	1,768,4
Contract Services			
3145 Professional Services	-	5,000	5,00
Contract Services Total	-	5,000	5,00
Internal Services			
4400 Internal Printing Services	4,894	5,060	5,06
Internal Services Total	4,894	5,060	5,00
Other Charges			
5401 Leases/Rental of Equipment	-	1,842	-
5501 Travel Expenses	2,318	-	-
5510 Mileage Reimbursement	4,072	2,594	2,59
5802 Dues and Memberships	177	-	-
Other Charges Total	6,567	4,436	2,59
Materials and Supplies			
6001 Office Supplies	719	779	7
6010 OSHA Supplies	3,891	7,500	7,50
6013 Instructional Supplies	43,671	36,601	36,3
6047 Technology - Software	378	-	-
6050 Other Expenses	7,194	1,340	1,34
Materials and Supplies Total	55,853	46,220	45,93
Capital			
8100 Capital Outlay-Replacement	325	-	-
8200 Capital Outlay - New	1,128	-	-
Capital Total	1,453	-	-
ence Total	5,850,906	6,104,069	6,294,65

	FY 2018	FY 2019 Original	FY 2020 Original
	Actual	Budget	Budget
Social Science			
Personnel Services			
1121 Comp of Teachers	3,983,178	3,967,627	4,260,07
1125 Comp of Directors/Curr Leaders	81,042	82,663	91,28
1139 Comp of Other Prof Personnel	142,449	145,390	155,64
1150 Comp of Secretary and Clerical	18,486	18,763	38,64
1320 Comp of PT Teachers	12,176	60,075	-
1322 Comp of Temporary Teachers	-	-	-
Personnel Services Total	4,237,330	4,274,518	4,545,64
Fringe Benefits			
2100 FICA Employer Contribution	313,581	327,002	347,73
2210 Virginia Retirement System	598,249	710,891	766,80
2211 VRS Hybrid	143,436	-	-
2300 Health Insurance Subsidy	588,330	623,397	618,2
2400 VRS Life Insurance Subsidy	55,363	55,171	59,5
2501 Disability Insurance Subsidy	2,369	2,416	2,8
2506 Health Savings Account	11,250	10,000	28,8
2831 Unused Sick-Personal Leave	2,097	-	-
2832 Unused Vacation Leave	-	-	-
Fringe Benefits Total	1,714,675	1,728,877	1,824,0
Other Charges			
5510 Mileage Reimbursement	910	1,000	1,00
Other Charges Total	910	1,000	1,00
Materials and Supplies			
6001 Office Supplies	2,691	1,400	1,40
6013 Instructional Supplies	21,394	30,270	30,2
6047 Technology - Software	1,800	-	-
6050 Other Expenses	4,189	280	2
Materials and Supplies Total	30,074	31,950	31,9
Capital			
8200 Capital Outlay - New	375	-	-
Capital Total	375	-	-
ocial Science Total	5,983,363	6,036,345	6,402,59

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - 504			
Materials and Supplies			
6013 Instructional Supplies	48	350	350
Materials and Supplies Total	48	350	350
SPED - 504 Total	48	350	350

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - Autistic			
Personnel Services			
1121 Comp of Teachers	23,250	-	46,247
1141 Comp of Instructional Asst	118,281	121,176	150,600
Personnel Services Total	141,531	121,176	196,847
Fringe Benefits			
2100 FICA Employer Contribution	10,118	9,270	15,059
2210 Virginia Retirement System	16,885	19,997	32,545
2211 VRS Hybrid	7,232	-	-
2300 Health Insurance Subsidy	46,476	55,202	82,941
2400 VRS Life Insurance Subsidy	1,800	1,553	2,525
2501 Disability Insurance Subsidy	120	46	141
2506 Health Savings Account	525	500	3,000
Fringe Benefits Total	83,156	86,568	136,211
SPED - Autistic Total	224,687	207,744	333,058

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - Developmentally Delayed			
Personnel Services			
1121 Comp of Teachers	685,811	701,259	719,622
1141 Comp of Instructional Asst	168,802	197,936	129,59
Personnel Services Total	854,613	899,195	849,219
Fringe Benefits			
2100 FICA Employer Contribution	62,452	68,789	64,96
2210 Virginia Retirement System	123,849	149,735	141,98
2211 VRS Hybrid	24,713	-	-
2300 Health Insurance Subsidy	146,866	156,961	149,65
2400 VRS Life Insurance Subsidy	11,089	11,620	11,01
2501 Disability Insurance Subsidy	409	452	41
2506 Health Savings Account	3,950	3,250	4,00
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	373,329	390,807	372,03
SPED - Developmentally Delayed Total	1,227,942	1,290,002	1,221,25

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - General			
Personnel Services			
1121 Comp of Teachers	5,642,968	5,594,090	5,952,36
1125 Comp of Directors/Curr Leaders	106,426	108,548	110,52
1131 Comp of Nurses	7,860	26,129	-
1139 Comp of Other Prof Personnel	1,367,497	1,438,461	1,402,69
1141 Comp of Instructional Asst	1,086,772	1,299,934	1,161,12
1150 Comp of Secretary and Clerical	68,201	69,565	71,65
1190 Comp of Bus Attendants	174,586	168,831	132,55
1320 Comp of PT Teachers	45,839	46,756	48,32
1342 Comp of PT Instructional Asst	12,473	26,353	-
1394 Comp of PT Bus Attendants	603,575	739,250	825,53
1399 Comp of Temporary Employees	1,387	-	-
1521 Comp of Sub Teachers	2,895	-	-
Personnel Services Total	9,120,479	9,517,917	9,704,77
Fringe Benefits			
2100 FICA Employer Contribution	675,935	728,132	742,40
2210 Virginia Retirement System	1,085,214	1,437,933	1,465,18
2211 VRS Hybrid	360,673	-	-
2300 Health Insurance Subsidy	1,306,763	1,311,152	1,535,33
2400 VRS Life Insurance Subsidy	107,933	111,592	113,70
2501 Disability Insurance Subsidy	5,954	5,956	5,82
2506 Health Savings Account	25,825	25,250	28,7
2831 Unused Sick - Personal Leave	9,689	-	-
2831 Unused Sick-Personal Leave	2,259	-	-
2832 Unused Vacation Leave	17,320	-	-
Fringe Benefits Total	3,597,564	3,620,015	3,891,19
Contract Services			
3112 Contracted Medical SPED	79,049	84,926	84,92
3145 Professional Services	12,740	-	-
3150 Due Process Hearing	71,698	110,520	121,5
3410 Transportation by Public Carri	17,682	3,000	3,0
3420 Transportation by Contract-Spe	-	3,000	3,0
3810 Tuition Paid Regional Program	3,199,333	3,273,020	3,290,48
Contract Services Total	3,380,502	3,474,466	3,502,9
Other Charges			
5401 Leases/Rental of Equipment	4,477	4,359	-
5501 Travel Expenses	1,173	-	-
5510 Mileage Reimbursement	26,543	30,045	30,04
Other Charges Total	32,193	34,404	30,04
Materials and Supplies			
6001 Office Supplies	6,696	4,200	4,20
6013 Instructional Supplies	27,243	40,767	40,76
6047 Technology - Software	194,566	191,684	191,6
6050 Other Expenses	-	-	-
Materials and Supplies Total	228,505	236,651	236,6
Capital			
8100 Capital Outlay-Replacement	2,115	-	-
8200 Capital Outlay - New	5,605	7,000	7,00
Capital Total	7,720	7,000	7,00

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - Hard of Hearing			
Personnel Services			
1139 Comp of Other Prof Personnel	675,493	725,388	724,156
Personnel Services Total	675,493	725,388	724,156
Fringe Benefits			
2100 FICA Employer Contribution	50,161	55 <i>,</i> 498	55,366
2210 Virginia Retirement System	114,285	121,935	122,266
2211 VRS Hybrid	5,384	-	-
2300 Health Insurance Subsidy	98,005	87,626	93,633
2400 VRS Life Insurance Subsidy	8,933	9,462	9,502
2501 Disability Insurance Subsidy	89	-	118
Fringe Benefits Total	276,856	274,521	280,885
PED - Hard of Hearing Total	952,349	999,909	1,005,041

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - ID Academic			
Personnel Services			
1121 Comp of Teachers	690,181	715,135	844,402
1141 Comp of Instructional Asst	326,397	338,942	447,611
Personnel Services Total	1,016,578	1,054,077	1,292,013
Fringe Benefits			
2100 FICA Employer Contribution	74,352	80,636	98,836
2210 Virginia Retirement System	137,859	177,016	216,722
2211 VRS Hybrid	39,439	-	-
2300 Health Insurance Subsidy	204,613	212,238	216,178
2400 VRS Life Insurance Subsidy	13,291	13,739	16,817
2501 Disability Insurance Subsidy	653	753	833
2506 Health Savings Account	-	-	500
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	470,206	484,382	549,886
PED - ID Academic Total	1,486,784	1,538,459	1,841,899

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - ID Functional			
Personnel Services			
1121 Comp of Teachers	819,633	931,099	923,205
1141 Comp of Instructional Asst	398,390	350,122	485,769
Personnel Services Total	1,218,023	1,281,221	1,408,974
Fringe Benefits			
2100 FICA Employer Contribution	89,292	97,977	107,785
2210 Virginia Retirement System	155,697	213,493	233,279
2211 VRS Hybrid	55,626	-	-
2300 Health Insurance Subsidy	227,115	263,343	221,225
2400 VRS Life Insurance Subsidy	15,774	16,591	18,104
2501 Disability Insurance Subsidy	920	1,110	1,130
2506 Health Savings Account	4,225	5,000	6,750
2831 Unused Sick - Personal Leave	1,837	-	-
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	550,487	597,514	588,273
PED - ID Functional Total	1,768,509	1,878,735	1,997,247

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Origina Budget
SPED - Orthopedically Impaired			
Personnel Services			
1141 Comp of Instructional Asst	2,618	17,776	-
Personnel Services Total	2,618	17,776	-
Fringe Benefits			
2100 FICA Employer Contribution	186	1,360	
2210 Virginia Retirement System	30	2,773	
2211 VRS Hybrid	394	-	
2300 Health Insurance Subsidy	1,029	3,541	
2400 VRS Life Insurance Subsidy	32	215	
2501 Disability Insurance Subsidy	7	24	-
2506 Health Savings Account	-	-	
Fringe Benefits Total	1,678	7,913	
SPED - Orthopedically Impaired Total	4,296	25,689	

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - Serious Emotional Distu			
Personnel Services			
1141 Comp of Instructional Asst	21,834	22,269	22,900
Personnel Services Total	21,834	22,269	22,900
Fringe Benefits			
2100 FICA Employer Contribution	1,670	1,704	1,752
2210 Virginia Retirement System	3,599	3,531	3,638
2400 VRS Life Insurance Subsidy	269	274	282
Fringe Benefits Total	5,538	5,509	5,672
SPED - Serious Emotional Distu Total	27,372	27,778	28,572

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - Severely Handicapped			
Personnel Services			
1121 Comp of Teachers	182,144	227,390	171,458
1141 Comp of Instructional Asst	182,155	193,310	180,205
Personnel Services Total	364,300	420,700	351,663
Fringe Benefits			
2100 FICA Employer Contribution	26,006	32,183	26,902
2210 Virginia Retirement System	55,215	68,734	57,310
2211 VRS Hybrid	7,148	-	-
2300 Health Insurance Subsidy	94,629	104,242	92,00
2400 VRS Life Insurance Subsidy	4,655	5,335	4,44
2501 Disability Insurance Subsidy	118	130	-
2506 Health Savings Account	1,250	1,250	-
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	189,021	211,874	180,66
SPED - Severely Handicapped Total	553,321	632,574	532,32

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - Specific Learning Disab			
Personnel Services			
1121 Comp of Teachers	345,773	324,806	266,86
1141 Comp of Instructional Asst	21,151	-	-
Personnel Services Total	366,925	324,806	266,86
Fringe Benefits			
2100 FICA Employer Contribution	26,915	24,848	20,41
2210 Virginia Retirement System	63,640	54,826	45,04
2211 VRS Hybrid	249	-	-
2300 Health Insurance Subsidy	54,232	50,157	49,90
2400 VRS Life Insurance Subsidy	4,769	4,256	3,49
2501 Disability Insurance Subsidy	4	-	4
2506 Health Savings Account	-	-	1,50
Fringe Benefits Total	149,809	134,087	120,40
SPED - Specific Learning Disab Total	516,734	458,893	387,26

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - Speech or Lang Impaired			
Personnel Services			
1139 Comp of Other Prof Personnel	924,119	711,539	905,75
1339 Comp of PT Professional Pers	61,657	89,307	92,42
Personnel Services Total	985,776	800,846	998,17
Fringe Benefits			
2100 FICA Employer Contribution	73,643	61,263	76,36
2210 Virginia Retirement System	112,072	118,588	151,11
2211 VRS Hybrid	48,818	-	-
2300 Health Insurance Subsidy	95,479	98,540	122,60
2400 VRS Life Insurance Subsidy	11,984	9,206	11,72
2501 Disability Insurance Subsidy	802	791	46
2506 Health Savings Account	-	-	-
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	342,798	288,388	362,28
SPED - Speech or Lang Impaired Total	1,328,574	1,089,234	1,360,45

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
SPED - Summer			
Personnel Services			
1128 Comp of Teachers - Summer	6,244	35,563	35,563
1138 Comp of Other Prof Summer	-	-	-
1148 Comp of Inst Asst Summer	-	-	-
1339 Comp of PT Professional Pers	47,301	-	-
Personnel Services Total	53,545	35,563	35,563
Fringe Benefits			
2100 FICA Employer Contribution	4,082	2,721	2,721
Fringe Benefits Total	4,082	2,721	2,721
PED - Summer Total	57,627	38,284	38,284

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Origina Budget
SPED - Visually Handicapped			
Personnel Services			
1139 Comp of Other Prof Personnel	68,711	140,920	-
1339 Comp of PT Professional Pers	-	-	-
Personnel Services Total	68,711	140,920	-
Fringe Benefits			
2100 FICA Employer Contribution	5,190	10,780	
2210 Virginia Retirement System	12,123	23,788	
2300 Health Insurance Subsidy	6,863	7,082	-
2400 VRS Life Insurance Subsidy	905	1,846	-
Fringe Benefits Total	25,081	43,496	
SPED - Visually Handicapped Total	93,792	184,416	

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Staff Support			
Personnel Services			
1139 Comp of Other Prof Personnel	135,047	143,055	147,347
Personnel Services Total	135,047	143,055	147,347
Fringe Benefits			
2100 FICA Employer Contribution	10,128	10,943	11,272
2210 Virginia Retirement System	14,327	24,147	24,872
2211 VRS Hybrid	10,287	-	-
2300 Health Insurance Subsidy	16,962	17,504	25,34
2400 VRS Life Insurance Subsidy	1,837	1,874	1,93
2501 Disability Insurance Subsidy	170	165	17-
2830 Staff Development	18,859	27,300	19,00
Fringe Benefits Total	72,571	81,933	82,593
Materials and Supplies			
6047 Technology - Software	36,610	17,000	19,000
Materials and Supplies Total	36,610	17,000	19,00
aff Support Total	244,228	241,988	248,940

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Student Services	Actual	Dudget	Dudget
Personnel Services			
1125 Comp of Directors/Curr Leaders	88,158	89,915	209,17
1139 Comp of Other Prof Personnel	288,868	294,775	352,20
1150 Comp of Secretary and Clerical	40,562	41,373	42,60
1514 Comp of Sub Admin Personnel	826	-	-
Personnel Services Total	418,414	426,063	603,99
Fringe Benefits			
2100 FICA Employer Contribution	30,372	32,592	46,20
2210 Virginia Retirement System	73,200	71,814	101,64
2300 Health Insurance Subsidy	67,060	69,206	83,0
2400 VRS Life Insurance Subsidy	5,464	5,573	7,8
2506 Health Savings Account	750	750	3,0
Fringe Benefits Total	176,845	179,935	241,7
Contract Services			
3145 Professional Services	9,670	14,074	14,0
Contract Services Total	9,670	14,074	14,0
Other Charges			
5205 Communication Technology	961	-	-
5501 Travel Expenses	-	-	-
5510 Mileage Reimbursement	104	1,118	1,1
Other Charges Total	1,065	1,118	1,1
Materials and Supplies			
6001 Office Supplies	386	630	6
6050 Other Expenses	211	-	-
Materials and Supplies Total	596	630	6
Capital			
8100 Capital Outlay-Replacement	-	70	-
Capital Total	-	70	-
Student Services Total	606,591	621,890	861,50

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Summer Instruction	, locadi	Budget	Buuget
Personnel Services			
1128 Comp of Teachers - Summer	426,319	378,906	421,085
1131 Comp of Nurses	10,165	-	-
1148 Comp of Inst Asst Summer	25,778	25,076	25,076
1322 Comp of Temporary Teachers	-	56,114	-
1331 Comp of PT Nurses	-	-	-
1350 Comp of PT Sec and Clerical	9,180	-	-
Personnel Services Total	471,442	460,096	446,161
Fringe Benefits			
2100 FICA Employer Contribution	36,286	35,197	34,131
2210 Virginia Retirement System	-	-	-
2400 VRS Life Insurance Subsidy	-	-	-
Fringe Benefits Total	36,286	35,197	34,131
Materials and Supplies			
6039 Other Costs Remedial	10,534	27,179	27,179
Materials and Supplies Total	10,534	27,179	27,179
ummer Instruction Total	518,262	522,472	507,471

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Teacher Support			
Personnel Services			
1114 Comp of Other Admin Personnel	-	-	-
1150 Comp of Secretary and Clerical	25,772	31,430	32,37
1322 Comp of Temporary Teachers	30,913	80,416	39,59
1399 Comp of Temporary Employees	2,800	-	-
Personnel Services Total	59,486	111,846	71,96
Fringe Benefits			
2100 FICA Employer Contribution	15,154	8,556	5,50
2210 Virginia Retirement System	4,506	5,305	5,46
2211 VRS Hybrid	-	-	-
2300 Health Insurance Subsidy	7,613	7,856	7,62
2400 VRS Life Insurance Subsidy	336	412	42
2501 Disability Insurance Subsidy	-	-	-
2506 Health Savings Account	-	-	-
2830 Staff Development	45,133	98,850	78,8
Fringe Benefits Total	72,742	120,979	97,80
Contract Services			
3145 Professional Services	-	35,000	21,00
Contract Services Total	-	35,000	21,0
Other Charges			
5504 Travel Expenses Professional	31,781	41,100	36,10
5510 Mileage Reimbursement	-	620	62
Other Charges Total	31,781	41,720	36,72
Materials and Supplies			
6001 Office Supplies	-	-	-
6013 Instructional Supplies	-	-	-
6047 Technology - Software	-	-	-
6050 Other Expenses	23,702	41,500	31,50
Materials and Supplies Total	23,702	41,500	31,50
eacher Support Total	187,711	351,045	259,04

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Tech - Classroom Instruction			
Personnel Services			
1121 Comp of Teachers	266,686	384,482	258,827
1139 Comp of Other Prof Personnel	144,828	70,957	73,781
Personnel Services Total	411,514	455,439	332,608
Fringe Benefits			
2100 FICA Employer Contribution	30,895	34,841	25,444
2210 Virginia Retirement System	72,098	76,878	56,145
2300 Health Insurance Subsidy	81,133	73,931	82,708
2400 VRS Life Insurance Subsidy	5,382	5,967	4,359
2506 Health Savings Account	3,475	5,000	1,750
2831 Unused Sick-Personal Leave	2,689	-	-
2832 Unused Vacation Leave	10,881	-	-
Fringe Benefits Total	206,553	196,617	170,400
Tech - Classroom Instruction Total	618,067	652,056	503,014

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Tech - Instructional Support			
Personnel Services			
1143 Comp of Other Tech Personnel	2,625,446	2,622,940	2,722,38
1150 Comp of Secretary and Clerical	271,603	291,621	286,87
1398 Employee Bonus Payment	-	-	-
Personnel Services Total	2,897,049	2,914,561	3,009,25
Fringe Benefits			
2100 FICA Employer Contribution	213,991	222,964	230,21
2210 Virginia Retirement System	435,421	489,622	502,72
2211 VRS Hybrid	61,560	-	-
2300 Health Insurance Subsidy	512,122	565,600	561,23
2400 VRS Life Insurance Subsidy	37,322	37,999	39,01
2501 Disability Insurance Subsidy	1,116	1,076	2,08
2506 Health Savings Account	14,400	20,250	21,70
2831 Unused Sick-Personal Leave	378	-	-
2832 Unused Vacation Leave	8,221	-	-
Fringe Benefits Total	1,284,531	1,337,511	1,356,96
Other Charges			
5205 Communication Technology	192,972	12,941	88,59
5401 Leases/Rental of Equipment	4,236	88,635	364,86
Other Charges Total	197,208	101,576	453,46
Materials and Supplies			
6017 Repair Parts and Supplies	94,184	136,500	136,50
Materials and Supplies Total	94,184	136,500	136,50
Capital			
8000 Capital Outlay-Control	2,685,322	1,224,960	977,30
8100 Capital Outlay-Replacement	264	-	-
Capital Total	2,685,586	1,224,960	977,30
ch - Instructional Support Total	7,158,558	5,715,108	5,933,48

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Tech - Management			
Personnel Services			
1125 Comp of Directors/Curr Leaders	138,611	141,365	145,579
1150 Comp of Secretary and Clerical	46,895	47,124	48,53
1343 Comp of PT Employees	59,261	-	-
1399 Comp of Temporary Employees	-	-	-
Personnel Services Total	244,767	188,489	194,11
Fringe Benefits			
2100 FICA Employer Contribution	17,847	14,419	14,85
2210 Virginia Retirement System	32,277	31,666	32,61
2211 VRS Hybrid	-	-	-
2300 Health Insurance Subsidy	15,709	16,212	17,99
2400 VRS Life Insurance Subsidy	2,409	2,454	2,53
2501 Disability Insurance Subsidy	-	-	-
Fringe Benefits Total	68,241	64,751	67,98
Contract Services			
3145 Professional Services	439,154	633,289	1,077,42
Contract Services Total	439,154	633,289	1,077,42
Other Charges			
5204 Cell Phone Service	-	-	-
5510 Mileage Reimbursement	2,185	5,000	5,00
5604 Contribution-WHRO	10,000	11,500	-
5802 Dues and Memberships	200	250	25
Other Charges Total	12,385	16,750	5,25
Materials and Supplies			
6001 Office Supplies	3,763	4,025	4,02
6047 Technology - Software	263,273	516,108	395,34
6049 Data Processing Supplies	1,047	1,141	1,14
6050 Other Expenses	11,900	1,221	1,22
Materials and Supplies Total	279,982	522,495	401,73
ech - Management Total	1,044,529	1,425,774	1,746,50

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
esting			
Personnel Services			
1114 Comp of Other Admin Personnel	101,519	106,537	82,04
1125 Comp of Directors/Curr Leaders	127,718	130,254	-
1139 Comp of Other Prof Personnel	46,381	50,505	-
1150 Comp of Secretary and Clerical	69,850	71,832	72,97
1322 Comp of Temporary Teachers	-	24,877	24,87
1399 Comp of Temporary Employees	2,069	-	-
Personnel Services Total	347,536	384,005	179,89
Fringe Benefits			
2100 FICA Employer Contribution	26,806	29,377	13,76
2210 Virginia Retirement System	60,246	60,468	26,16
2300 Health Insurance Subsidy	47,117	38,060	49,35
2400 VRS Life Insurance Subsidy	4,497	4,693	2,03
2506 Health Savings Account	2,500	2,000	4,50
2831 Unused Sick-Personal Leave	1,296	-	-
2832 Unused Vacation Leave	7,225	-	-
Fringe Benefits Total	149,687	134,598	95,81
Contract Services			
3145 Professional Services	-	3,100	3,10
Contract Services Total	-	3,100	3,10
Other Charges			
5510 Mileage Reimbursement	54	391	1,79
Other Charges Total	54	391	1,79
Materials and Supplies			
6001 Office Supplies	813	1,112	1,11
6047 Technology - Software	179,206	178,845	178,84
6050 Other Expenses	3,872	4,570	4,57
6016 Testing/Monitoring Supplies	50,365	69,109	69,10
Materials and Supplies Total	234,256	253,636	253,63
Capital			
8100 Capital Outlay-Replacement	-	949	94
8200 Capital Outlay - New	-	-	-
Capital Total	-	949	94
ting Total	731,533	776,679	535,19

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Transportation - Maintenance			
Personnel Services			
1165 Comp of Garage Employees	462,456	462,956	469,26
1365 Comp of PT Parts Clerk	2,681	21,439	17,46
Personnel Services Total	465,137	484,395	486,73
Fringe Benefits			
2100 FICA Employer Contribution	34,351	35,416	37,23
2210 Virginia Retirement System	49,347	43,055	43,50
2211 VRS Hybrid	3,413	-	-
2300 Health Insurance Subsidy	87,650	90,454	90,28
2400 VRS Life Insurance Subsidy	5,428	6,065	6,12
2501 Disability Insurance Subsidy	186	224	22
2506 Health Savings Account	2,750	2,750	2,00
2831 Unused Sick-Personal Leave	-	-	-
2832 Unused Vacation Leave	-	-	-
Fringe Benefits Total	183,125	177,964	179,37
Materials and Supplies			
6008 Vehicle/Power Equipment Fuels	882,200	1,445,334	1,445,33
6009 Vehicle/Power Equipment Supp	821,884	862,478	915,37
Materials and Supplies Total	1,704,085	2,307,812	2,360,71
Fransportation - Maintenance Total	2,352,346	2,970,171	3,026,82

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Origina Budget
ransportation - Management			
Personnel Services			
1114 Comp of Other Admin Personnel	267,654	267,825	274,3
1125 Comp of Directors/Curr Leaders	84,048	85,729	88,3
1143 Comp of Other Tech Personnel	137,163	123,881	125,7
1150 Comp of Secretary and Clerical	39,704	38,808	39,9
1343 Comp of PT Employees	14,257	15,874	16,3
1399 Comp of Temporary Employees	522	25,000	19,4
Personnel Services Total	543,348	557,117	564,1
Fringe Benefits			
2100 FICA Employer Contribution	40,634	44,259	43,1
2210 Virginia Retirement System	50,616	87,142	89,1
2211 VRS Hybrid	34,400	-	-
2300 Health Insurance Subsidy	81,585	75,821	87,9
2400 VRS Life Insurance Subsidy	6,489	6,763	6,9
2501 Disability Insurance Subsidy	678	703	7
2506 Health Savings Account	-	-	-
2830 Staff Development	-	-	-
2831 Unused Sick-Personal Leave	-	1,453	1,4
2832 Unused Vacation Leave	-	1,511	, 1,5
Fringe Benefits Total	214,401	217,652	230,9
Contract Services			
3145 Professional Services	2,910	15,000	15,0
Contract Services Total	2,910	15,000	15,0
Other Charges			
5204 Cell Phone Service	13,257	13,500	13,5
5205 Communication Technology	960	-	-
5401 Leases/Rental of Equipment	-	3,225	3,2
5402 Leases/Rental of Buildings	-	-	-
5802 Dues and Memberships	-	-	-
Other Charges Total	14,217	16,725	16,7
Materials and Supplies			
6001 Office Supplies	12,019	6,832	16,8
6047 Technology - Software	35,192	36,452	36,4
6050 Other Expenses	2,352	-	-
Materials and Supplies Total	49,562	43,284	53,2
Capital			
8100 Capital Outlay-Replacement	63,417	-	-
8200 Capital Outlay - New	45,827	-	-
8205 Capital Outlay-Land	-	-	-
Capital Total	109,244	-	-
Contingencies			
9920 Contingency	(1,344)	3,500	-
Contingencies Total	(1,344)	3,500	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Transportation - Monitoring			
Personnel Services			
1394 Comp of PT Bus Attendants	-	-	-
1399 Comp of Temporary Employees	1,026	-	-
Personnel Services Total	1,026	-	-
Fringe Benefits			
2100 FICA Employer Contribution	78	-	-
2300 Health Insurance Subsidy	-	-	-
2506 Health Savings Account	-	-	-
2831 Unused Sick-Personal Leave	-	-	-
Fringe Benefits Total	78	-	-
ransportation - Monitoring Total	1,104	-	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Transportation - Summer			
Personnel Services			
1370 Comp of Bus Drivers Extra Runs	19,662	-	-
Personnel Services Total	19,662	-	-
Fringe Benefits			
2100 FICA Employer Contribution	1,498	-	-
Fringe Benefits Total	1,498	-	-
ransportation - Summer Total	21,160	-	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Transportation - Vehicle Ops			
Personnel Services			
1170 Comp of Bus Drivers	3,204,051	2,775,210	3,035,05
1370 Comp of Bus Drivers Extra Runs	(61,606)	406,762	406,76
1371 Comp of PT Bus Drivers	260,591	439,260	463,52
1399 Comp of Temporary Employees	14,539	-	-
Personnel Services Total	3,417,575	3,621,232	3,905,33
Fringe Benefits			
2100 FICA Employer Contribution	264,761	277,024	298,7
2210 Virginia Retirement System	200,716	258,094	278,5
2211 VRS Hybrid	77,361	-	-
2300 Health Insurance Subsidy	843,723	948,336	1,142,5
2400 VRS Life Insurance Subsidy	33,452	36,355	39,2
2501 Disability Insurance Subsidy	4,199	4,017	4,1
2506 Health Savings Account	14,075	16,125	10,8
2831 Unused Sick-Personal Leave	5,168	-	-
Fringe Benefits Total	1,443,454	1,539,951	1,774,0
Contract Services			
3330 Contracted Repair Service	-	-	-
3420 Transportation by Contract-Spe	10,125	15,000	15,0
Contract Services Total	10,125	15,000	15,0
Materials and Supplies			
6050 Other Expenses	20,815	14,000	14,0
Materials and Supplies Total	20,815	14,000	14,0
Capital			
8100 Capital Outlay-Replacement	-	-	-
8200 Capital Outlay - New	-	-	-
Capital Total	-	-	-
Contingencies			
9920 Contingency	-	-	-
Contingencies Total	-	-	-
ransportation - Vehicle Ops Total	4,891,969	5,190,183	5,708,4

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Truancy			
Materials and Supplies			
6050 Other Expenses	1,118	3,350	3,350
Materials and Supplies Total	1,118	3,350	3,350
Fruancy Total	1,118	3,350	3,350

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Origina Budget
Twilight	, local	Budget	Budget
Personnel Services			
1322 Comp of Temp Teachers Improve	17,143	-	-
1322 Comp of Temporary Teachers	14,161	-	-
1327 Comp of PT Asst. Principal	6,408	-	-
1342 Comp of PT Instructional Asst	7,066	-	-
1370 Comp of Bus Drivers Extra Runs	420	-	-
Personnel Services Total	45,198	-	-
Fringe Benefits			
2100 FICA Employer Contribution	3,214	-	-
2210 Virginia Retirement System	484	-	-
2300 Health Insurance Subsidy	2,876	9,895	-
2400 VRS Life Insurance Subsidy	36	-	-
Fringe Benefits Total	6,611	9,895	-
Materials and Supplies			
6050 Other Expenses	-	-	-
Materials and Supplies Total	-	-	-
vilight Total	51,809	9,895	-

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
ndistributed			
Personnel Services			
1125 Comp of Directors/Curr Leaders	103,077	105,132	108,277
1399 Comp of Temporary Employees	-	83,508	83,508
1514 Comp of Sub Admin Personnel	2,600	129,476	129,476
1521 Comp of Sub Teachers	-	92,894	92,894
1531 Comp of Sub Nurses	-	-	-
1550 Comp of Sub Secretary/Clerical	-	-	-
1592 Comp of Sub Security Officers	-	-	-
1594 Comp of Sub Counselors	-	-	-
1900 Attrition	-	(1,713,494)	(1,842,614
Personnel Services Total	105,677	(1,302,484)	(1,428,45
Fringe Benefits			
2100 FICA Employer Contribution	7,947	(99,641)	(109,27
2210 Virginia Retirement System	18,035	17,693	18,22
2300 Health Insurance Subsidy	7,613	7,856	7,62
2400 VRS Life Insurance Subsidy	1,346	1,373	1,41
2506 Health Savings Account	-	-	1,41
2831 Unused Sick-Personal Leave		_	75,66
	-	-	
2832 Unused Vacation Leave	-	- (72,710)	90,00
Fringe Benefits Total	34,941	(72,719)	83,65
Contract Services			
3330 Contracted Repair Service	-	-	-
3612 Public Relations	-	-	-
3320 Contracted Maintenance Agreement	-	-	12,65
Contract Services Total	-	-	12,65
Other Charges			
5201 Postage Services	(29,397)	11,172	10,76
5510 Mileage Reimbursement	-	6,615	6,81
5604 Contribution-WHRO	-	-	11,50
Other Charges Total	(29,397)	17,787	29,07
Materials and Supplies			
6001 Office Supplies	-	14,286	13,30
6013 Instructional Supplies	-	199,811	177,12
6017 Repair Parts and Supplies	-	138	13
6050 Other Expenses	-	12,501	11,61
6060 Non Capitalized Assets	-	-	4,11
Materials and Supplies Total	-	226,736	206,29
Payments to Other Agencies			
7100 Youth Violence Prevention	-	-	10,00
Payments to Other Agencies Total	-	-	10,00
Capital			
8100 Capital Outlay-Replacement	-	32,637	30,63
Capital Total	-	32,637	30,63
Contingencies			
9919 Contingency - Sales Tax	-	-	-
9920 Contingency	-	-	1,000,00
	-	-	_,000,00
9923 Contingency - Medicaid Service			
9923 Contingency - Medicaid Service Contingencies Total	-	-	1,000,00

	FY 2018 Actual	FY 2019 Original Budget	FY 2020 Original Budget
Wellness Center			
Contract Services			
3145 Professional Services	-	-	801,376
Contract Services Total	-	-	801,376
Wellness Center Total	<u> </u>	-	801,376

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FOOD AND NUTRITION SERVICES FUND (FUND 51)

FOOD AND NUTRITION SERVICES FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE EXPENDITURES BY OBJECT

	FY16	FY17	FY18	FY19	FY20	FY21^	FY22^	FY23^
REVENUES	Actual	Actual	Actual	Actual	Budget	Forecast	Forecast	Forecast
State Funds	\$ 199,799 \$	226,262 \$	260,655	\$ 306,602	\$ 345,467	\$ 345,467		
Federal Funds	8,045,442	8,357,459	8,766,960	7,989,987	8,348,806	8,432,294	8,516,617	8,601,783
Other Funds	2,225,041	2,188,515	2,241,880	3,156,994	3,216,790	3,248,957	3,281,446	3,314,260
Total Revenues	10,470,282	10,772,236	11,269,495	11,453,583	11,911,063	12,026,718	12,143,530	12,261,510
EXPENDITURES								
Personnel Services	2,920,291	3,054,471	2,945,364	2,828,154	3,449,966	3,484,465	3,519,309	3,554,502
Fringe Benefits	676,886	742,432	753,457	714,958	857,862	866,441	875,106	883,857
Contract Services	182,804	175,394	205,310	208,090	131,876	131,876	131,876	131,876
Internal Services	-	-	- 200,010	- 200,000	-	-	-	-
Other Charges	16,680	16,112	12,852	18,579	76,117	76,117	76,117	76,117
Materials and Supplies	6,325,128	7,097,436	6,723,290	6,549,856	6,775,634	6,907,799	6,979,231	7,051,378
Payments to Other Agencies	-	-		0,040,000	- 0,110,004	-	0,070,201	
Capital	292,844	699,564	7,170	200,271	119,608	75,000	75,000	75,000
Contingencies	-	- 000,004	-	200,271	-	-	-	-
Fund Transfers		-	-	-	-	-	-	
Total Expenditures	10,414,632	11,785,409	10,647,443	10,519,908	11,411,063	11,541,698	11,656,639	11,772,730
OTHER FINANCING SOURCES/USES								
Transfer to School Operating Fund Transfer from Fund Balance	(500,000)	(500,000) -	(500,000) -	(386,584) -	(500,000) -	(485,020) -	(486,891) -	(488,780)
Total other sources/uses	(500,000)	(500,000)	(500,000)	(386,584)	(500,000)	(485,020)	(486,891)	(488,780)
Excess of revenues and other sources over (under) expenditures and other uses	(444,350)	(1,513,173)	122,052	547,091	-	-	-	-
Fund Balance July 1	5,392,702	4,948,353	3,435,180	3,557,232	4,104,323	4,104,323	4,104,323	4,104,323
Fund Balance - June 30	\$ 4,948,353 \$	3,435,180 \$	3,557,232	\$ 4,104,323	\$ 4,104,323	\$ 4,104,323	\$ 4,104,323	\$ 4,104,323

Note: Totals may not add due to rounding.

^Assumptions for Forecasted Years:

Federal and Other revenue are forecasted to grow by at least 1%. The revenue forecast does not include any new or additional programs or services.
The forecasted years are an estimate of the future outlook and are provided for informational purposes only. This information is not provided for budget planning/development purposes.

HAMPTON CITY SCHOOLS

FOOD AND NUTRITION SERVICES BUDGET (FUND 51)

FY 2019-2020

REVENUES	 FY 19 Approved	FY 20 Proposed	CHANGE (\$)	CHANGE (%)
State Funds	\$ 245,509	\$ 345,467	\$ 99,958	40.71%
Federal Funds	8,187,802	8,348,806	161,004	1.97%
Other Funds	32,000	35,714	3,714	11.61%
Cash Receipts (Sales)	2,201,936	2,401,076	199,140	9.04%
Donated Commodities (USDA)	778,194	780,000	1,806	0.23%
TOTAL REVENUES	\$ 11,445,441	\$ 11,911,063	\$465,622	4.07%
EXPENDITURE APPROPRIATIONS				
Salaries	\$ 3,368,700	\$ 3,449,966	\$ 81,266	2.41%
Food Costs - Purchased	5,524,319	5,524,319	-	0.00%
Donated Commodities	778,194	780,000	1,806	0.23%
Supplies	500,000	471,315	(28,685)	-5.74%
Purchased Services	176,819	131,876	(44,943)	-25.42%
Employee Benefits	906,331	857,862	(48,469)	-5.35%
Capital Outlay	172,000	119,608	(52,392)	-30.46%
Other Expenses	53,494	76,117	22,623	42.29%
Indirect Cost	500,000	500,000	-	0.00%
TOTAL EXPENDITURES	\$ 11,979,857	\$ 11,911,063	\$ (68,794)	-0.57%
Excess Revenues over Expenditures	(534,416)	-		
Fund Balance - Beginning of Year	3,557,232	3,022,816	_	
Fund Balance - End of Year	\$ 3,022,816	\$ 3,022,816	=	

FOOD AND NUTRITION SERVICES REVENUE (FUND 51)

State Funds: State Lunch and Breakfast Program (including Breakfast After the Bell).

Federal Funds: Federal funds are based on the estimated number of lunches served in 2018-2019 school year. The Congressional Budget Action determines the rate of reimbursements each year and is released July 1.

The current rates of reimbursement are:

	Lunch	Breakfast	Snack
Free	\$3.33	\$2.14	\$0.91
Reduced	\$2.93	\$1.84	\$0.00
Paid	\$0.33	\$0.31	\$0.00

Note: Section 205 of the Healthy, Hunger-Free Kids Act of 2010 requires school food authorities participating in the National School Lunch Program to raise lunch prices each year, not to exceed \$0.10; if the average paid lunch does not meet the free lunch reimbursement rate.

For school year (SY) 2018-2019, School Food Authorities (SFA) which, on an average charged less than \$2.92 for paid lunches in SY 2017-2018; are required to adjust their lunch price or add non-Federal funds to the non-profit school food service account to cover the difference. The law caps the required increase in lunch prices at \$0.10 each year. Based on the USDA Paid Lunch Equity calculations, Hampton City Schools will raise lunch prices for SY 2019-2020 by \$0.05.

Hampton City Schools Lunch Prices												
School Year Elementary Second												
2019-2020	\$2.10	\$2.30										
2018-2019	\$2.05	\$2.25										
2017-2018	\$1.95	\$2.15										
2016-2017	\$1.85	\$2.05										

Other Funds: Rebates and interest.

Cash Receipts (Sales): Monies from lunch prices, a la carte sales and catering.

Donated Commodities: Commodity assistance is based on the number of reimbursable lunches served during SY 2018-19 and the congressional mandated rate of assistance.

Fund Balance: The state requires school food service authorities to maintain a reserve of three months operating costs.

FOOD AND NUTRITION SERVICES EXPENDITURES (FUND 51)

Salaries: The increase in salaries is due to a 3% salary adjustment for food service staff.

Food Costs – Purchased: Food costs are projected to be flat due to the net impact of efficiencies in inventory management and higher costs for food.

Donated Commodities: Cost are projected to be fairly consistent with FY 2019.

Supplies: Costs are projected to decrease based on current supply inventory available for use.

Purchased Services: Costs are projected to decrease primarily due to the transfer of Cafe Monitors from Food Services to the Operating Fund. Cafe Monitors are provided through a third party organization.

Employment Benefits: The net decrease is due to the impact of the 3% salary increase on fringe benefits, increases in healthcare costs, and adjustments based on FY19 actual costs.

Capital Outlay: The decrease is based on projected equipment replacements planned for FY20.

Other Expenses: The increase in other costs is due to increased fees related to the Food Services management software, Horizon.

Indirect Costs: This line item is the cost charged to Food and Nutrition Services by Fund 50.

Hampton City Schools currently has 14 schools that participate in the USDA Community Eligibility Provision (CEP) program. The CEP school meal program provides the option for school divisions with high percentages of low-income households to offer school breakfast and lunch meals at no charge to all students in participating schools without collecting meal applications.

The USDA provides guidelines on division-wide CEP eligibility. Division-wide eligibility is based on an Identified Student Percentage (ISP) of 40% or more. Identified Students are defined as students approved for free meals through means other than completing an individual application (e.g., Supplemental Nutrition Assistance Program or SNAP, homeless, runway, foster).

The number of Identified Students is divided by the total enrollment to determine the Identified Student Percentage. HCS division-wide ISP is currently 41%.

The ISP is important because it determines the percentage of meals that will be reimbursed at the Federal Free Rate or the Federal Paid Rate.

2018-2019 USDA Free Rate: Lunch \$3.33 and Breakfast \$2.14

2018-2019 USDA Paid Rate: Lunch \$0.33 and Breakfast \$0.31

If a school or group of schools has an ISP of 62.5% or greater, then all meals served are reimbursed at the Free Rate.

If a school or group of schools has an ISP of 55% to 62.4%, 88% to 99% of the meals served are reimbursed at the Free Rate.

If a school or group of schools has an ISP below 55%, the USDA recommends that school divisions evaluate the financial impact of implementing CEP because meals not reimbursed at the Free Rate will be reimbursed at the Paid Rate and no student payments can be collected for revenue shortfalls.

In line with the USDA recommendation, the financial and operational impact of implementing CEP at other schools is done annually and it was determined to continue the CEP program at the current 14 schools for FY 2019-2020 in order to ensure that all students continue to receive a variety of fresh fruits and vegetables and quality school meals as a result of maintaining financial stable operations.

Students, who are in non-CEP schools, may still be eligible for free or reduced meals through the USDA free or reduced lunch application or through direct certification.

REIMBURSABLE PROJECTS FUND (FUND 60)

REIMBURSABLE PROJECTS FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE EXPENDITURES BY OBJECT

	FY16	FY17	FY18	FY19	FY20	FY21^	FY22^	FY23^
REVENUES	Actual	Actual	Actual	Actual	Budget	Forecast	Forecast	Forecast
State Funds	\$ 1,049,539	\$ 953,353	\$ 996,383	\$ 1,626,745	\$ 1,775,270	\$ 1,775,270	\$ 1,775,270 \$	1,775,270
Federal Funds (includes pass through)	13,085,742	13,515,279	13,448,923	14,331,149	17,936,975	18,295,715	18,661,629	19,034,862
Other Funds	1,182,156	1,033,503	890,385	421,557	1,676,931	1,681,631	1,681,631	1,681,631
Total Revenues	15,317,437	15,502,135	15,335,691	16,379,451	21,389,176	21,752,616	22,118,530	22,491,763
EXPENDITURES								
Personnel Services	8,702,472	8,827,971	8,732,612	9,731,482	11,151,164	11,334,472	11,521,445	11,712,158
Fringe Benefits	2,910,984	3,067,637	3,164,186	3,306,283	3,912,701	3,977,019	4,042,624	4,109,541
Contract Services	1,328,607	1,172,878	1,317,225	992,067	1,599,693	1,625,989	1,652,812	1,680,171
Internal Services	44,256	61,885	81,904	73,562	218,096	221,681	225,337	229,068
Other Charges	765,728	652,228	686,786	634,223	897,053	919,931	935,106	950,585
Materials and Supplies	622,240	838,712	655,059	675,603	1,016,900	1,033,616	1,050,667	1,068,058
Payments to Other Agencies	-	648,024	687,346	673,080	763,000	775,543	788,336	801,385
Capital	571,576	685,570	245,347	1,104,709	2,256,671	2,293,767	2,331,605	2,370,199
Contingencies	448,914	-	19,726	-	-	-	-	-
Fund Transfers	44,054	20,143	-	12,966	-	-	-	-
Total Expenditures	15,438,832	15,975,047	15,590,191	17,203,975	21,815,278	22,182,018	22,547,932	22,921,165
OTHER FINANCING SOURCES/USES								
Transfer to Athletics Fund	(7,686)	(4,267)	(3,807)	(4,716)	(8,000)	(4,700)	(4,700)	(4,700)
Transfer from School Operating Fund	434,102	434,102	434,102	434,102	434,102	434,102	434,102	434,102
Total other sources/uses	426,416	429,835	430,295	429,386	426,102	429,402	429,402	429,402
Excess of revenues and other sources over (under) expenditures and other uses	305,021	(43,077)	175,795	(395,138)	-	-	-	-
Fund Balance July 1	704,864	1,009,885	966,808	1,142,603	747,465	747,465	747,465	747,465
Fund Balance - June 30	\$ 1,009,885	\$ 966,808	\$ 1,142,603	\$ 747,465	\$ 747,465	\$ 747,465	\$ 747,465 \$	747,465

Note: Totals may not add due to rounding.

^Assumptions for Forecasted Years:

State and Other funds are forecasted to be consistent with FY 2020. Federal funds are forecasted to have slight growth of 1%. The revenue forecast does not include any new or additional programs.
The forecasted years are an estimate of the future outlook and are provided for informational purposes only. This information is not provided for budget planning/development purposes.

HAMPTON CITY SCHOOLS REIMBURSABLE PROJECTS (FUND 60) FY 2019-2020

REVENUE	2018-2019 Original		:	2018-2019 Revised		2019-2020 Proposed		ncrease/ ecrease (\$)	Increase/ Decrease (%)	
STATE FUNDS FEDERAL FUNDS TUITION OTHER FUNDS	\$	1,109,219 17,420,753 145,470 2,069,475	\$	2,625,410 19,105,758 149,470 2,237,179	\$	1,775,270 17,936,975 155,700 1,955,333	\$	(850,140) (1,168,783) 6,230 (281,846)	-32.38% -6.12% 4.17% -12.60%	
TOTAL REVENUES	\$	20,744,917	\$	24,117,817	\$	21,823,278	\$	(2,294,539)	-9.51%	
APPROPRIATIONS										
TOTAL PERSONNEL SERVICES TOTAL FRINGE BENEFITS	\$	11,767,221 4,169,691	\$	12,321,290 4,329,885	\$	11,151,164 3,912,701	\$	(1,170,126) (417,184)	-9.50% -9.63%	
TOTAL PROFESSIONAL SERVICES		1,809,571		1,771,765		1,599,693		(172,072)	-9.71%	
TOTAL INTERNAL SERVICES		135,590		241,555		218,096		(23,459)	-9.71%	
TOTAL OTHER CHARGES		909,568		1,002,406		905,053		(97,353)	-9.71%	
TOTAL MATERIALS AND SUPPLIES		873,946		1,126,284		1,016,900		(109,384)	-9.71%	
TOTAL PAYMENTS TO OTHER AGENCIES		752,000		852,905		763,000		(89,905)	-10.54%	
TOTAL CAPITAL		327,330		2,471,728		2,256,671		(215,057)	-8.70%	
TOTAL APPROPRIATIONS	\$	20,744,917	\$	24,117,817	\$	21,823,278	\$	(2,294,539)	-9.51%	

HAMPTON CITY SCHOOLS REIMBURSABLE PROJECTS (FUND 60) FY 2019-2020

APPROPRIATIONS	2018-2019 Original		 2018-2019 Revised	_	019-2020 Projected	 crease/ ecrease (\$)	Increase/ Decrease (%)
NEW HORIZONS (GOVERNOR'S SCHOOL/WORKFORCE CENTER)	\$	675,000	\$ 852,905	\$	763,000	\$ (89,905)	-10.54%
YEAR ROUND SCHOOL PLANNING		100,000	1,377,369		612,919	(764,450)	-55.50%
TEACHER RECRUITMENT AND RETENTION		74,000	16,000		16,000	-	0.00%
HIGH SCHOOL PROGRAM INNOVATION		50,000	46,770		-	(46,770)	-100.00%
ADULT ED ISAEP		33,174	33,421		33,420	(1)	0.00%
MCKINNEY VENTO		27,900	40,900		40,900	-	0.00%
TEACHER MENTOR PROGRAM		22,115	22,286		22,286	-	0.00%
CAREER SWITCHER PROGRAM		6,000	6,000		6,000	-	0.00%
DRIVER EDUCATION		-	-		44,000	44,000	100.00%
MIDDLE SCHOOL TEACHER CORPS		20,000	20,000		20,000	-	0.00%
CHILD AND ADULT CARE FOOD PROGRAM		-	4,910		-	(4,910)	-100.00%
VIRGINIA NO KID HUNGRY CAMPAIGN		-	13,096		-	(13,096)	-100.00%
SPECIAL EDUCATION - LOCAL AND REGIONAL FACILITIES		1,030	1,030		1,022	(8)	-0.78%
SCHOOL SECURITY EQUIPMENT GRANT		100,000	100,000		125,000	25,000	25.00%
VIRGINIA READING CORP PARTNERSHIP		-	60,000		60,000	-	0.00%
VISION SCREENING GRANT PROGRAM		-	 30,723		30,723	 -	0.00%
TOTAL STATE FUNDS	\$	1,109,219	\$ 2,625,410	\$	1,775,270	\$ (850,139)	-32.38%
TITLE I LOCAL EDUCATION AGENCY	\$	7,318,234	\$ 7,991,471	\$	7,803,218	\$ (188,253)	-2.36%
TITLE VIB SPECIAL ED FLOWTHROUGH		5,637,787	6,058,975		6,214,903	155,928	2.57%
TITLE IV - 21ST CENTURY		2,095,959	1,987,929		1,951,039	(36,890)	-1.86%
TITLE II PART A TRAINING AND RECRUITING		1,030,956	1,200,522		721,879	(478,642)	-39.87%
TITLE II STUDENT SUPPORT/ACADEMIC ACHIEVEMENT		-	249,335		223,932	(25,403)	-10.19%
TITLE I NEGLECTED AND DELINQUENT		-	38,505		1,722	(36,783)	-95.53%
TITLE I SCHOOL IMPROVEMENT		522,940	245,881		13,118	(232,764)	-94.67%
CARL PERKINS VOC/TECH EDUCATION		436,181	683,039		424,911	(258,128)	-37.79%
NOAA ENVIRONMENTAL LITERACY PROGRAM		42,392	96,526		-	(96,526)	-100.00%
TITLE IV A STUDENT SUPPORT/ACADEMIC ACHIEVEMENT		142,959	301,432		365,908	64,476	21.39%
TITLE VIB SPECIAL ED PRESCHOOL		71,252	75,160		80,730	5,570	7.41%
FORT MONROE NATIONAL MONUMENT PARTNERSHIP		33,000	84,095		49,000	(35,095)	-41.73%
TITLE III PART A ENGLISH AS A SECOND LANGUAGE		84,507	83,081		76,962	(6,119)	-7.37%
TITLE III PART A IMMIGRANT AND YOUTH		4,586	 9,807		9,652	 (155)	-1.58%
TOTAL FEDERAL FUNDS	\$	17,420,753	\$ 19,105,758	\$	17,936,975	\$ (1,168,782)	-6.12%

HAMPTON CITY SCHOOLS REIMBURSABLE PROJECTS (FUND 60) FY 2019-2020

APPROPRIATIONS		018-2019 Original		018-2019 Revised		019-2020 Projected		crease/ ecrease (\$)	Increase/ Decrease (%)	
GENERAL/CONTRACTED ADULT EDUCATION	\$	21,000	\$	25,000	\$	25,000	\$	-	0.00%	
REGULAR SUMMER SCHOOL (NON-REMEDIAL)	Ŧ	54,000	Ŧ	54,000	+	100,000	Ŧ	46,000	85.19%	
DRIVER EDUCATION		61,000		61,000		17,000		(44,000)	-72.13%	
SUMMER PROGRAMS (BAND AND BEHIND THE WHEEL)		9,470		9,470		13,700		4,230	44.67%	
TOTAL TUITION	\$	145,470	\$	149,470	\$	155,700	\$	6,230	4.17%	
C-PEG TELEVISION	\$	1,459,610	\$	1,462,705	\$	1,568,069	\$	105,364	7.20%	
ADULT ED AND FAMILY LITERACY		123,328		128,221		128,221		-	0.00%	
1:1 INITIATIVE REPAIRS		268,243		300,444		119,262		(181,182)	-60.30%	
CONCESSION OPERATIONS		70,000		70,000		44,000		(26,000)	-37.14%	
AMERICAN HONDA FOUNDATION		-		43,502		-		(43,502)	-100.00%	
EARLY COLLEGE PROGRAM		-		5,679		-		(5,679)	-100.00%	
VENDING OPERATIONS		50,000		50,000		20,000		(30,000)	-60.00%	
RACE TO GED		33,993		38,916		38,916		-	0.00%	
GCA LITERACY INITIATIVE		-		115		-		(115)	-100.00%	
TITLE I PUBLIC SURPLUS		-		643		-		(643)	-100.00%	
GAE/EDP GRANT		13,275		-		-		-	0.00%	
PHS ROBOTICS GRANT		-		20,392		-		(20,392)	-100.00%	
EXTERNAL DIPLOMA PROGRAM		13,000		10,000		10,000		-	0.00%	
SUMMER TEACHER INSTITUTE		-		30,600		-		(30,600)	-100.00%	
YOUTH VIOLENCE PREVENTION PROGRAM		10,000		10,000		-		(10,000)	-100.00%	
CPR PROGRAM		22,070		22,326		10,093		(12,233)	-54.79%	
DAIRY ALLIANCE SUMMER FEEDING		-		7,964		-		(7,964)	-100.00%	
NEA URBAN GRANT		-		6,416		5,979		(438)	-6.82%	
ENEROC UTILITY REBATES		2,312		2,312		9,000		6,688	289.27%	
NORTHROP GRUMMAN FAB LAB		3,644		3,588		1,794		(1,794)	-50.00%	
HAMPTON READS ONE BOOK		-		18,000		-		(18,000)	-100.00%	
JAZZ LEGACY GRANT		-		2,009		-		(2,009)	-100.00%	
EARLY CHILDHOOD INCLUSION PROGRAMS		-		1,600		-		(1,600)	-100.00%	
COMMITMENT TO GRADUATE-AOH		-		1,493		-		(1,493)	-100.00%	
FAMILY ENGAGEMENT SUMMIT		-		254		-		(254)	-100.00%	
TOTAL OTHER FUNDS	\$	2,069,475	\$\$	2,237,179	\$	1,955,333	\$	(281,846)	-12.60%	
TOTAL APPROPRIATIONS	\$	20,744,917	\$_\$2	24,117,817	\$	21,823,278	\$	(2,294,536)	-9.51%	

RENTAL INCOME FUND (FUND 65)

RENTAL INCOME FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE EXPENDITURES BY OBJECT

REVENUES	FY16 Actual	FY17 Actual	FY18 Actual		FY19 Actual		FY20 Budget	FY21^ Forecast		FY22^ Forecast		FY23^ Forecast	
Rental Income	\$ 206,276	\$ 221,091	\$ 131,385	\$	161,988	\$	163,025	\$	172,176	\$	173,568	\$	175,001
Total Revenues	 206,276	221,091	131,385		161,988		163,025		172,176		173,568		175,001
EXPENDITURES													
Contract Services Other Charges	2,075	175,452	30,670		191,839		117,025 46,000		126,176 46,000		127,568 46,000		129,001 46,000
Other Charges	-	-	-		-		40,000		40,000		40,000		40,000
Total Expenditures	 2,075	175,452	30,670		191,839		163,025		172,176		173,568		175,001
OTHER FINANCING SOURCES/USES													
Total other sources/uses	 -	-	-		-		-		-		-		-
Excess of revenues and other sources over		45.000			(00.054)								
(under) expenditures and other uses	204,201	45,639	100,715		(29,851)		-		-		-		-
Fund Balance July 1	 853,525	1,057,726	1,103,365		1,204,080		1,174,229		1,174,229		1,174,229		1,174,229
Fund Balance - June 30	\$ 1,057,726	\$ 1,103,365	\$ 1,204,080	\$	1,174,229	\$	1,174,229	\$	1,174,229	\$	1,174,229	\$	1,174,229

Note: Totals may not add due to rounding.

^Assumptions for Forecasted Years:

- Future revenue is based on current lease agreements and does not include any new or additional rental lease agreements.

- The forecasted years are an estimate of the future outlook and are provided for informational purposes only. This information is not provided for budget planning/development purposes.

HAMPTON CITY SCHOOLS RENTAL INCOME FY 2019-2020

REVENUE	18 - 2019 Revised	 19 - 2020 roposed	 crease/ ccrease (\$)	Increase/ Decrease (%)		
Rental - Office of Human Affairs (Mallory)	\$ 43,719	\$ 45,031	\$ 1,312	3.00%		
Rental - Dental Office (Wellness Center)	20,400	20,400	-	0.00%		
Rental - Source 4 Teachers (Ruppert Sargent)	2,782	2,782	-	0.00%		
Rental - Downtown Hpt Child Development (MP)	94,812	94,812	-	0.00%		
Appropriation Transfer From Fund Balance	 294,000	 -	 (294,000)	-100.00%		
TOTAL REVENUES	\$ 455,713	\$ 163,025	\$ (292,688)	-64.23%		
APPROPRIATIONS						
Contracted Repair Services	\$ 161,713	\$ 117,025	\$ (44,688)	-27.63%		
Electrical Services	-	38,445	38,445	100.00%		
Water and Sewer Services	-	7,555	7,555	100.00%		
Capital Outlay - Replacement	 294,000	 	 (294,000)	-100.00%		
TOTAL APPROPRIATIONS	\$ 455,713	\$ 163,025	\$ (292,688)	-64.23%		

ATHLETICS FUND (FUND 94)

ATHLETICS FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE EXPENDITURES BY OBJECT

	FY16	FY17	FY18	FY19	FY20	FY21^		FY22^		FY23^
REVENUES	Actual	Actual	Actual	Actual	Budget	Forecast	F	orecast	F	orecast
Other Receipts	\$ 166,520	\$ 170,463	\$ 151,940	\$ 149,943	\$ 174,000	\$ 170,300	\$	170,300	\$	170,300
Total Revenues	 166,520	 170,463	 151,940	149,943	174,000	170,300		170,300		170,300
EXPENDITURES										
Personnel Services	21,623	21,050	23,102	25,991	22,500	27,000		27,000		27,000
Fringe Benefits	10,285	9,395	9,431	7,153	1,730	2,065		2,065		2,065
Contract Services	132,040	152,978	141,626	138,028	165,160	143,000		143,000		143,000
Other Charges	164,356	178,780	160,084	157,654	176,880	160,000		160,000		160,000
Materials and Supplies	116,281	107,824	105,728	82,462	116,600	106,805		106,805		106,805
Capital	8,294	10,849	-	11,062	-	-		-		-
Contingencies	 -		-	8,079	13,130	13,130		13,130		13,130
Total Expenditures	452,880	480,876	439,971	430,429	496,000	452,000		452,000		452,000
OTHER FINANCING SOURCES/USES										
Transfer from School Operating Fund	287,000	287,000	277,000	277,000	277,000	277,000		277,000		277,000
Transfer from Reimbursable Projects Fund	 7,686	4,267	3,807	4,716	8,000	4,700		4,700		4,700
Total other sources/uses	 294,686	291,267	280,807	281,716	285,000	281,700		281,700		281,700
Excess of revenues and other sources over										
(under) expenditures and other uses	8,326	(19,146)	(7,224)	1,230	(37,000)	-		-		-
Fund Balance July 1	 201,527	209,852	190,706	183,482	184,712	147,712		147,712		147,712
Fund Balance - June 30	\$ 209,852	\$ 190,706	\$ 183,482	\$ 184,712	\$ 147,712	\$ 147,712	\$	147,712	\$	147,712

Note: Totals may not add due to rounding.

^Assumptions for Forecasted Years:

- Revenue will not increase as much as originally projected for FY 2020 thus a decrease is expected in forecasted receipts. This forecast does not include any new or additional programs or services. - The forecasted years are an estimate of the future outlook and are provided for informational purposes only. This information is not provided for budget planning/development purposes.

HAMPTON CITY SCHOOLS ATHLETICS FUND (FUND 94) FY 2019-2020

	A	18-2019 oproved Budget	Pr	19-2020 oposed Budget	ease/ ease (\$)	Increase/ Decrease (%)
Revenue						
Fund 50 Transfer	\$	277,000	\$	277,000	\$ -	0.00%
Football		65,000		65,000	-	0.00%
Basketball		42,000		42,000	-	0.00%
Wrestling		2,500		2,500	-	0.00%
Volleyball		6,500		6,500	-	0.00%
Miscellaneous (Passes/Interest)		13,000		13,000	-	0.00%
Concession Revenue		8,000		8,000	-	0.00%
Activity Fees		45,000		45,000	-	0.00%
Fund Balance		37,000		37,000	 -	0.00%
Total Estimated Revenue	\$	496,000	\$	496,000	\$ -	0.00%
Appropriations						
High School Allocations	\$	228,020	\$	228,020	\$ -	0.00%
Security		55,000		55,000	-	0.00%
Officials		94,000		94,000	-	0.00%
Workers		22,500		22,500	-	0.00%
Contingency		13,130		13,130	-	0.00%
Swimming Pool Rentals		10,500		10,500	-	0.00%
Administrative Expenses		1,000		1,000	-	0.00%
Medical Supplies		12,000		12,000	-	0.00%
Football Insurance		8,250		8,250	-	0.00%
Mileage		1,000		1,000	-	0.00%
Post-Season Travel		35,000		35,000	-	0.00%
Golf Course Rental		2,000		2,000	-	0.00%
Amusement Tax		13,000		13,000	-	0.00%
Communication Technology		600		600	 -	0.00%
Total Appropriations	\$	496,000	\$	496,000	\$ -	0.00%

HAMPTON CITY SCHOOLS ATHLETICS FUND (FUND 94) HIGH SCHOOL ALLOCATIONS 2019-2020

Fund Number	Description	AMOUNT DEPOSITED INTO EACH ACCOUNT AT EACH SCHOOL								
			Bethel	ŀ	lampton	Keo	coughtan	Ph	noebus	Totals
9020	Purchasing, Contingency	\$	1,200	\$	1,200	\$	1,200	\$	1,200	\$ 4,800
6900	Trophies, Sports, Letters, Initials		1,300		1,300		1,300		1,300	5,200
568	Cheerleaders		1,050		1,050		1,050		1,050	4,200
5802	VHSL Membership, Dues/Meetings		3,700		3,700		3,700		3,700	14,800
551	Baseball		1,050		1,050		1,050		1,050	4,200
552	Basketball		1,050		1,050		1,050		1,050	4,200
553	Football Supplies		8,400		8,400		8,400		8,400	33,600
554	Basketball (Girls)		1,050		1,050		1,050		1,050	4,200
555	Track (Girls)		1,150		1,150		1,150		1,150	4,600
556	Golf		750		750		750		750	3,000
557	Soccer (Boys)		1,050		1,050		1,050		1,050	4,200
558	Swimming		500		500		500		500	2,000
559	Tennis (Boys)		600		600		600		600	2,400
560	Tennis (Girls)		600		600		600		600	2,400
561	Track (Boys)		1,150		1,150		1,150		1,150	4,600
562	Wrestling		850		850		850		850	3,400
563	Softball		1,050		1,050		1,050		1,050	4,200
564	Forensics/Debate		400		400		400		400	1,600
565	Field Hockey		1,050		1,050		1,050		1,050	4,200
566	Uniforms		6,505		6,505		6,505		6,505	26,020
567	Soccer (Girls)		1,050		1,050		1,050		1,050	4,200
571	Volleyball (Boys & Girls)		900		900		900		900	3,600
572	Volleyball (Girls)		900		900		900		900	3,600
5501	Athletic Travel		19,700		19,700		19,700		19,700	78,800
	TOTAL APPROPRIATIONS	\$	57,005	\$	57,005	\$	57,005	\$	57,005	\$ 228,020

CAPITAL IMPROVEMENT PROJECTS (FUND 52)

Hampton City Schools is a fiscally dependent school division pursuant to state law. As a fiscally dependent school division, assessed and market value of taxable property and tax rates do not apply, nor does the school division maintain a debt service fund.

State law prohibits the school division from entering into debt that extends beyond the current fiscal year without the approval of the local governing body. The school division does not prepare or administer a budget for school debt service. The school debt service budget is prepared and administered by the city of Hampton.

The school division has established a fund (Fund 52, Capital Projects) within the accounting system to account for capital improvement transactions. As payments for work done are processed, the city transfers money from its capital fund to cover the expenses as they occur. Funds are generally used for maintenance and improvement projects such as roofs, boilers, gymnasium renovations, façade improvements, etc. Prior to 1980, there had not been any new construction for HCS. Two new PreK-8 schools were built and opened in the fall of 2010.

For the purposes of this process, capital expenditures are defined as items that have a single acquisition cost of \$5,000 or more and a minimum useful life of five years. Those items, which can be clearly classified as major improvements, rather than routine maintenance or equipment replacement, are defined as capital for the purposes of this program. It includes major expenditures for physical facilities, to include but not be limited to, roof replacement, window replacement, HVAC replacement, ceiling tile/lighting upgrades, bathroom renovations, flooring upgrades, interior and exterior painting, building additions or significant modifications, and other structural upgrades. Vehicles intended for use on the streets and highways are not included in the capital improvement program (CIP).

The CIP funds approximately \$2.4 million in improvements each year, meeting requests developed through a planning process involving stakeholders at each school. In addition, the city allocates \$2.9 million that was recommended by the school investment panel (SIP) to be provided annually beginning in FY 2007, for school renovation and remodeling. The total available is \$5,287,500 per year. The SIP also recommends funds for new construction.

As part of the FY 2020 budget development process, the city of Hampton approved an additional \$1 million for capital improvements. In total, \$6,287,500 is appropriated for school capital projects for FY 2020.

In order to objectively identify the relative urgency of needed improvements at each school, criteria were established to rank projects as tier 1 (high/critical need), tier 2 (moderate need) or tier 3 (longer range need). While not all criteria may apply to every project, all items will be considered in assigning each project to a tier. The criteria for each tier is as follows:

CRITERIA				
Tier 1	Tier 2	Tier 3		
Regulatory compliance: American Disabilities				
Act, Occupational, Safety and Health				
Administration, Office of Civil Rights,				
Environmental Protection Agency and Virginia				
Department of Transportation				
Life/safety issue-critical need				
Life cycle/condition assessment:	Life cycle/condition assessment:	Life cycle/condition assessment:		
1) Need is within 0-2 years	1) Need is within 3-4 years	1) Need is 5 years or more		
	2) Measurable return on	2) Improves building function, but is		
2) Partial replacement in progress/complete	investment (ROI)	not required		
Required for instructional needs	3) Safety/security improvement	3) Improves curb appeal/aesthetics		
Positive improvement to instructional	4) Partial alignment with strategic	4) No alignment with strategic goals		
environment	goals			
		5) Low cost to repair/alternative		
5) Full alignment with strategic goals		solutions		
6) Reoccurring failures/performance				

The current capital improvement plan FY 2019 - FY 2023 is outlined over the next 5 pages.

School	Project	Budget
Elementary:		
Asbury	Enclose Breezeway	\$ 700,000
Bassette	Design/Install Front Canopy	300,000
Burbank	Replace Chiller and Boiler	300,000
Langley	HVAC Replacement	575,000
Phillips/Tucker Capps	Restroom Upgrades	100,000
Tucker Capps	Expand Parking Lot	400,000
Secondary:		
Bethel	Replace HVAC Ph. 2	500,000
Eaton, Lindsay,		
Spratley, Syms	Replace Parking Lot Lights	75,000
Jones	Replace HVAC with VRS	1,237,500
Lindsay	Replace Windows	75,000
Syms	Replace Windows	75,000
Division-wide:		
Alt. Learning Center	Expand Parking Lot	450,000
Division-wide	Technology Infrastructure	500,000

School	Project	Budget		
Elementary:				
Asbury	Replace Windows	\$ 650,000		
Tucker Capps	Replace Roof	1,000,000		
Secondary:				
Bethel, Kecoughtan, Eaton, Spratley	Design and Replace Windows	737,500		
Hampton, Eaton, Syms	Restroom Upgrades	100,000		
Jones	Replace Roof Ph. 2	800,000		
Jones	Replace Front Windows Ph. 2	500,000		
Kecoughtan	Replace Roof Ph. 3 Library	1,000,000		
Division-wide	Technology Infrastructure	500,000		

School	Project	Budget		
Elementary:				
Burbank	Replace Pod Roofs	\$ 800,000		
Machen	Expand Parking Driveway Loop	800,000		
Tucker Capps	Replace HVAC	807,500		
Tyler	Replace HVAC	850,000		
Secondary:				
Eaton, Syms	Replace Glass Window Walls	20,000		
Jones	Resurface Gym with Wood Floor	700,000		
Kecoughtan	Resurface Front Driveway Loop	200,000		
Kecoughtan, Lindsay, Spratley	Replace Glass Window Walls	30,000		
Lindsay, Spratley	Restroom Upgrades	80,000		
Phoebus	Replace Roof Ph. 2	1,000,000		

School	Project	Budget		
Elementary:				
Barron	Replace HVAC	\$ 900,000		
Forrest	Replace HVAC	900,000		
Phillips	Replace HVAC	900,000		
Tucker Capps	Replace Roof	900,000		
Secondary:				
Bethel	Replace Windows	125,000		
Hampton	Replace Roof 2nd Floor	500,000		
Kecoughtan	Replace Driveway Lighting	170,000		
Spratley	Resurface Parking Lot	142,500		
Division-wide:				
Alt. Learning Center	Replace Windows	750,000		

School	Project	Budget
Division-wide	Technology Support	500,000
Booker Elementary	Replace HVAC	\$ 1,000,000
Smith Elementary	Replace HVAC	1,000,000
Forrest Elementary	Resurface Driveway	172,000
Kraft Elementary	Replace HVAC	1,000,000
Tarrant Middle	Replace Windows Ph.2	700,000
Lindsay Middle	Replace Floor Tiles	200,000
Lindsay Middle	Raise Front Entrance Windows	75,500
Tarrant Middle	Remove AB Ceiling	400,000
Eaton Middle	Replace Hall Ceiling and Lights	180,000
Phillips Elementary	Upgrade Restrooms (2)	60,000

OTHER POST-EMPLOYMENT BENEFITS

Other post-employment benefits (OPEB) are benefits (other than pensions) that an organization provides to retired employees. These benefits principally include healthcare benefits, but can also include life insurance, disability, long-term care, legal, and other benefits.

The school division provides the following other post-employment benefits:

Healthcare and Dental (School Board Sponsored Plan)

The school division allows employees, who have been enrolled in the School Board health and/or dental insurance plan for a minimum of five consecutive years prior to retirement, to use their accrued sick leave towards a health or dental subsidy as follows:

- 100 days = \$100 per month up to a total maximum subsidy of \$5,000
- 150 days = \$150 per month up to a total maximum subsidy of \$7,500
- 200 days = \$200 per month up to a total maximum subsidy of \$10,000
- 250 days = \$250 per month up to a total maximum subsidy of \$12,500
- 300 days = \$300 per month up to a total maximum subsidy of \$15,000

Since retiree premiums are not based on a separate plan structure, there is an implicit rate subsidy, which is also considered other post-employment benefits. The retirees and their dependents have the same benefits as active employees.

Once a retiree becomes eligible for Medicare at the age of 65, the retiree and their dependents are terminated from the plan.

The School Board contributions are made for retirees on a pay-as-you-go basis. At the end of June 30, 2019, total contributions were \$1,305,003.

As of the end of June 30, 2019, the total retiree medical OPEB liability was \$4,612,120 and was measured as of June 30, 2018, and determined by an actuarial valuation as of that date.

Virginia Retirement System (VRS) Health Insurance Credit Program

The School Board participates in the VRS Health Insurance Credit (HIC) Program which is a multiple-employer, cost-sharing plan. All full-time permanent (professional) salaried employees of public schools covered under VRS are eligible to participate in the program. The VRS, which also administers the plan, determines the required contribution rate for each year. At the end of June 30, 2019, the School Board

contributed \$1,305,003 into the HIC program.

Since this program is a cost-sharing plan, all school divisions in Virginia contribute to one plan and are allocated a proportionate share of OPEB liability. At the end of June 30, 2019, the School Board's proportionate share of the VRS HIC OPEB liability was \$17,258,000. The liability was measured as of June 30, 2018, and determined by an actuarial valuation as of that date.

Virginia Retirement System (VRS) Group Life Insurance Program

The School Board participates in the VRS Group Life Insurance (GLI) Program which is a multiple-employer, cost-sharing plan.

All full-time, salaried permanent employees of the state agencies, teachers and employees of participating political subdivisions are automatically covered by the VRS Group Life Insurance Program upon employment. The VRS, which also administrates the plan, determines the required contribution rate for each year. At the end of June 30, 2019, the School Board contributed \$595,702 into the GLI program.

Since this program is a cost-sharing plan, all state agencies and school divisions in Virginia contribute to one plan and are allocated a proportionate share of OPEB liability. At the end of June 30, 2019, the School Board's proportionate share of the VRS GLI OPEB liability was \$9,150,000. The liability was measured as of June 30, 2018, and determined by an actuarial valuation as of that date.

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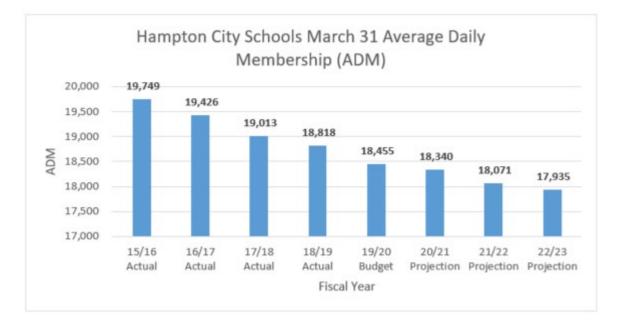
INFORMATIONAL SECTION

Hampton City Schools Enrollment

As part of the budget development process, enrollment projections are done using the University of Virginia Weldon Cooper Center model as a starting point. This model looks at grade progression ratios, birth rates, and historical data to project future enrollment. The results of this model are compared and adjusted based on local knowledge of recent trends and the impact of changes in the instructional program.

The first enrollment projection calculated is the September 30 (or fall) enrollment. The fall enrollment drives the number of instructional and support positions needed to provide educational and support services to students and it is used as a basis for school level per pupil allocations. For FY 2020, fall 2019 enrollment is projected to be 19,303 for grades PreK-12 (18,651 for Grades K-12 only).

The second enrollment projection calculated is the March 31 (or spring) Average Daily Membership (ADM). The spring ADM is a main driver in state funding and only includes grades K-12 as the state funding for pre-kindergarten students is funded based on slots allocated to school divisions under the Virginia Preschool Initiative program. Additionally, some students in grades K-12 are excluded from the ADM calculation. For example, students receiving services in a Special Education Regional Program are excluded from the calculation because the state provides funding for these students under a separate program. For FY 2020, spring ADM is projected to be 18,455.



Hampton City Schools Projected Fall 2019 Student Membership (Unadjusted)

School Name	VP	SP	KG	1	2	3	4	5	6	7	8	9	10	11	12	Total	
Aberdeen Elementary School	34	2	70	70	69	73	61	71	0	0	0	0	0	0	0	451	_
Andrews PreK-8 School	80	6	106	119	101	89	97	83	105	115	79	0	0	0	0	979	
Armstrong Elementary School	0	0	44	51	46	45	73	46	0	0	0	0	0	0	0	306	
Asbury Elementary School	0	3	80	69	71	60	65	56	0	0	0	0	0	0	0	404	
Barron Elementary School	0	13	59	58	58	55	55	53	0	0	0	0	0	0	0	352	
Bassette Elementary School	0	10	81	80	75	66	51	60	0	0	0	0	0	0	0	423	
Bethel High School	0	0	0	0	0	0	0	0	0	0	0	535	442	366	311	1,654	
Booker Elementary School	0	6	60	61	56	43	61	55	0	0	0	0	0	0	0	343	
Bridgeport Academy	0	0	0	0	0	0	1	0	2	2	3	8	5	2	5	27	
Bryan Elementary School	0	3	63	62	50	59	59	56	0	0	0	0	0	0	0	353	
Burbank Elementary School	36	2	65	71	62	45	52	41	0	0	0	0	0	0	0	375	
Adult and Alternative Learning Center	0	0	0	0	0	0	0	0	0	1	2	5	27	35	52	121	
Cary Elementary School	1	1	52	49	53	64	64	54	0	0	0	0	0	0	0	338	
Cooper Elementary School	0	9	55	61	62	59	60	61	0	0	0	0	0	0	0	367	
Eaton Fundamental Middle School	0	0	0	0	0	0	0	0	209	210	180	0	0	0	0	598	
Forrest Elementary School	2	3	94	63	75	57	79	60	0	0	0	0	0	0	0	433	
Hampton High School	0	0	0	0	0	0	0	0	0	0	0	501	378	322	269	1,469	
Jones Magnet Middle School	0	0	0	0	0	0	0	0	213	224	196	0	0	0	0	633	
Kecoughtan High School	0	0	0	0	0	0	0	0	0	0	0	465	405	388	328	1,586	
Kraft Elementary School	0	0	69	75	65	52	56	85	0	0	0	0	0	0	0	403	
Langley Elementary School	36	1	76	98	83	82	81	71	0	0	0	0	0	0	0	528	
Lindsay Middle School	0	0	0	0	0	0	0	0	163	213	199	0	0	0	0	575	
Machen Elementary School	0	2	76	59	76	63	56	68	0	0	0	0	0	0	0	400	
Moton Early Childhood Center	202	12	0	0	0	0	0	0	0	0	0	0	0	0	0	214	
Performance Learning Center	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Phenix PreK-8 School	90	8	125	140	108	137	135	155	145	137	152	0	0	0	0	1,330	
Phillips Elementary School	0	3	59	58	61	64	64	65	0	0	0	0	0	0	0	374	
Phoebus High School	0	0	0	0	0	0	0	0	0	0	0	293	256	217	189	955	
SEAP	1	22	0	5	13	5	6	8	10	12	6	14	10	10	25	146	
Smith Elementary School	34	2	51	70	56	52	60	68	0	0	0	0	0	0	0	394	
Spratley Gifted Center	0	0	0	0	0	110	90	106	204	188	141	0	0	0	0	838	
Syms Middle School	0	õ	0 0	Õ	0 0	0	0	0	226	249	244	0 0	0	0	0	720	
Tarrant Middle School	0	õ	0 0	Õ	0 0	0 0	õ	Õ	181	162	153	0 0	0	0	0	496	
Tucker-Capps Elementary School	0	10	46	50	51	42	58	54	0	0	0	0	0	0	0	312	
Tyler Elementary School	0	0	76	67	84	42 54	49	56	0	0	0	0	0	0	0	387	
VPIO	18	0	0	0	0	0	49	0	0	0	0	0	0	0	0	18	
District Total	534	118	1,408	1,440	1,379	1,376	1,433	1,429	1,458	1,512	1,354	1,821	1,522	1,339	1,180	19,303	—
	554	110	1,400	1,440	1,379	1,370	1,455	1,429	1,400	1,012	1,554	1,021	1,522	1,559	1,100	19,303 18,651	ĸ

Federally Connected Students

Hampton City Schools receives Impact Aid funding from the federal government for students whose parents reside or work on federal property due to the loss of tax revenue for federal property. For FY 2018-2019, the percentage of federally connected students was 13%.

Federally Connected Students		2014	2015	2016	2017	2018
Actual September 30 Student Membership		20,347	20,081	20,035	19,993	19,834
Federally Connected Students (October Survey)		2,593	3,129	2,849	2,838	2,647
Military Special Education	S	9%	7%	7%	8%	8%
Military Regular Education	AL	91%	77%	80%	76%	82%
Other Federally Connected Students Percentage of Federally Connected Students	DER	77%	60%	62%	60%	65%
vs Actual September 30 Student Membership	STI	13%	16%	14%	14%	13%

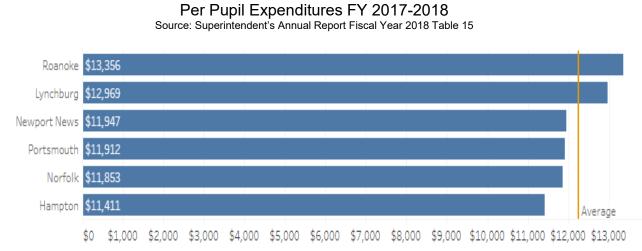
Fall 2018 Membership by Subgroup

Fall Membership by Subgroup			
Subgroup	2016-2017	2017-2018	2018-2019
All Students	20287	19911	19594
Female	9819	9708	9553
Male	10468	10203	10041
American Indian	62	65	62
Asian	385	349	341
Black	12166	11915	11709
Hispanic	1322	1341	1288
Native Hawaiian	39	29	40
White	4889	4698	4585
Two or more races	1424	1514	1569
Students with Disabilities	2625	2648	2644
Students without Disabilities	17662	17263	16950
Economically Disadvantaged	9107	9770	9461
Not Economically Disadvantaged	11180	10141	10133
English Learners	448	530	513
Not English Learners	19839	19381	19081
Foster Care	8	63	56

Source: VDOE School Quality Profiles

Comparison of Per Pupil Expenditures

Below is a comparison of the per pupil expenditures for Hampton City Schools as compared to our peer divisions as identified in the MGT Efficiency Report. The latest data available is for FY 2017-2018 which is available from the Virginia Department of Education.



Expenditures Per Pupil

					TATE			TOTAL	TOTAL PER
	L	OCAL	S	TATE	ТАХ	FED	ERAL	ACTUAL	BUDGET
FY10 (20,787 ADM)	\$	3,652	\$	4,860	\$ 904	\$	1,726	\$11,142	
FY11 (20,709 ADM)		3,377		4,474	953		1,189	9,993	
FY12 (21,405 ADM)		3,464		4,306	954		1,348	10,072	
FY13 (21,194 ADM)		3,253		4,821	952		1,035	10,061	
FY14 (20,986 ADM)		3,547		4,930	966		982	10,425	
FY15 (20,639 ADM)		3,818		4,860	1,020		1,031	10,729	
FY16 (20,489 ADM)		3,662		4,893	1,046		1,083	10,684	
FY17 (20,185 ADM)		3,835		5,086	1,072		1,104	11,097	
FY18 (20,153 ADM)		3,899		5,259	1,098		1,155	11,411	
FY19 (19,759 ADM)		4,120		5,281	1,103		1,383		11,887
FY20 (19,470 ADM)		4,357		5,626	1,162		1,432		12,577

Hampton City Schools Per Pupil Expenditures FY 2010 – FY 2020

*Actual figures are not available for FY19 and FY20. The amounts are based on budgetary figures.

As of FY12, the calculation includes PK students.

Source: Superintendent's Annual Report, Table 15

Hampton City Schools Per Pupil Allocations FY 2020

For FY 2020, seventy percent of the allocation is distributed July 1, with the remainder redistributed in November based on actual September enrollment.

	# Pupils	FY 2020	Per Pupil
Instructional Supplies	Served	Budget	Amt
Fine Arts - All	19,017	95,846	5.04
Gifted & Talented	2,174	17,805	8.19
Science - Science (MS, HS)	9,977	51,880	5.20
CTE Business - All	9,977	29,931	3.00
CTE Technology - All	9,977	65,948	6.61
Schools - Elementary **	8,826	194,613	22.05
Schools - Middle	4,286	86,406	20.16
Schools - High *	5,691	118,386	20.80
	# Pupils	FY 2020	Per Pupil
Office Supplies	Served	Budget	Amt
Elementary Schools**	8,826	22,242	2.52
Middle Schools	4,286	10,801	2.52 2.52
High Schools"	5,691	14,341	2.52
	# Pupils	FY 2020	Per Pupil
Postage	Served	Budget	Amt
Elementary Schools **	8,826	1,900	
Middle Schools	4,286	1,800	
High Schools"	5,691	1,300	N/A
	# Pupils	FY 2020	Per Pupil
Capital	Served	Budget	Amt
Schools	18,803	71,075	3.78
Fine Arts - Music - Band	9,977	47,091	4.72
Fine Arts - Music - Choral	18,803	11,981	0.64
	# Pupils	FY 2020	Per Pupil
Field Trips	Served	Budget	Amt
Elementary" & Middle Schools	13,112	26,652	2.03
High Schools"	5,691	17,073	3.00
		FY 2020	Per Bldg
Local Travel-Schools		Budget	Amt
Elementary Schools**		8,100	450.00
Middle Schools		7,200	900.00
High Schools"		10,000	2000.00
	# Pupils	FY 2020	Per Pupil
Other Expenses	Served	Budget	Amt
Elementary Schools**	8,826	19,417	2.20
Middle Schools	4,286	9,429	2.20
High Schools"	5,691	12,520	2.20
	# Pupils	FY 2020	Per Bldg
Small Technology Purchases	Served	Budget	Amt
Elementary Schools		5,400	300.00
Middle Schools		4,000	500.00
High Schools"		5,000	1,000.00

"Includes Bridgeport Academy "" Excludes Moton Early Childhood Center which is funded based on VPI program state and local match budget

Hampton City Schools School Staffing Formulas

Assistant	Elementary	E=1
Principal	Secondary	0-299 = 0
		300-399 = .5
		400 - 599 = 1
		600-899 = 2
		900-1799 = 3
		1800+ = 4
School Counselors	Elementary (SOQ)	
	Middle (SOQ)	Up to 400 = 1
		1 per each additional 400, or major fraction
		i por caon additional roo, or major nacion
	High (SOQ)	Up to 350 = 1
		1 per each additional 350, or major fraction
		*Except for combined grade level schools
		Except for combined grade level schools
Deans	High School	HS=2
Deans	riigit Ochool	110-2
School Nurse	PK-12	<u><</u> 299 = .5
		<u>></u> 300 = 1
Position	Level	Formula
Instructional Assistant	Elementary	K = .5
School	Middle 0	0.400 -0
	Middle &	0-499 =0
Security	High	500-999 = 2
Officers		1000-1199 = 3
		1200+= 4
		<u>≥</u> 1,000 = 3
	Combined schools	0-600 = 1
		601+ = 2
Librarians	Elementary	.5 FTE to 299 students
(SOQ)		1 FTE at 300 students
	Middle &	.5 FTE to 299 students
	High	1 FTE at 300 students
		2 FTE at 1000 students
Library Clerical	PK-12	1 at 750 students
(SOQ)		
Position	Level	Formula
Clerical	PK-12	0-250 = 1
		250 - 599 = 1.5
		600 - 999 = 2.5
		1000+ = 3.5
		Stoffing Prookdown
		Staffing Breakdown:
		.5 = PT Office Assistant (3 hours per day)
		1 = Administrative Secretary III (AS III)
		2 = 1 AS III, 1 Guidance Secretary (GS)
		3 = 1 AS III, 1 GS, 1 AS II
		E: Minimum staffing for MS and combined
Health Clerks	Middle & High	Up to 999 = .5
		<u>≥</u> 1,000 = 1
Cafeteria Monitors	PK-5	up to 300 = 1
	FIN -U	up to 500 – 1
	Middle School	Up to 599 = 1
	Combined Schools	
Food Services	PK-12	Staffing based on 17 meals per labor hour
	F I \- 1 Z	6
(Fund 51)		based on average # of meals served

*Schools may be staffed outside of the staffing formula based on need

Operating Fund Position Overview

The chart below reflects the overall changes in the number of positions within the five major classifications from FY 2016 to FY 2020

	FY 2016 Approved Positions	FY 2017 Approved Positions	FY 2018 Approved Positions	FY 2019 Approved Positions	FY 2020 Approved Positions	Current Year Change
Instruction Administration/Attendance & Health Pupil Transportation Operations & Maintenance Technology	1,961.90 137.50 250.50 69.50 88.00	1,967.40 137.50 250.50 74.50 90.00	1,947.40 138.80 242.00 74.50 89.00	1,911.80 142.30 241.50 71.50 88.00	1,916.55 144.30 240.50 74.50 85.50	4.75 2.00 (1.00) 3.00 (2.50)
GRAND TOTAL	2,507.40	2,519.90	2,491.70	2,455.10	2,461.35	6.25

Summary of Position Additions	
Teachers (Full-Time)	3.00
Speech Language Pathologists	2.00
Instructional Assistants (Kindergarten)	1.50
Bus Attendants (Part-Time)	3.00
Digitial Press Operator	0.50
Health Clerk	1.00
Records Clerk	1.00
School Security Officer	3.00
Total Position Additions	15.00
Summary of Position Reductions	
Teachers (Full-Time)	(2.00)
Teachers (Part-Time)	(2.25)
Bus Attendant (Full-Time)	(3.00)
Health Clerk	(0.50)
Bus Driver	(1.00)
Total Position Reductions	(8.75)

Net Change in Operating Positions

6.25

FY 2020 Operating Fund Positions By Classification and Object Code

Classification	Object	Description	FY19 Budgeted FTE	FY20 Budgeted FTE	Change
INSTRUCTION	1114	Comp of Administrative Personnel	5.00	5.00	0.00
	1121	Comp of Teachers	1,311.00	1,314.00	3.00
	1122	Comp of Librarians	35.00	35.00	0.00
	1123	Comp of Deans & School Counselors	60.00	60.00	0.00
	1124	Comp of Coordinators	3.00	3.00	0.00
	1125	Comp of Directors / Curriculum Leaders	17.30	17.30	0.00
	1126	Comp of Principals	32.00	32.00	0.00
	1127	Comp of Assistant Principals	52.00	52.00	0.00
	1128	Comp of Teachers - Summer Remedial	0.00	0.00	0.00
	1129	Comp of JROTC Instructors	9.00	9.00	0.00
	1134	Comp of Social Workers	9.00	9.00	0.00
	1139	Comp of Instructional Support Personnel	61.00	63.00	2.00
	1141	Comp of Instructional Assistants	154.00	154.00	0.00
	1143	Comp of Technical Personnel	1.00	1.00	0.00
	1148	Comp of Teacher Assistants - Summer Remedial	0.00	0.00	0.00
	1150	Comp of Secretarial & Clerical	81.50	81.50	0.00
	1320	Comp of Part-Time Teachers	8.50	6.75	(1.75)
	1321	Comp of Homebound Instructors	0.00	0.00	0.00
	1322	Comp of Temporary Teachers	0.00	0.00	0.00
	1324	Comp of Part-Time Coordinators	0.00	0.00	0.00
	1327	Comp of Part-Time Assistant Principals	0.00	0.00	0.00
	1334	Comp of Part-Time Social Workers	0.50	0.50	0.00
	1339	Comp of Part-Time Instructional Support Personnel	3.50	3.50	0.00
	1342	Comp of Part-Time Instructional Assistants	49.50	51.00	1.50
	1343	Comp of Part-Time Employees	1.50	1.50	0.00
	1350	Comp of Part-Time Secretarial & Clerical	17.50	17.50	0.00
INSTRUCTION	TOTAL		1,911.80	1,916.55	4.75
		NDANCE & HEALTH			
	1111	Comp of Board Members	3.50	3.50	0.00
	1112	Comp of Superintendent	1.00	1.00	0.00

FY 2020 Operating Fund Positions By Classification and Object Code

Classification	Object	Description	FY19 Budgeted FTE	FY20 Budgeted FTE	Change
	1113	Comp of Deputy Superintendents	2.00	2.00	0.00
	1114	Comp of Administrative Personnel	10.30	10.30	0.00
	1124	Comp of Coordinators	4.00	4.00	0.00
	1125	Comp of Directors	5.00	5.00	0.00
	1131	Comp of Nurses	34.00	34.00	0.00
	1132	Comp of Psychologists	8.00	8.00	0.00
	1139	Comp of Other Professional Personnel:	33.00	33.00	0.00
	1143	Comp of Technical Personnel	6.00	6.00	0.00
	1150	Comp of Secretarial & Clerical	29.00	31.00	2.00
	1331	Comp of Nurses, Part-Time	0.50	0.50	0.00
	1339	Comp of Other Professional Personnel - Part-Time	2.00	2.00	0.00
	1343	Comp of Part-Time Employees	0.50	1.00	0.50
	1350	Comp of Part-Time Secretarial & Clerical	3.50	3.00	(0.50)
ADMINISTRATI	ON/ATTE	NDANCE & HEALTH TOTAL	142.30	144.30	2.00
TRANSPORTA		Complete Administrative Demonstral	5.00	5.00	0.00
	1114	Comp of Administrative Personnel	5.00	5.00	0.00
	1125	Comp of Directors	1.00	1.00	0.00
	1143	Comp of Technical Personnel	4.00	4.00	0.00
	1150	Comp of Secretarial & Clerical	1.00	1.00	0.00
	1165	Comp of Garage Employees	10.00	10.00	0.00
	1170	Comp of Bus Drivers	161.00	160.00	(1.00)
	1190	Comp of Bus Attendants	12.00	9.00	(3.00)
	1265	Comp of Garage Employees - Overtime	0.00	0.00	0.00
	1343	Comp of Part-Time Employees	0.50	0.50	0.00
	1350	Comp of Part-Time Secretarial & Clerical	0.00	0.00	0.00
	1365	Comp of Part-Time Garage Employees	0.50	0.50	0.00
	1370	Comp of Bus Drivers - Extra Runs	0.00	0.00	0.00
	1371	Comp of Part-Time Bus Drivers	14.00	14.00	0.00
	1394	Comp of Part-Time Bus Attendants	32.50	35.50	3.00
TRANSPORTA		AL	241.50	240.50	(1.00)

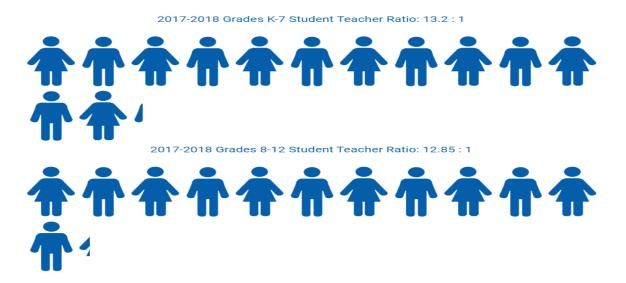
OPERATIONS AND MAINTENANCE

FY 2020 Operating Fund Positions By Classification and Object Code

Classification	Object	Description	FY19 Budgeted FTE	FY20 Budgeted FTE	Change
	1114	Comp of Administrative Personnel	4.00	4.00	0.00
	1125	Comp of Directors	1.00	1.00	0.00
	1150	Comp of Secretarial & Clerical	2.00	2.00	0.00
	1160	Comp of Maintenance Employees	27.00	27.00	0.00
	1192	Comp of Staff Aides	37.00	40.00	3.00
	1260	Comp of Maintenance Personnel - Overtime	0.00	0.00	0.00
	1291	Comp of Custodial Personnel - Overtime	0.00	0.00	0.00
	1360	Comp of Part-Time Maintenance Employees	0.50	0.50	0.00
	1392	Comp of Part-Time Staff Aides	0.00	0.00	0.00
OPERATIONS A	AND MAIN	TENANCE TOTAL	71.50	74.50	3.00
TECHNOLOGY					
	112 ⁻	1 Comp of Teachers	27.00	25.00	(2.00)
	112	5 Comp of Directors/Curriculum Leaders	1.00	1.00	0.00
	1139	Comp of Other Professional Personnel	1.00	1.00	0.00
	1143	3 Comp of Other Technical Personnel	49.00	49.00	0.00
	1150	Comp of Secretarial and Clerical	9.00	9.00	0.00
	1320	Comp of Part Time Teachers	1.00	0.50	(0.50)
	1343	3 Comp of Part Time Employees	0.00	0.00	0.00
TECHNOLOGY	TOTAL		88.00	85.50	(2.50)
GRAND TOTAL			2,455.10	2,461.35	6.25

Student Teacher Ratio

Based on the latest information available from the 2018 Superintendent's Annual Report and presented in the VDOE School Quality Profile, the student teacher ratio is as follows:



The following is a comparison of the student teacher ratio as compared to peer divisions based on information from the 2018 Superintendent's Annual Report Table 17a.

School Division	, , , , , , , , , , , , , , , , , , , ,		Pupil/Teacher Ratio K-7
Hampton	882.75	11,654.75	13.20
Lynchburg	433.93	4,989.38	11.50
Newport News	1,245.00	17,285.22	13.88
Norfolk	1,526.21	18,882.34	12.37
Portsmouth	642.16	8,764.64	13.65
Roanoke City	631.65	8,421.89	13.33

School Secondary Teaching Division Positions 4		End-of-Year Average Daily Membership 8-12 s	Pupil/Teacher Ratio 8-12
Hampton	567.02	7,284.49	12.85
Lynchburg	264.07	2,938.09	11.13
Newport News	696.40	9,193.90	13.20
Norfolk	796.93	9,373.55	11.76
Portsmouth	364.21	4,620.35	12.69
Roanoke City	378.98	4,246.83	11.21

² Elementary Teaching positions includes classroom, homebound, media, and technology instructional teachers for grades K through 7.
³ The Average Daily Membership (ADM) shown reflects all pupils (K through 7) served in the school division at the end of the year.

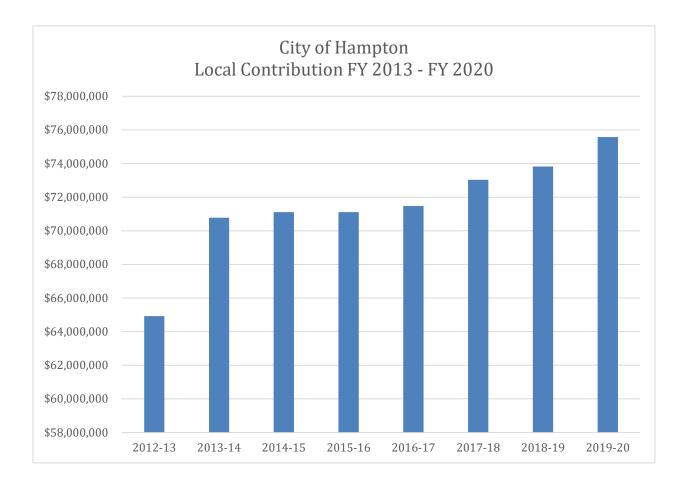
⁴ Secondary Teaching positions includes classroom, homebound, media, and technology instructional teachers for grades 8 through 12.

⁵ The Average Daily Membership (ADM) shown reflects all pupils (8 through 12) served in the school division at the end of the year.

City of Hampton Taxes

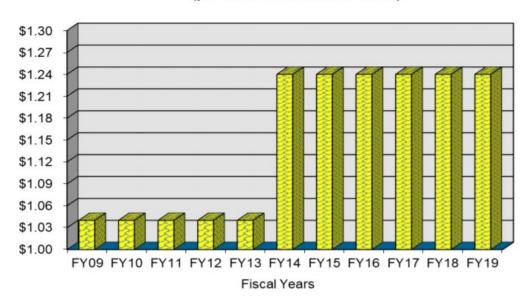
Hampton City Schools does not have authority to levy taxes. Funding for the schools is received annually as a local contribution from the city of Hampton. The local contribution to the school division for FY 2020 is \$75,572,304 and it is based on a funding formula and one-time allocations for the fiscal year.

The formula indicates that the school system shall receive 61.83 percent of the growth in residential, personal property and utility taxes. This results in \$1,745,262 in additional local funding when compared to FY 2019. Included in local funding is \$350,000 of one-time funding for the Academies of Hampton.



Real Estate Tax

City Council adopts a tax rate for real estate tax each year when the budget is approved. The real estate tax rate for FY 2020 is \$1.24 per \$100 of assessed value. The tax year corresponds to the budget year, beginning in July 1 and ending on June 30 of the next calendar year. All real estate is assigned an assessed value by the Office of the Assessor of Real Estate. Real estate is appraised each year and is assessed at 100% of market value. As presented in the city of Hampton FY 2020 Budget, the following graph is a historical look at the real estate tax rate between FY 2009 and FY 2019.



Real Estate Tax Rate (per \$100 of Assessed Value)

Beginning in FY 2014, City Council approved a dedicated \$0.02 tax increase to provide \$1,000,000 to support the one-to-one technology initiative for the purchase of personal learning devices for our students. These funds are accounted for within the Capital Projects fund.

The city of Hampton's Table VI from the FY 2019 Comprehensive Annual Financial Report shows the assessed and estimated actual value of taxable property for a ten year period.

Table VI

CITY OF HAMPTON, VIRGINIA ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY Last Ten Fiscal Years (amounts expressed in thousands)

	_					Real Estate						
											Assessed Value	
							Т	otal Taxable		Estimated	as a Percent of	Total
Fiscal		Citizens'		Public	Ne	wport News		Assessed	A	ctual Taxable	Estimated	Direct
Year	_	Property	_	Service	V	aterworks	_	Value	_	Value	Actual Value ²	Tax Rate
2009	\$	11,357,489	\$	155,505	\$	61,626	\$	11,574,620	\$	12,321,290	93.90	\$1.04
2010		11,448,119		166,948		59,453		11,674,520		11,637,281	100.32	1.04
2011		11,166,293		203,348		59,454		11,429,095		11,514,301	99.26	1.04
2012		10,930,778		31,079		58,507		11,020,364		10,643,581	103.54	1.04
2013		10,480,999		31,923		59,881		10,572,803		10,254,901	103.10	1.04
2014		10,162,678		28,837		59,298		10,250,813		10,373,217	98.82	1.24
2015		10,092,713		30,562		59,119		10,182,394		10,337,456	98.50	1.24
2016		10,127,280		32,236		56,459		10,215,975		10,356,475	98.64	1.24
2017		10,249,204		33,071		56,237		10,338,512		10,591,512	97.61	1.24
2018		10,362,686		33,539		60,487		10,456,712		10,456,712	100.00	1.24

Notes:

¹Public service assessed values are furnished by the State Corporation Commission of Virginia with no indication of assessment rate or actual value. The state mandated conversion of personal property to real estate for taxing purposes whereby personal property values are converted at 5% a year over a 20-year period. State Corporation Commission has changed reporting the assessments for real estate (land) and personal property at the real estate rate.

²The state requires all real estate to be assessed at 100% of its appraised value. There is no state statute or city charter limitation on the tax rate. The latest State Department of Taxation comparison of sales to appraisal indicates a true rate of 100% for 2017. We assumed the sales to appraisal ratio would be 100% for fiscal year 2018.

For a taxpayer who owns property assessed at \$100,000, their real estate tax bill would be \$1,240. The following is an example of the impact of the real estate tax rate from FY 2013 to FY 2020.

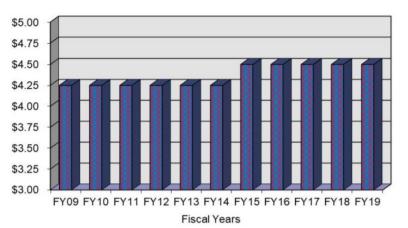
Fiscal Year	Taxable Property	Tax Rate	Taxpayer Bill
2012-13	\$100,000	1.04	\$1,040
2013-14	100,000	1.24	1,240
2014-15	100,000	1.24	1,240
2015-16	100,000	1.24	1,240
2016-17	100,000	1.24	1,240
2017-18	100,000	1.24	1,240
2018-19	100,000	1.24	1,240
2019-20	100,000	1.24	1,240

If the taxpayer's property assessed value increased by 2% in FY 2020 to \$102,000, the real estate tax bill would be \$1,264.80.

Real estate taxes are collected in two installments, but may be paid in full when the first installment is due, if the taxpayer so desires. Bills for the first half are mailed approximately November 1, and are due December 5. Second half bills are mailed approximately May 1, and are due on June 5. A penalty of 10% is assessed if the bill is not paid by the due date. Interest at the rate of 10% per year accrues beginning July 1 on unpaid balances.

Other Taxes

Along with real estate tax, personal property and utility taxes are also used in funding formula that supports local funding for the school system. The main personal property tax rate which covers the majority of personal property is \$4.50 for FY 2020. As presented in the city of Hampton FY 2020 Budget, the following graph is a historical look at the personal property tax rate between FY 2009 and FY 2019.



Personal Property Tax Rate (per \$100 of Assessed Value)

City Debt Service Fund

The Debt Service fund accounts for and reports financial resources that are restricted, committed or assigned to expenditure for principal and interest. Primary resources of the Debt Service fund are derived from transfers from the General fund and the proceeds from the issuance of refunding bonds. A significant part of the General fund's revenue is transferred to other funds, principally to fund the operations of the schools and debt service requirements of the city.

Hampton City Schools does not prepare or administer a budget for school debt service. Debt service for the school division is budgeted, prepared and administered by the city. The school division pays \$2,000,000 annually to the city as a debt service reserve for the two new PreK-8 schools (Andrews and Phenix) that opened in September, 2010. As of June 30, 2019, \$26,000,000 has been paid.

Per Capita Spending

Based on information presented in the Auditor of Public Accounts Comparative Report of Local Government Revenues and Expenditures for the year ended June 30, 2018, the following is a comparison of per capita spending by major classification with Hampton City Schools peer divisions.

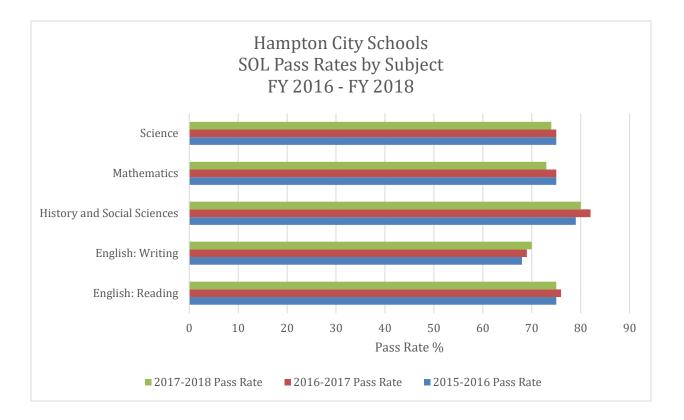
Peer Divisions	Inst	truction	Rank	Administration Attendance and Health	Rank	Pupil ansportation Services	Rank	Operation and Maintenance Services	Rank	School Food Services and Other Non- Instructional Operations	Rank
Hampton City	\$	1,277	4	\$ 137	1	\$ 75	4	\$ 144	4	\$81	5
Lynchburg City		998	6	98	5	80	3	130	6	61	6
Newport News City		1,365	2	111	3	105	2	209	2	102	4
Norfolk City		1,080	5	73	6	53	6	142	5	120	2
Portsmouth City		1,324	3	99	4	75	5	213	1	187	1
Roanoke City		1,385	1	131	2	108	1	159	3	104	3

Performance Measures

Standards of Learning (SOL) Results

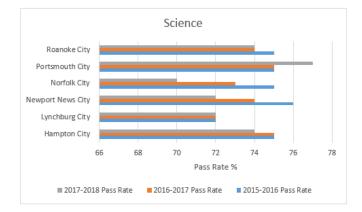
The Virginia Department of Education (VDOE) establishes minimum expectations for what students should know and be able to do at the end of each grade or course. These expectations are outlined within the Standards of Learning (SOL) and are measured annually utilizing SOL tests in reading, writing, mathematics, science, and history/social science. The division-wide pass rates by subject are presented below for the last three years:

Subject	2015-2016 Pass Rate	2016-2017 Pass Rate	2017-2018 Pass Rate
English: Reading	75	76	75
English: Writing	68	69	70
History and Social Sciences	79	82	80
Mathematics	75	75	73
Science	75	75	74



Below is a comparison of the SOL test results between Hampton City Schools and peer divisions for the past three years by subject.





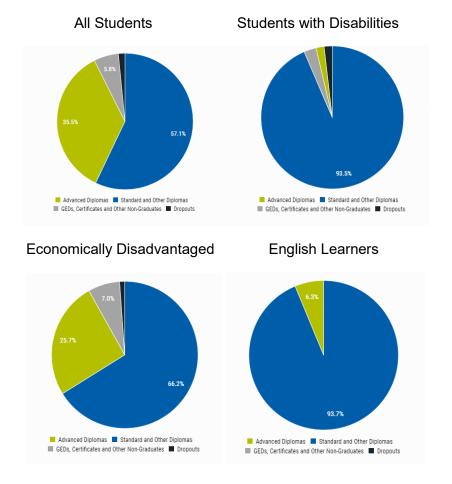
On-Time Graduation

Over the last three years, Hampton City Schools has experienced an increase in the percentage of students who graduate on time and a decrease in the dropout rate.

Class of 2010 First-time 9th Grade Cohort		Class of 201 First-time 9th Grade Cohort		Class of 2018 First-time 9th Grade Cohort 2014-2015		
On-time Graduation Rate	Dropout Rate	On-time Graduation Dropout Rate Rate		On-time Graduation Rate	Dropout Rate	
90.50%	2.80%	91.50%	2.40%	92.60%	1.60%	

Source: VDOE Virginia Cohort Reports (State-Level Cohort Report, Four Year Rate)

Below is a breakout of the diplomas earned by the Class of 2018 as presented in the VDOE School Quality Profiles.



Free and Reduced Price Meal Eligibility

Below is a comparison of free and reduced price meal eligibility with Hampton City Schools peer divisions for the past three years as presented in the VDOE School Quality Profiles.

Free and Reduced Meal Eligibility									
	2016-2017	2017-2018	2018-2019						
	Percentage	Percentage	Percentage						
All Students	58.2	61.8	62						

Based on the number of students eligible for free and reduced meals, the following is a look at the breakfast and lunch participation rates for the past three years as presented in the VDOE School Quality Profiles.

Free and Reduced Breakfast Participation									
	2016-2017	2017-2018	2018-2019						
	Percentage	Percentage	Percentage						
All Students	44.9	48.3	50						

Free and Reduced Lunch Participation									
	2016-2017	2017-2018	2018-2019						
	Percentage	Percentage	Percentage						
All Students	82.1	78.3	78						

FY 2019-2020 Compensation Plan

Hampton City Schools 10-Month Teacher Pay Scale with Masters in Field FY 2019/2020

Years of Credited Teaching Service	Step	19/20 Salary for BACHELOR'S	19/20 Salary for MASTER'S IN FIELD	19/20 Salary for MASTER'S +30	19/20 Salary for EDS/CAGS	19/20 Salary for DOCTORATE
0	0	45,500	48,100	48,900	49,100	50,100
1	1	45,938	48,616	49,440	49,646	50,676
2	2	46,153	48,885	49,725	49,935	50,986
3	3	46,258	48,990	49,830	50,040	51,091
4	4	46,363	49,095	49,935	50,146	51,196
5	5	46,468	49,200	50,040	50,251	51,301
6	6	46,574	49,305	50,146	50,356	51,457
7	7	46,731	49,531	50,495	50,734	51,940
8	8	47,287	50,267	51,240	51,482	52,701
9	9	47,753	50,734	51,709	51,953	53,171
10	10	47,987	50,969	51,940	52,184	53,401
11	11	48,262	51,241	52,215	52,459	53,674
12	12	48,620	51,601	52,574	52,817	54,034
13	13	48,982	51,962	52,936	53,180	54,396
14	14	49,346	52,326	53,299	53,545	54,761
15	15	50,014	52,995	53,967	54,211	55,428
16	16	50,384	53,365	54,337	54,582	55,797
17	17	50,756	53,736	54,709	54,952	56,170
18	18	51,203	54,182	55,156	55,400	56,618
19	19	52,214	55,193	56,168	56,412	57,628
20	20	52,600	55,580	56,553	56,797	58,014
21	21	53,243	56,223	57,198	57,441	58,660
22	22	54,294	57,274	58,248	58,491	59,707
23	23	54,695	57,677	58,648	58,894	60,111
24	24	55,365	58,345	59,319	59,563	60,780
25	25	55,775	58,755	59,731	59,972	61,189
26	26	56,483	59,436	60,411	60,654	61,872
27	27	57,164	59,855	60,830	61,072	62,287
28	28	57,866	60,597	61,531	61,775	62,990
29	29	58,291	61,023	61,957	62,200	63,417
30 or more	30	66,867	69,598	70,439	70,649	71,699

Hourly Pay Scale for Non-Exempt Positions FY 2019/2020

Effective 7/1/2019

Grade	Minimum	Maximum
H-01	\$7.25	\$10.77
H-02	\$7.64	\$11.80
H-03	\$8.09	\$12.89
H-04	\$8.82	\$14.07
H-05	\$9.63	\$15.30
H-06	\$10.45	\$16.69
H-07	\$11.43	\$18.19
H-08	\$11.75	\$18.70
H-09	\$12.46	\$19.83
H-10	\$13.54	\$21.58
H-11	\$14.78	\$23.54
H-12	\$16.13	\$25.65
H-13	\$17.56	\$27.97
H-14	\$19.17	\$30.45
H-15	\$20.86	\$33.18
H-16	\$22.71	\$36.16
H-17	\$24.78	\$39.46
H-18	\$27.05	\$42.97
H-19	\$29.47	\$46.88
H-20	\$31.53	\$50.13
H-21	\$33.74	\$53.63
H-22	\$36.11	\$57.41
Н-23	\$38.58	\$61.41
H-24	\$41.32	\$65.73
Bus Driver	\$13.46	\$20.83

General Salary Scale for Exempt Positions FY 2019/2020

Effective 7/1/2019

	Grade	Term	Days	Minimum	Maximum
Grade 13					
	G-213	12 months	249	\$35,721	\$59,722
	G-113	11 months	220	\$31,559	\$52,766
	G-013	10 months	200	\$28,692	\$47,969
			Hourly Rate	\$19.13	\$31.98
Grade 14					
	G-214	12 months	249	\$38,961	\$65,091
	G-114	11 months	220	\$34,423	\$57,511
	G-014	10 months	200	\$31,294	\$52,283
			Hourly Rate	\$20.86	\$34.85
Grade 15					
	G-215	12 months	249	\$42,434	\$70,948
	G-115	11 months	220	\$37,491	\$62,682
	G-015	10 months	200	\$34,082	\$56,984
			Hourly Rate	\$22.72	\$37.99
Grade 16					
	G-216	12 months	249	\$46,659	\$77,987
	G-316	11.5 months	230	\$43,098	\$72,035
	G-116	11 months	220	\$41,225	\$68,901
	G-016	10 months	200	\$37,477	\$62,637
			Hourly Rate	\$24.98	\$41.76
Grade 17					
	G-217	12 months	249	\$50,422	\$84,299
	G-117	11 months	220	\$44,550	\$74,480
	G-017	10 months	200	\$40,501	\$67,711
			Hourly Rate	\$27.00	\$45.14
Grade 18					
	G-218	12 months	249	\$54,977	\$91,893

General Salary Scale for Exempt Positions FY 2019/2020

Effective 7/1/2019					
	G-318	11.5 months	230	\$50,784	\$84,886
	G-118	11 months	220	\$48,568	\$81,198
	G-018	10 months	200	\$44,159	\$73,811
			Hourly Rate	\$29.44	\$49.21
Grade 19					
	G-219	12 months	249	\$58,830	\$98,332
	G-119	11 months	220	\$51,980	\$86,875
	G-019	10 months	200	\$47,250	\$78,983
			Hourly Rate	\$31.50	\$52.65
Grade 20					
	G-220	12 months	249	\$62,951	\$105,194
	G-120	11 months	220	\$55,626	\$92,943
	G-020	10 months	200	\$50,568	\$84,495
			Hourly Rate	\$33.71	\$56.33
Grade 21					
	G-221	12 months	249	\$67,361	\$112,582
	G-121	11 months	220	\$59,520	\$99,465
	G-021	10 months	200	\$54,101	\$90,429
			Hourly Rate	\$36.07	\$60.28
Grade 22					
	G-222	12 months	249	\$72,058	\$120,443
	G-122	11 months	220	\$63,672	\$106,420
	G-022	10 months	200	\$57,882	\$96,745
			Hourly Rate	\$38.59	\$64.49
Grade 23					
	G-223	12 months	249	\$77,097	\$128,880
	G-123	11 months	220	\$68,123	\$113,879
	G-023	10 months	200	\$61,931	\$103,525

General Salary Scale for Exempt Positions FY 2019/2020

Effective 7/1/2019

			Hourly Rate	\$41.28	\$69.01
Grade 24					
	G-224	12 months	249	\$80,952	\$135,309
	G-124	11 months	220	\$71,523	\$119,556
	G-024	10 months	200	\$65,022	\$108,686
			Hourly Rate	\$43.35	\$72.45
Grade 25					
	G-225	12 months	249	\$85,000	\$142,099
	G-125	11 months	220	\$75,099	\$125,543
	G-025	10 months	200	\$68,277	\$114,137
			Hourly Rate	\$45.52	\$76.09
			fically fute	\$10.0 2	\$10.09

ATHLETIC SUPPLEMENT SCHEDULES FY 2019/2020

SUPP ID	ATHLETIC ASSIGNMENT TITLE	AMOUNT
601	ACADEMIC CHALLENGE SPONSOR	\$1,170
667	BAND AUXILIARY HEAD COACH HIGH SCHOOL	\$583
759	BASEBALL J.V. HEAD COACH	\$1,549
760	BASEBALL VARSITY HEAD COACH	\$2,388
762	BASKETBALL J.V. HEAD COACH	\$1,952
765	BASKETBALL VARSITY ASSISTANT COACH	\$1,996
766	BASKETBALL VARSITY HEAD COACH	\$2,388
768	CHEERLEADING J.V. HEAD COACH - ALL SEASONS	\$1,996
810	CHEERLEADING J.V. HEAD COACH - COMPETITION	\$225
811	CHEERLEADING J.V. HEAD COACH - FALL	\$885
812	CHEERLEADING J.V. HEAD COACH - WINTER	\$885
770	CHEERLEADING VARSITY HEAD COACH - ALL SEASONS	\$2,388
813	CHEERLEADING VARSITY HEAD COACH - COMPETITION	\$750
814	CHEERLEADING VARSITY HEAD COACH - FALL	\$1,007
815	CHEERLEADING VARSITY HEAD COACH - WINTER	\$631
628	DEBATE SPONSOR HIGH SCHOOL	\$1,549
821	DIVING VARSITY COACH	\$1,952
774	FIELD HOCKEY J.V. HEAD COACH	\$1,212
775	FIELD HOCKEY VARSITY HEAD COACH	\$1,996
776	FOOTBALL J.V. HEAD COACH	\$1,996
778	FOOTBALL VARSITY ASSISTANT COACH	\$1,996
780	FOOTBALL VARSITY HEAD COACH	\$3,209
782	GOLF VARSITY HEAD COACH	\$857
783	SOCCER J.V. HEAD COACH	\$1,212
785	SOCCER VARSITY HEAD COACH	\$1,996
786	SOFTBALL J.V. HEAD COACH	\$1,549
787	SOFTBALL VARSITY HEAD COACH	\$2,388
789	SPEECH FORENSICS SPONSOR	\$1,457
790	SWIMMING VARSITY ASSISTANT COACH	\$875
791	SWIMMING VARSITY HEAD COACH	\$1,952
792	TENNIS VARSITY HEAD COACH	\$1,549
771	TRACK CROSS COUNTRY VARSITY ASSISTANT COACH	\$875
773	TRACK CROSS COUNTRY VARSITY HEAD COACH	\$1,516

795	TRACK INDOOR VARSITY HEAD COACH	\$1,516
796	TRACK OUTDOOR VARSITY ASSISTANT COACH	\$1,457
798	TRACK OUTDOOR VARSITY HEAD COACH	\$2,336
820	VOLLEYBALL HEAD COACH	\$1,996
804	WRESTLING VARSITY ASSISTANT COACH	\$1,457
806	WRESTLING VARSITY HEAD COACH	\$2,143

CO-CURRICULAR SUPPLEMENT SCHEDULES FY 2019/2020

SUPP ID	CO-CURRICULAR ASSIGNMENT TITLE	AMOUNT
603	ALL CITY JAZZ BAND DIRECTOR	\$2,006
609	AVID SPONSOR	\$815
611	BAND DIRECTOR HIGH SCHOOL	\$2,624
610	BAND DIRECTOR MIDDLE SCHOOL	\$1,961
617	CASE MANAGER SPECIAL EDUCATION 1 - 39 CASES	\$844
618	CASE MANAGER SPECIAL EDUCATION 40 - 69 CASES	\$1,162
619	CASE MANAGER SPECIAL EDUCATION 70 - 99 CASES	\$1,478
620	CASE MANAGER SPECIAL EDUCATION 100 + CASES	\$1,688
621	CHORUS DIRECTOR MIDDLE SCHOOL	\$1,516
623	CHORUS DIRECTOR MIDDLE SCHOOL x2	\$3,032
622	CHORUS DIRECTOR SENIOR HIGH SCHOOL	\$2,388
624	CHROME SPONSOR	\$653
639	CLASS SPONSOR - FRESHMAN	\$534
685	CLASS SPONSOR - SOPHOMORE	\$570
663	CLASS SPONSOR - JUNIOR	\$958
683	CLASS SPONSOR - SENIOR	\$875
630	DRAMA ASSISTANT SPONSOR HIGH SCHOOL	\$1,426
634	DRAMA SPONSOR HIGH SCHOOL	\$2,336
633	DRAMA SPONSOR MIDDLE SCHOOL	\$1,426
641	FUTURE TEACHERS OF AMERICA SPONSOR	\$683
694	GRADUATION COORDINATOR	\$875
665	LITERARY MAGAZINE SPONSOR HIGH SCHOOL	\$1,186
669	MODEL UN SPONSOR HIGH SCHOOL	\$1,516
671	NATIONAL HONOR SOCIETY SPONSOR	\$291
676	NEWSPAPER SPONSOR HIGH SCHOOL	\$1,893
675	NEWSPAPER SPONSOR MIDDLE SCHOOL	\$1,186

677	ODYSSEY OF THE MIND COACH	\$696
679	ODYSSEY OF THE MIND COORDINATOR	\$1,511
626	SCHOOL COUNSELING DIRECTOR MIDDLE SCHOOL	\$683
636	SCHOOL WEBMASTER	\$829
689	STUDENT ACTIVITIES DIRECTOR HIGH SCHOOL	\$2,624
688	STUDENT ACTIVITIES DIRECTOR MIDDLE SCHOOL	\$1,961
680	STUDENT COOPERATIVE ASSOCIATION ADVISOR	\$546
645	TAG ADVISOR - SECONDARY	\$730
642	TAG ADVISOR - ELEMENTARY, 1 - 7 STUDENTS/REFERRALS	\$154
643	TAG ADVISOR - ELEMENTARY, 8 - 16 STUDENTS/REFERRALS	\$231
644	TAG ADVISOR - ELEMENTARY, 17 + STUDENTS/REFERRALS	\$308
607	YEARBOOK SPONSOR HIGH SCHOOL	\$2,388
606	YEARBOOK SPONSOR MIDDLE SCHOOL	\$1,549
691	YOUTH IN GOVERNMENT SPONSOR	\$1,549

EDUCATION SUPPLEMENT SCHEDULES FY 2019/2020

SUPP ID	EDUCATION SUPPLEMENT	AMOUNT
904	APPRENTICE I	\$150
900	APPRENTICE II	\$300
901	APPRENTICE III	\$450
902	APPRENTICE IV	\$600
903	APPRENTICE V	\$1,013
940	ASE AUTOMOTIVE MECHANIC CERTIFICATE	\$1,500
935	ASHA CERTIFICATE OF CLINICAL COMPETENCE	\$1,500
916	JOURNEYMAN'S CARD	\$375
917	MASTER'S CARD	\$750
934	NATIONAL BOARD CERTIFIED TEACHER	\$1,500
944	NATIONAL BOARD CERTIFIED TEACHER - PT	\$750
922	NATIONALLY CERTIFIED NURSE	\$274
928	PROFESSIONAL STANDARDS CERTIFICATE BASIC	\$274
926	PROFESSIONAL STANDARDS CERTIFICATE AP	\$338
923	PROFESSIONAL STANDARDS CERTIFICATE ADV I	\$413
924	PROFESSIONAL STANDARDS CERTIFICATE ADV II	\$495
925	PROFESSIONAL STANDARDS CERTIFICATE ADV III	\$600
927	PROFESSIONAL STANDARDS CERTIFICATE BACHELORS	\$675

929

\$776

GENERAL SUPPLEMENT SCHEDULES FY 2019/2020

SUPP ID	GENERAL SUPPLEMENT TITLE	AMOUNT
982	CELL PHONE A 12 MONTHS	\$900
983	CELL PHONE B 12 MONTHS	\$450
984	CELL PHONE C 12 MONTHS	\$315
979	CELL PHONE A 11 MONTHS	\$825
980	CELL PHONE B 11 MONTHS	\$413
981	CELL PHONE C 11 MONTHS	\$289
976	CELL PHONE A 10 MONTHS	\$750
977	CELL PHONE B 10 MONTHS	\$375
978	CELL PHONE C 10 MONTHS	\$263
985	CELL PHONE SUPERINTENDENT	\$1,800
881	SPECIAL EDUCATION BUS DRIVER 1 RUN	\$169
882	SPECIAL EDUCATION BUS DRIVER 2 RUNS	\$338
883	SPECIAL EDUCATION BUS DRIVER 3 RUNS	\$506
884	SPECIAL EDUCATION BUS DRIVER 4 RUNS	\$675
885	SPECIAL EDUCATION BUS DRIVER 5 RUNS	\$844
886	SPECIAL EDUCATION BUS DRIVER 6+ RUNS	\$1,013

Substitute Pay Rates

SY19/20

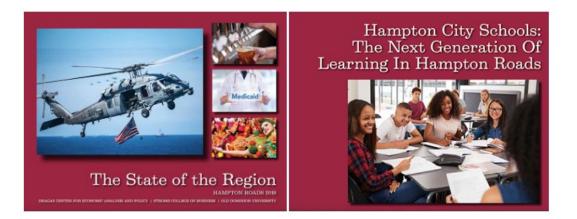
Effective 7-01-2019

Assignment <u>Code</u>	Position <u>Title</u>	<u>Hourly Rate</u>	Half Day Rate (Up to 4 hours)	Full Day Rate (4.25 to 8 hours)
G2419	Substitute Nurse - LPN	\$9.38	\$37.50	\$75.00
G2030	Substitute Nurse - RN	\$11.88	\$47.50	\$95.00
G2025	Substitute Interpreter	\$16.07	\$64.28	\$128.56
G2955	Substitute Food Service Worker I	\$7.25	NA	NA
G2954	Substitute Food Service Worker II	\$7.95	NA	NA
G2953	Substitute Food Service Worker III	\$8.35	NA	NA
G2956	Substitute Food Service Manager	\$9.45	NA	NA

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Our Commitment to Excellence

Highlights from FY 2018-2019



HCS Featured in the 2018 State of the Region Report

"Hampton City Schools: The Next Generation of Learning in Hampton Roads" is the title in the 2018 State of the Region report. This report is Old Dominion University's 19th annual report. The object of the State of the Region is to maintain the goal of stimulating thought and discussion that will ultimately make Hampton Roads an even better place to live. The report uses accurate, objective information about "where we stand" as a region so we can move to "where we want to be."



Jones Magnet Middle School is named National Blue Ribbon School

Congratulations to Jones Magnet Middle School for being named a National Blue Ribbon School. This award is given by the U.S. Department of Education to schools based on their overall academic excellence or their progress in closing achievement gaps among student subgroups. Receipt of the award demonstrates that all students can achieve to high levels.



Hampton City Schools Receives Cenergistic Energy Excellence Award for Outstanding Performance in Energy Conservation

Hampton City Schools received the Energy Excellence Award from Cenergistic for its outstanding cost and energy savings since the inception of its Energy Conservation Program in 2013 with Cenergistic, national energy conservation and sustainability company.

The Energy Excellence Award is given to clients who have reached a significant savings milestone and celebrates a solid, sustainable conservation program with the support and cooperation of administration, faculty and staff. Hampton City Schools has achieved a 22% costs savings totaling over \$4M since partnering with Cenergistic in 2013.



Michele Vinnie receives the Labor Leadership Award from Governor Northam

Michele Vinnie, the secondary math teacher specialist for Hampton City Schools, was recently awarded the Labor Leadership Award by Governor Ralph Northham. The Labor Leadership Award is given to a citizen who demonstrates exceptional leadership skills and one who has a positive impact on one's union, the community and on the job.

Hampton High student Hayden Dean nominated for The Congress of Future Medical Leaders

Hayden Deans, a ninth grade student at Hampton High School, will be a Delegate to the Congress of Future Medical Leaders in Lowell, MA on June 23-25, 2019.

The Congress is an honors-only program for high school students who want to become physicians or go into medical research fields. The purpose of this event is to honor, inspire, motivate and direct the top students in the country who aspire to be physicians or medical scientists, to stay true to their dream and, after the event, to provide a path, plan and resources to help them reach their goal.

Maria Diyakova is named Outstanding Virginia Novice Teacher of German

Maria Diyakova, a German teacher at Hampton High School and Phoebus High School, was awarded the Klett Award for the Outstanding Virginia Notice Teacher of German presented by the American Association of Teachers of German.

Diyakova has a Master of Science in Environmental Science and was educated in Russia and Germany. She said she fell in love with the German language while going to school and decided to pursue a career in teaching the language. Diyakova is in her second year of teaching with Hampton City Schools. She is fluent in English, German and Russian.

Bethel High School students pose questions to Supreme Court Justice Sonia Sotomayer on national television

It's not every day that you get to ask a Supreme Court Justice a question. However, two students from Bethel High School recently had the opportunity.

Latasha Drax's English class participated in the C-Span Classroom Initiative. Drax challenged her students to submit questions to C-Span to ask Supreme Court Justice Sonia Sotomayer during the Miami Book Festival. From the thousands of entries, two students, Zoe Detmold and Sasha Thornton, had their questions selected. Their questions were asked to Justice Sotomayer during a C-Span interview at the festival.

Chloe Smith of Hampton High School is selected as a Virginia nominee for the 2019 U.S. Presidential Scholars for Career and Technical Education

Chloe Smith, a senior at Hampton High School, has been selected as one of Virginia's five nominees for the 2019 U.S. Presidential Scholars for Career and Technical Education. She will be invited in mid-January 2019 to complete the application process for national recognition.



Kecoughtan High School students and teachers earn recognition in financial literacy education

Students and teachers at Kecoughtan High School have been recognized by W!se (Working in Support of Education) as a Blue Star School for the 2017-2018 school year.



Stacey Mata Kecoughtan

Charlene Ralls Machen

Heather Roberts Aberdeen Jessica Townsend Forrest

Four teachers earn their National Board Certification; seven renew

Congratulations to four Hampton City Schools teachers who recently earned their National Board Teacher certification. Seven teachers also renewed their certification. Teachers who earned their certification for the first time are: Stacey Mata of Kecoughtan High School, Charlene Ralls of Machen Elementary School, Heather Roberts of Aberdeen Elementary School, and Jessica Townsend of Forrest Elementary School. Teachers who renewed their certification include: Shirley Eileen Adams of Phillips Elementary School, Mary Beth Crawford of Academic Advancement & Enrichment, Melissa Duckworth of Kecoughtan High School, Nicole Mbaiornonde of Cooper Elementary Magnet School for Technology, Gabrielle Palma of Bryan Elementary School, Christine Rogers-Rader of Booker Elementary School, and Lillie Smith of Andrews PreK-8 School.



The Phoebus High School football team advanced to the VHSL state finals.



Xaiver Williams of Hampton High School earns the Harry F. Byrd Leadership Award

Xaiver Williams, a senior at Hampton High School (HHS), has earned the Harry F. Byrd Leadership Award and \$10,000. One student is selected from each of Virginia's 11 congressional districts for demonstrating academic accomplishment, excellence of character, qualities of leadership, and devotion to duty.

The process to earn the award is a rigorous one that involves several steps. One student in each high school in Virginia is chosen to submit their application for the award. Applications are distributed from the admissions office of the University of Virginia. A committee of five deans from the University of Virginia, the University of Richmond, the College of William and Mary, Virginia Polytechnic Institute and Washington and Lee University review the applications and reduce the list to 33 applicants. This represents three students from each congressional district.

Kamryn Winston is named a national semi-finalist in the SC Johnson Professional Happy Hands Design contest

Kamryn Winston, a fourth grade student at Forrest Elementary School, has been named a national semi-finalist in the SC Johnson Professional Happy Hands Design contest.

The grand prize winners of the contest will receive a \$750 donation for their school, a \$300 gift card, and their design will appear on 500 dispensers.

Dr. Jeffery O. Smith Named Region II Superintendent of the Year

Hampton City Schools Superintendent, Jeffery O. Smith, was named *Region II Superintendent of the Year*. He was selected from the 15 division superintendents comprising Region II.

Dr. Smith was selected by his fellow school superintendents for his work building accessible pathways to future ready learning in Hampton and for his leadership across the state and through the Virginia Association of School Superintendents (VASS).



Phoebus High School Hospitality and Tourism Academy earns recognition for their "Ground to the Table" campaign

Phoebus High Schools Hospitality and Tourism Academy was recognized for their "Ground to the Table" campaign by the Ford Next Generation Learning Ford STEAM High School Community Challenge. The students won second place and \$10,000 in funds to use for the program. The proposal included the use of their new greenhouse as a community garden. They competed with other school divisions across the country.

Superintendent Dr. Jeffery Smith receives Humanitarian Award from Virginia Center for Inclusive Communities

Congratulations to Dr. Jeffery O. Smith, superintendent of Hampton City Schools, for being recognized by the Virginia Center for Inclusive Communities Peninsula Chapter. He was honored at the 51st Annual Humanitarian Awards Dinner on Thursday, February 21, 2019, held at the Newport News Marriott at City Center.

Kecoughtan High School band program is named Virginia Honor Band

Congratulations to the Kecoughtan High School band members and their director Nick Conty. After earning superior ratings at the Virginia marching band assessment in October and earning superior ratings at the Virginia concert band assessment this month, the band program has been named a Virginia Honor Band by the Virginia Band and Orchestra Directors Association.

Nya Miles of Hampton High School wins American Legion State Oratorical Contest

Nya Miles, a junior at Hampton High School, won the local, regional, and state American Legion Oratorical Contest, and is heading to the national competition.



1,400 Hampton City Schools freshmen make a commitment to graduate

Just under 1,400 Hampton City Schools freshmen came together at the Hampton Coliseum on March 6, 2019, to make a commitment to graduate in 2022 during HCS's second ever Commitment to Graduate Ceremony. Students promised to dream big, take their lives in bold directions, envision greatness in themselves, and seize every opportunity that they can to achieve it. Their families, teachers, administrators, and community members joined the Class of 2022 and pledged to help each one of them to fulfill their commitment.



Hampton High School receives the Blue Ribbon School for Music Education award

Congratulations to the Hampton High School band and chorus members and their directors Wanda Mitchell and Ronzel Bell. The band and chorus program earned superior ratings at their VBODA/VCDA band and chorus performance assessments and received a Blue Ribbon School for Music Education award from the Virginia Music Educators Association. This designation is the first time in the history of the school that the program has earned the honor.



Bethel High School youth and government students win mock Virginia Supreme Court cases

Christopher Holiday, Chance Jimenez, and Aubrianna Nugent, students at Bethel High School, were selected to participate in the 44th annual Supreme Court mock trial of the Model Judiciary Program (MJP). All three Bethel High School students won their Supreme Court cases and Christopher Holiday was named the best overall out of all students chosen to participate at the Virginia Supreme Court level. Holly Saunders serves at the Bethel sponsor.



Phoebus High School Class of 2021 looks ahead to their 10-year reunion

Phoebus High School Class of 2021 held a 10-year reunion and they have not even completed high school yet! The Academy of Digital Video Production and the Academy of Advanced College Experience held the mock reunion on Friday, April 19, 2019.

The reunion was designed to help students review and revise the 10-year goals that they established as freshmen last year. The event included a video and highlighted senior superlatives.



Hampton City Schools names 2019-2020 Teacher of the Year

At the meeting of the Hampton City School Board on May 1, 2019, the Hampton City Schools 2019-2020 Teacher of the Year was announced. Congratulations to **Sherry Murphy**, a Success 101 teacher at Bethel High School, for being selected as the **2019-2020 Hampton City Schools Teacher of the Year**.

Murphy has been a teacher for six years with three of those years teaching in Hampton City Schools. She began her career in education at the Southeastern Cooperative Educational Program (SECEP) as a teaching assistant. She worked as a special education teacher in Suffolk and Portsmouth before joining Bethel High School in 2016, where she has served as a special education teacher and field hockey coach. She is currently a Success 101 teacher.



Students place in the DECA State Conference

Students from Hampton High School recently placed first in the state DECA Virtual Business Challenge (VBC). Ahmad Ali, Donald Taylor and Josiah Crews were members of the winning team. Rhonda Russell, marketing educator and DECA advisor at Hampton High, serves as their sponsor. The event is sponsored by Knowledge Matters.

Dr. Jeffery O. Smith Named 2020 Virginia Superintendent of the Year

Hampton City Schools Superintendent, Dr. Jeffery O. Smith, was named the *2020 Virginia Superintendent of the Year* on May 6, 2019, at the Virginia Association of School Superintendents (VASS) Spring Conference in Roanoke, Virginia. He was selected by the State Superintendent of Public Instruction, the Presidents of the Virginia Board of Education, the Virginia Education Association, the Virginia Parent and Teacher Association, the Virginia School Boards Association, the Virginia Association for Supervision and Curriculum Development, the Virginia Association of Elementary School Principals, and the Virginia Association of Secondary School Principals, and the President-elect of the Virginia Association of School for his leadership for learning, communication, professionalism, and community involvement.



Faith Strickland of Kecoughtan High School is named a regional winner in the Congresswoman Elaine Luria Congressional Art Competition

Faith Strickland of Kecoughtan High School was named a regional winner in the Congresswoman Elaine Luria Congressional Art Competition. Strickland's piece is named *Baby Faces*. The artwork will hang in Luria's district office for one year.



Phoebus High School culinary students win National Competition - NASA HUNCH Culinary Challenge

Congratulations to the Phoebus High School culinary program for their first place win in the NASA HUNCH Culinary Challenge national competition. They were announced as the winners on Saturday, May 11, 2019, during Facebook live at the recognition ceremony at the Johnson Space Center in Houston, Texas

Virginia Ship Repair Recognized by VDOE & VCCS as an Exemplary CTE Program

RICHMOND, Va. — The Virginia Department of Education (VDOE) and the Virginia Community College System (VCCS) honored 15 exemplary career and technical education (CTE) programs and partnerships during the agencies' annual Creating Excellence Awards program in Richmond on June 13.



Lynn Kirkland receives Muriel S. Wright Office Professional of the Year Award

Lynn Kirkland, administrative secretary in the student services department, is the recipient of the Muriel S. Wright Office Professional of the Year Award for 2019. The Hampton Association of Educational Office Professionals (HAEOP) presented the award at their annual recognition reception on Wednesday, May 22. Hampton City Schools employees nominate individuals for the award and applications are judged based on criteria established for the award. Sonya McKeithan, director of student services, nominated Kirkland.



Kecoughtan High School places first in ODU Regional Stock Market Game

Aileen Rudiger, Kyree Brooks, and Zachary Joyner are members of the ODU Regional Stock Market Team from Kecoughtan High School. The team, under the leadership of Laura Yannarella, placed first in the region for 2018-2019. The students were awarded medals and certificates during a ceremony on Wednesday, May 29, at Old Dominion University.



Hampton City Schools announces top students in the Class of 2019 at Bethel High School

Congratulations to Bethel High School students Alex Kwong and Allyson Miller. Kwong has been named the valedictorian and Miller has been named the salutatorian for the Class of 2019



Hampton City Schools announces top students in the Class of 2019 at Hampton High School

Congratulations to Hampton High School students Chloe Smith and Michael Sutton. Smith has been named the valedictorian and Sutton has been named the salutatorian for the Class of 2019.



Hampton City Schools announces top students in the Class of 2019 at Kecoughtan High School

Congratulations to Kecoughtan High School students Mia Wright and Huong (Allen) Ji Liu. Wright has been named the valedictorian and Ji Liu has been named the salutatorian for the Class of 2019.



Hampton City Schools announces top students in the Class of 2019 at Phoebus High School

Congratulations to Phoebus High School students Richard Cordner and Morré Hicks. Cordner has been named the valedictorian and Hicks has been named the salutatorian for the Class of 2019.

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Glossary of Key Financial Terms

<u>Accrual Basis</u> – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

<u>Appropriation</u> – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

<u>Attrition</u> – A method of achieving a reduction in personnel cost by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs for a period of time or at a reduced salary.

<u>Authorized Positions</u> – Employee positions to be filled during the fiscal year that is authorized in the adopted budget.

<u>ADM – Average Daily Membership (unadjusted)</u> – Student membership on any day within a school month.

<u>ADM – Average Daily Membership (adjusted)</u> – Student membership on any given day within a school month with a 15% reduction for half-day kindergarten.

Basis of Accounting – A term used to refer to when revenues, expenditures, expenses and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements (i.e., Accrual or Cash).

<u>Budget</u> – A financial plan for a given period, usually a fiscal year that contains an estimate of proposed expenditures and a proposed means of financing them.

<u>Budget Calendar</u> – The schedule of key dates used in the preparation and adoption of the budget by the government.

<u>Category, Administration/Attendance and Health</u> – The activities identified and used to establish and administer policy for the school division. These include the School Board, Executive Services, Human Resources, Fiscal Services and Health Services. Also included are the costs associated with promoting the well-being of students and staff and costs related to encouraging good school attendance.

<u>Category, Instruction</u> – Programs and services identified to deal directly with the interaction between teachers and students. Also, included in this category are the activities associated with curriculum development and instructional staff training. Funds for instructional supplies and equipment are also included as are funds for contributions to joint regional, vocational and special education programs.

<u>Category, Operations and Maintenance</u> – Activities to keep physical plants clean, open, and safe for use by the school division. This includes heating, lighting, ventilating systems, repair of facilities and replacement of facility equipment. Utilities, postage and communication are also included in this area.

<u>Category, Pupil Transportation</u> – Activities associated with transporting students from home to school and back home as well as on other trips to school activities. This includes the purchase and maintenance of our yellow bus fleet.

<u>Category, Technology</u> – Captures technology-related expenditures as required by the General Assembly. Any services involving the use of technology for instructional, public information, or any other use should be recorded here. This includes technology for classroom instruction, instructional support, administration and operations and maintenance. This category was new in FY09.

<u>Chart of Accounts</u> - A list of all accounts in an accounting system.

<u>Compensation</u> – Compensation includes salaries and benefits paid to staff for services rendered.

<u>Composite Index</u> - A factor used in the Virginia Basic Aid formula, (derived from true values of property, ADM, population, retail sales, adjusted gross income, etc.) to determine local and state share of basic appropriation.

<u>Contingency</u> – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

<u>Contractual Services</u> – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

<u>Deficit</u> – The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

<u>Department</u> – The basic organizational unit of government which is functionally unique in its delivery of services.

<u>Disbursement</u> – The expenditure of monies from an account.

Employee (Fringe) Benefits – Compensation in addition to regular salary, provided to an employee. This may include such benefits as health insurance, life insurance, retirement contributions, social security, etc.

<u>Encumbrances</u> – Obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved.

Equipment (Capital Outlay) – The purchase of additional equipment not currently owned.

Equipment (Replacement) – The purchases of equipment to replace another piece of equipment which is to be sold or scrapped.

<u>Expenditure</u> – The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expenditures Per Pupil – Expenditures for a given period divided by a pupil unit of measure (i.e., ADM or ADA).

<u>Expense</u> – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Year – A twelve month period to which the annual budget applies and at the end of which the entity determines its financial position and results of operations. Local school divisions in the Commonwealth of Virginia have fiscal years that begin July 1 and end June 30.

<u>Food and Nutrition Service Budget</u> – This fund accounts for all of the cafeteria operations within the school division, including the preparation and serving of school breakfast and lunch. The primary funding source for this independent financial operation is the fees charged for meals.

<u>Full-Time Equivalent Position (FTE)</u> – A measurement equal to one staff person working a fulltime work schedule for a specific position for one fiscal year. A part-time position is converted to the decimal equivalent of a full-time position.

<u>Fund</u> – An independent accounting entity with a self-balancing set of accounts, which are segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions or limitations.

Fund Balance – The excess of assets of a fund over its liabilities and reserves.

<u>Generally Accepted Accounting Principles (GAAP)</u> – Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

<u>**Grant**</u> – A contribution made by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

<u>Hampton City School Board</u> – An elected body created according to state law and vested with the responsibility for elementary and secondary public education activities in the city of Hampton.

Impact Aid – Section 8003 – Funding from the United States Department of Education for loss of tax revenues for students whose parents live or work on federal property.

Indirect Cost – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. Also an amount, usually a percentage of expenditures, allowed to be recovered from administering grant programs.

Interfund Transfers – The movement of monies between funds of the same governmental entity.

<u>Line-Item Budget</u> – A budget prepared along departmental lines that focuses on what is to be bought.

<u>Materials and Supplies</u> – Expendable materials and operating supplies necessary to conduct departmental operations.

<u>**Operating Budget**</u> – This is the general fund for the school division. It is used to account for all financial resources except those required to be accounted for in other funds.

Operating Expenses – The cost for personnel, materials, and equipment required for a department to function.

<u>Operating Revenue</u> – Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

<u>Personnel Services</u> – Expenditures for salaries, wages and fringe benefits of an entity's employees.

<u>**Program Budget**</u> – A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

<u>**Purchase Order**</u> – A document submitted to a vendor which requests materials or services at a price indicated on the purchase order. The issuance of a purchase order establishes an encumbrance in the accounting system.

<u>Resources</u> – Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

<u>Revenue</u> – Sources of income financing the operations of government.

<u>State Standards of Accreditation</u> – The standards for the accreditation of public schools in Virginia are designed to ensure that an effective educational program is established and maintained in Virginia's public schools. The Code of Virginia requires the Virginia Board of Education to promulgate regulations establishing standards for accreditation of public elementary and secondary schools. A school can be assigned one of the following ratings: (1) Accredited without Condition (2) Accredited with Condition (3) Accreditation Denied.

SOL (Standards of Learning) – State-mandated testing that occurs in the spring. Beginning with the Class of 2004, verified credits for graduation will be based on the achievement by the student of a passing score.

<u>Supplemental Appropriation</u> – An additional appropriation made by the governing body after the budget year has started.

<u>**Transfers In/Out**</u> – Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

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APPENDIX

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EXECUTIVE SUMMARY





EXECUTIVE SUMMARY

In collaboration with the community, Hampton City Schools (HCS) ensures academic excellence for "every child, every day, whatever it takes." *The Academies of Hampton* are the key initiative to achieve the division's vision and mission of preparing high school students for postsecondary education and employment in high-demand, high-wage, 21st century careers, re-

gardless of the career path they choose. The Master Plan, a five-year blueprint for implementation and sustainability of *The Academies of Hampton*, is a community-driven, community-supported plan, developed with business, industry, postsecondary, non-profit, and civic partners. The Master Plan aligns local and state priorities with the community's vision that every young person graduates prepared for success in a career, in lifelong learning, and in life.

When fully implemented in 2020, *The Academies of Hampton* will enroll students in college and career-themed academies that offer academic and technical skills through rigorous core academic subjects, electives and specialized courses. As small learning communities, the academies will engage and motivate students and promote a sense of belonging among students who share interests. Teachers will create relevancy in coursework by incorporating real-world examples and problem-solving experiences into courses. Students will graduate with transferable skills, including the ability to think critically and creatively, collaborate well with others, engage in their community through responsible citizenship, and communicate with a sense of purpose.

College and Career Academy Students

Learn within a small, personalized educational environment

Apply learning opportunities within a themed academy

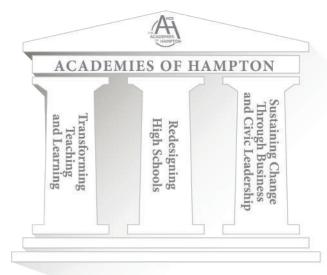
Work with business and industry partners to solve real-world problems

Engage in rigorous interdisciplinary classes that integrate academic and career education curricula

Work within a culture of collaboration, communication, creativity, and critical thinking that promotes the development of leadership and teamwork skills

Earn industry credentials and have dual enrollment opportunities

Graduate with 21st century knowledge and skills that prepare them for further education, training, careers, and life



MASTER PLAN

Hampton City Schools' transformational model is designed to carry out a long-term plan for revitalizing education in Hampton. Grounded in the research of the Ford Next Generation Learning, the plan is structured around three pillars: transforming teaching and learning, redesigning high schools, and sustaining change through business and civic leadership. An educated workforce is critical for long-term economic vitality; Hampton City Schools' resources will align with postsecondary institutions and the local business community to build a strong and sustainable workforce for the future. *The Academies of Hampton* will build a talent pipeline that addresses the high-demand needs of local industry.

COMMUNITY ENGAGEMENT AND INFRASTRUCTURE

Successful, long-term sustainability of The Academies of Hampton is dependent upon continued strong community support and engagement. The Peninsula Council for Workforce Development, the principal convening organization, coordinates the community effort to create an effective high school transformation plan. The Virginia Peninsula Chamber of Commerce and Hampton Economic Development Authority facilitate business engagement and build academy partnerships that provide sustainable resources and create relevance for students and teachers. Thomas Nelson Community College and the local four-year colleges and universities will provide dual enrollment courses, encourage college campus tours, and explore ways to fit the school division's curriculum with postsecondary programs, entrance requirements, policies, and application procedures. Over 100 employers are engaged in building the connections between academics and real-world application and creating relevancy in student learning experiences. As the guiding body, The Academies of Hampton Steering Committee developed and will implement the Master Plan. The Hampton City School Board endorsed The Academies of Hampton as a key initiative for reaching the division's goals for the high schools.

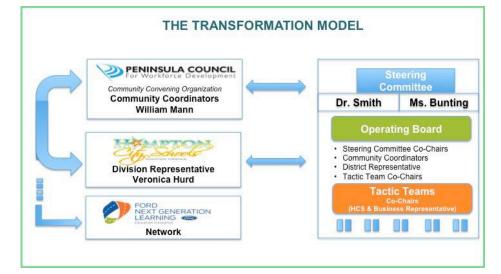
The Master Plan process designed the infrastructures, systems and processes necessary for support of the goals, and necessary changes in strategies, culture, and efforts. The Academies of Hampton Steering Committee, an advocacy group of business and community leaders, provides the leadership, decision-making, and strategic oversight for The Academies of Hampton. The Operating Board coordinates day-to-day operations. Tactic teams develop effective implementation strategies for each tactic identified in the community's plan. The industry councils serve as the intermediary between the learning environment and careers. The college and career academy advisory boards bridge the classroom experience with the real world of college and careers for students within each academy.



Dr. Smith welcomes community leaders to the Academies of Hampton Master Planning Session.

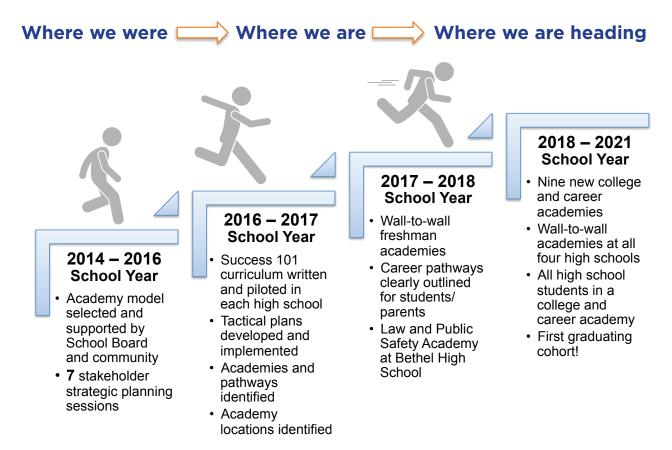


Discussing the desired graduate at the Academies of Hampton Visioning and Framing workshop.



IMPLEMENTATION TIMELINE

In 2018, along with five existing academies, nine new academies will welcome the class of 2021. When fully implemented in 2020-21, *The Academies of Hampton* will offer wall-to-wall college and career academies in each high school.



PORTRAIT OF THE DESIRED GRADUATE

The Master Plan process brought together leaders within the business, industry, school, higher education, postsecondary training, and civic sectors, as well as teachers, students, and parent representatives. Working together, these stakeholders developed the *Portrait of a Graduate*, identified the competencies and skills required of every graduate, described the learning experiences students need, and created a plan that transforms Hampton high schools into exciting and engaging learning environments that prepares Hampton graduates for their personal and professional journeys. Hampton's graduates will be prepared for tomorrow's workforce and help sustain and grow the local and regional economy.





ACADEMIES OF HAMPTON EXECUTIVE SUMMARY

HAMPTON GRADUATE

Prepared for success in careers, lifelong learning, and life

ACCOMPLISHMENTS

- · Academically prepared with a diploma that verifies postsecondary readiness
- · College credit, a nationally-recognized professional certification, or both
- Ten-year academic and career plan
- College-ready PSAT score
- Internship, work-based, service learning experience, and/or capstone research project
- Completed at least one virtual course
- Professional portfolio aligned with the 21st Century Employability Skills

CONTENT KNOWLEDGE

Achieves and applies appropriate academic and career-focused knowledge

- Exhibits college and career readiness and an ability to connect education to meaningful employment and productive citizenship
- Demonstrates the ability, knowledge, confidence, creativity, and initiative to take ownership in problem solving and goal setting

CAREER AND LIFE SKILLS

Integrates and applies classroom knowledge to navigate the real world

- Thinks critically and has the ability to deconstruct global problems, create solutions, and effectively articulate processes and results
- Applies creative thought to individually and collectively impact our region and the world as global-minded, innovative citizens
- Commits to achieving their goals as life-long learners displaying resiliency, persistence, adaptability, and a strong work ethic

COMMUNICATION, COLLABORATION, AND LEADERSHIP

Builds connections and works with individuals and diverse communities

- Communicates and collaborates to effectively express ideas through speaking, writing, and multimedia
- Respects, values, and embraces the diversity of others, as an inclusive leader, with an openness to new and unique ideas

POSITIVE SENSE OF SELF AND PURPOSE

Demonstrates mindfulness of self, others, and personal journey

- Conveys a positive sense of self, self-worth, and purpose
- Maintains healthy interpersonal relationships and supportive personal, social, and professional networks

Sets goals to achieve full potential as empowered and committed individuals within the context of their family, community, and the world

 Demonstrates the social, intellectual, and creative ability to act with integrity, empathy, and flexibility in making reasoned, ethical, and responsible decisions

Every Child, Every Day, Whatever it Tokes

College, Career, and Life-Ready

My Future.... My Journey...









THE GOVERNOR'S HEALTH SCIENCES ACADEMY

PATHWAYS Diagnostic Services Therapeutic Services Biotechnology Research and Development Health Informatics and Support

ACADEMY OF LAW AND PUBLIC SAFETY

PATHWAYS Law and Legal Studies Law Enforcement Firefighter/Emergency Medical Technician



PATHWAYS Logistics, Distribution and Transportation Programming and Software Development Networking Geographic Information Systems GIS Business Management



PATHWAYS Digital Media Journalism



ACADEMY OF TECHNOLOGY AND ENGINEERING

PATHWAYS Engineering Design and Development Information Technology Audio Engineering Construction Technology

ACADEMY OF HEALTH, HUMAN, AND FINANCIAL SERVICES

PATHWAYS Counseling, Nutrition and Wellness Financial Services

THE MARITIME ACADEMY

PATHWAYS Ship Building and Repair Ship Design

THE INTERNATIONAL BACCALAUREATE® PROGRAMME

16 ACADEMIES44 PATHWAYS



ACADEMY OF ARCHITECTURE, ENVIRONMENT, AND ENGINEERING -GOVERNOR'S STEM

PATHWAYS Architectural Engineering Construction Design Environmental Studies

ACADEMY OF TEACHING AND EDUCATION

PATHWAYS Child Development Education and Training

ACADEMY OF ENTREPRENEURSHIP AND INFORMATION DESIGN

PATHWAYS Entrepreneurship and Marketing World Banking and Finance Information Design



PATHWAYS Art of Movement Theatre Performance Theater Design





PATHWAYS Cybersecurity Systems Technology Cybersecurity Software Operations Engineering and Robotics Manufacturing

ACADEMY OF HOSPITALITY AND TOURISM

PATHWAYS Travel and Tourism Culinary Arts Events Marketing

ACADEMY OF DIGITAL VIDEO PRODUCTION

PATHWAYS Television and Media Production Digital Video Production

ACADEMY OF ADVANCED COLLEGE EXPERIENCE

MISSION CONTROL



THE ACADEMY PROMISE

66

In my academy, we are passionate about learning. Each academy is a family that helps all students own their education. This journey builds upon a tradition of trust and accountability. Fun, engaging, real-world experiences in and out of the classroom build our confidence and prepare us for the future.



The Hampton School Board

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HCS On the Move!

HAMPTON CITY SCHOOLS SUPERINTENDENT'S Year In Review September 2019

Submitted by: Dr. Feffery O. Smith

SUPERINTENDENT



Hampton City Schools Administrative Center

ONE FRANKLIN STREET Hampton, Virginia 23669-3570

> Jeffery O. Smith, Ed.D. Superintendent

September 12, 2019

Dear Community Members:

This report contains information relative to the progress and accomplishments made during the 2018–2019 school year. We have made considerable progress toward accomplishing student achievement priorities.

The goals for the 2018–2019 school year were within the areas of early literacy and college, career and academy awareness at the elementary and middle school levels. I have reported on these goals separately. Given the action steps associated with meeting and exceeding student achievement goals are continual in order to institutionalize through a systems approach, you will observe this report reflects our important work.

It remains an honor to not only serve the Hampton City community but to work alongside a talented and committed staff.

Please know I remain committed to an environment of sustained student achievement and success for ALL students – *Every Child, Every Day, Whatever it Takes!*

Sincerely,

Jeffery O. Smith, Ed.D. Superintendent

Goal One:

The superintendent will provide the necessary leadership for continued development and implementation of structures and supports that will expand and institutionalize effective early literacy practices.

We are in the third year of development of this goal. We have begun to put in place various programmatic structures to ensure a systematic approach to early literacy development throughout the school division. One instructional process is the Systematic Instruction in Phonological Awareness, Phonics, and Sight Words (SIPPS) program.



The SIPPS program focuses on those foundational literacy skills where decoding, encoding and sight words are explicitly taught. These skills are vital for students to become fluent readers who comprehend what they read.

Three-Year School Induction Process:

SY 17-18 - Forrest, Machen, Smith, Booker, Tyler, Kraft, Burbank, and Langley SY 18-19 - Bassette, Cary, Aberdeen, Phillips, and Armstrong SY 19-20 - Bryan, Asbury, Cooper, Phenix, Andrews, and Barron

The Phonological Awareness Literacy Screening (PALS) tool is used to help decide which students are tested and then placed into the SIPPS program. All students in grades K-3 take the PALS assessment in the fall and spring. When students are "PALS identified" they are considered not reading on grade level. PALS identified students are seen by Early Reading Intervention Assistants (ERIAs) or other reading staff in small groups as a Tier 2 intervention. SIPPS is an intervention that can be used to



support students in need of Tier 2 intervention services.

There is continuous progress monitoring of students both in tier 1 and Tier 2. Tier 1 uses the PALS screener, PALS quick checks, and running records. All data for this progress monitoring are recorded in the HCS Response to Intervention (RtI) Database. Tier 2 SIPPS mastery tests are administered either every five or ten lessons depending on the student's level as a reader. Mastery tests help determine whether the teaching pace is appropriate for the group, help teachers monitor students' mastery of phonics and sight words, and help to decide which students would benefit from extra practice. This information can also be found in the RtI Database.

Students participating in SIPPS see their classroom teacher

for small group reading instruction five days a week. SIPPS participants are then pulled during an independent rotation period within the ELA block of instruction by a reading staff member (i.e., reading specialist, literacy support specialist, ERIA) for an additional 20 to 30 minutes of reading instruction in a small group of no more than five. This small group instruction occurs four or five days a week.

ERIAs (HCS currently employs 33 part-time early reading intervention instructional assistants) and other HCS literacy staff are provided robust professional learning. These staff members attend monthly webinars and receive observations and feedback. They also have modified lesson study experiences, as well as modeling, coaching, and co-teaching experiences.

512 students (table below) are participating in SIPPS during the 2018-2019 school year. 408 students participated in SIPPS during the 2017-2018 school year.

School	к	1	2	3
Aberdeen	0	11	15	0
Booker	0	9	20	19
Burbank	0	18	26	26
Forrest	0	16	15	0
Machen	0	13	18	15
Smith	0	11	17	0
Langley	4	12	28	12
Cary	0	0	0	0
Bassette	0	20	25	27
Phillips	0	21	26	11
Armstrong	2	17	2	4
Tyler	5	26	21	0

The Early Literacy Coach (funded via the PALS grant) is the person primarily responsible for conducting staff training and overseeing the day-to-day operations of the SIPPS program. This position, assigned to the English Language Arts (ELA) Department, is responsible for serving as a literacy expert by fulfilling roles in the areas of leadership, assessment, and instruction for Grades K-3 Intervention Staff. This staff member:

• Builds and monitors a comprehensive Early Literacy program with a focus on intervention



- Develops and implements instruction to meet the needs of developing readers
- Collaborates with the ELA Department, school-based staff, and literacy personnel to promote the research-based best practices for literacy and language arts
- Develops an action plan to identify needs, develop measurable goals, and organize action steps strategically

- Plans and delivers professional development according to the needs of each school
- Works collaboratively with a variety of school staff and supervisors
- Collaborates with the ELA Department staff to plan, coordinate, and conduct staff development for staff in early reading instruction and intervention
- Disaggregates and analyzes early reading data to direct decision-making in the ELA Department
- Collaborates with school and division literacy personnel to monitor early reading instruction and intervention and provide job embedded professional development support to instructional staff (grades K-3)
- Structures regular visits to elementary schools to model research-based intervention to staff

Program effectiveness will be assessed by analyzing PALS student performance data and by seeking stakeholder feedback (e.g., literacy staff, classroom teachers, building administrators). The first data analysis for the 2018-2019 school year will be run at the end of January 2019, following the administration of the PALS mid-year assessment. A second analysis will be run during May 2019, following the administration of the PALS end-of-year assessment. These analyses will compare the performance of PALS identified students receiving SIPS versus PALS identified students with similar score history profiles not receiving SIPPS. Both performance related to overall PALS benchmarks and subtests will be analyzed. Additional analyses will be conducted during November 2019, to determine whether the SIPPS intervention resulted in fewer students being PALS identified in the fall of the following school year.

Goal One: Early Literacy Progress Report

The superintendent will provide the necessary leadership to ensure continued development and implementation of structures and supports to expand and institutionalize effective early literacy practices.

(Indicator of Success No.1) Expand supplemental phonics program from 9 to 13 elementary schools to address students' deficits in reading.

HCS and the Center for the Collaborative Classroom partnered during the 2018-2019 school year to support the implementation of the Tier II program Systematic Phonological Awareness, Phonics, and Sight Words (SIPPS) through a combination of virtual and in-person sessions, regular check-ins, and resources local leaders used to facilitate on-site learning over time. This plan began with the assumption that effective professional learning is embedded in classroom practice and occurs every day as staff try new and proven approaches, observe students, and reflect on outcomes. Staff deepen their understandings about effective practice as they plan for, teach the lessons as intended, and reflect on each day of instruction. Professional learning opportunities associated with this initiative are outlined in the table that follows.

Professional Learning Experience	Description	Audience	Month
Reading Specialist Training (virtual session)	Participants will engage in sessions designed specifically for coaches, including topics such as: • Coaching Sessions • Observing and giving feed- back • Support and refining plan- ning and providing reading instruction	Reading Specialists	September 2018
Explore SIPPS User's Guide	Learn how the SIPPS print and digital components support planning, delivering, and assessing high-quality foun- dational skills instruction/ intervention.	Reading Specialists and Early Reading Assistants	September 2018
Online Resources on the Learning Hub – ccclearning- hub.org	Explore the digital resources available.	Reading Specialists and Early Reading Assistants	September 2018
Yr. 1 Schools: Part 1: Understanding the Program and Getting Started	Participants will understand the SIPPS program and lesson structure. Participants will learn how to use the program materials to prepare, plan and teach lessons. As they engage in the program materials, participants will plan desig- nated lessons and experience modeling of key elements of instruction.	Administration, Reading Specialists and Early Reading Assistants	September 2018
Yr. 2 Virtual Professional Learn- ing Session	Yr. 2 participants will gain a deeper understanding of the application to reading as outlined in the SIPPS lessons including the mastery assess- ments. Teachers will be guid- ed to more closely examine the types of reading students are engaged in during SIPPS and consider the implications to reading across the day.	Reading Specialists and Early Reading Assistants	September 2018

Modified Lesson Study	Participants will engage with colleagues in classroom em- bedded professional learning that focuses on the following: • Understanding the instruc- tional design of the curricu- lum • Planning lessons with stu- dents in mind • Planning for possible inten- tional instructional moves • Observing the planned les- son and collecting data • Reflecting on interpreting student data based on lesson focus • Discussing the instruction implications for planning	Administration, Reading Specialists and Early Reading Assistants	October 2018
Yr 2 Schools Webinar	Participants will engage with the multisensory handbook and practice how to give cor- rective feedback.	Administration, Reading Specialists and Early Reading Assistants	November 2018
Part 2: Strengthening Instruction and Decision Making	Challenge Level will be the focus. Participants will continue their learning from part 1 by reflecting on the current state of their implementation, con- sider how to use the data to make instructional decisions and learn more about making planning and in lesson deci- sions to intensify instruction.	Administration, Reading Specialists and Early Reading Assistants	December 2018
Ongoing Virtual Professional Learning Sessions	Topic based on needs deter- mined during check-in meet- ings. (possible data discussion) PALS Data.	Administration, Reading Specialists and Early Reading Assistants	March 2019
End of year feedback sessions	District leadership/CC rep will meet with school teams to dis- cuss student progress, teacher concerns and possible support for SY19-20.	Administration, Reading Specialists and Early Reading Assistants	May 2019

(Indicator of Success No. 2) Ensure appropriate professional development in support of building a strong early literacy program with fidelity of implementation as measured by student performance on PALS.

In collaboration with the HCS Special Education Department, HCS Title I Department, and other stakeholders, the HCS English Language Arts Department provided ongoing professional development in early literacy practices. The chart below details the ongoing professional development that was provided to multiple groups including administrators, literacy staff, special education staff, and teaching staff. A combination of virtual and in-person sessions along with regular check-ins at schools supported early literacy professional development. The goal is for school leaders and their teams to use this learning to facilitate on-site learning over time and sustain this for all students.

Professional Learning	Description	Audience	Month
Experience			
K-2 Small Group Instruction Overview	Lead into the work around small group instruction over the year including assessment to guide small group instruc- tion and the stages of reader.	Administrators	August 2018
Emergent Reader	Participants will engage in activities that staff should be using at the small group read- ing table for emergent readers.	Administrators	October 2018
PALS Data and Beginning Reader	Participants will learn how to use PALS data to guide discus- sions with teachers about stu- dent progress while learning about the beginning reader.	Administrators	November 2018
Transitional Reader and Workstations	Participants will learn more about the transitional reader and what workstations should be seen in the classrooms.	Administrators	January 2019
Writer's Workshop	Participants will engage in ac- tivities to learn about writer's workshop and how to give teachers feedback.	Administrators	February 2019
K-2 Small Groups and Work Stations	Participants will participate in activities to learn about the stages of reader and worksta- tions that are appropriate for grades K-2 students and how to set them up.	Teachers	Over the year
K-2 PALS	Participants will discuss PALS data and watch PALS webinars to support use of the data and instruction.	Teachers	Over the year
Grade 2	Participants will learn what Writer's Workshop is and how to set it up in their classroom.	Teachers	Over the year
K-2 PALS	Participants will engage in learning how to guide teachers through disaggregating and using the PALS data to guide instruction.	Literacy Support Staff	Monthly
K-2 Dyslexia Modules	Participants will learn about Dyslexia and how to work with students who have been diagnosed with Dyslexia.	Literacy Support Staff	Monthly
Workstations/Tier II and III	Participants will learn and cre- ate supports for workstations and Tier II and III instruction.	Literacy Support Staff	Monthly

Individual Work with	Over the year, the ELA	Staff	Over the Year
Schools	Curriculum Lead and Teach-		
	er Specialist along with the		
	Special Education Department		
	and Title I provided ongo-		
	ing professional learning at		
	schools. Plans were created		
	and implemented with indi-		
	vidual schools to support early		
	literacy.		

(Indicator of Success No. 3) Analyze performance data to determine effectiveness of program implementation and growth in student achievement.

The Phonological Awareness Literacy Screening (PALS) tool is used to help decide which students are tested and then placed into the SIPPS intervention. All students in grades K-2 take the PALS assessment in the fall and spring. All students in Grade 3 take the PALS assessment in the fall and only those third graders who are PALS identified take the assessment mid-year and in the spring. When students are "PALS identified" they are considered not reading on grade level.

PALS Data Analysis:

During the 2018-2019 School Year, HCS decreased the number of students PALS identified. In the fall of 2018, 20% of students in grades K-3 were PALS identified and in the spring of 2019, 15% of students in grades K-3 were PALS identified.

Kindergarten- Based upon the spring 2019 PALS Assessment, 85% of Kindergarten students are reading on grade level. There are five components assessed on the Kindergarten PALS Assessment: Alphabet Knowledge, Letter Sounds, Beginning Sounds, Rhyme, Spelling, and Concept of Word. As depicted below, a high percentage of students demonstrated growth in numerous areas. During the 2019-2020 school year, the English Language Arts Department will focus on Concept of Word instruction with administrators, literacy staff, and Kindergarten teachers. (The percentages in the table indicate the percentage of students in this grade level who met or exceeded the benchmark for each subtest.)

	Alphabet Knowledge	Letter Sounds	Beginning Sounds	Rhyme	Spelling	Concept of Word
Fall	48%	33%	50%	61%	21%	13%
Spring	94%	93%	96%	93%	87%	59%

First Grade- Based upon the spring 2019 PALS Assessment, 84% of Grade 1 students are reading on grade level. There are four components assessed on the Grade 1 PALS Assessment for the fall administration and three components for the spring administration: Letter Sound, Spelling, Word List, and Oral Reading. Please see the table below. (The percentages in the table indicate the percentage of students in this grade level who met or exceeded the benchmark for each subtest.)

	Letter Sound	Spelling	Word List	Oral Reading
Fall	30%	40%	17%	16%
Spring	Not Assessed	88%	71%	69%

Second Grade- Based upon the spring 2019 PALS Assessment, 82% of Grade 2 students are reading on grade level. There are three components assessed on the Grade 2 PALS Assessment: Spelling, Word List, and Oral Reading. Please see the table below. (The percentages in the table indicate the percentage of students in this grade level who met or exceeded the benchmark for each subtest.)

	Spelling	Word List	Oral Reading
Fall	23%	57%	56%
Spring	77%	88%	88%

SIPPS Comparison

In school year 2017-2018, schools that had students who received the SIPPS intervention had a higher percentage of students that went from being identified as PALS in the fall to not identified in the spring when compared to students who did not receive the intervention. For example, 41% of the students who received the SIPPS intervention were no longer PALS identified vs. 37% for students who did not receive the intervention.

In school year 2018-2019, schools that had students who received the SIPPS intervention had a higher percentage of students that went from being identified as PALS in the fall to not identified in the spring than students who did not receive the intervention. For example, 44% of the students who received the SIPPS intervention were no longer PALS identified vs. 35% for students who did not receive the intervention.

School Year	2017-2018	2018-2019
Non-SIPPS	37%	35%
SIPPS	41%	44%

Goal Two: Elementary and Middle School College and Career Readiness Plan

The superintendent will provide the necessary leadership to ensure effective development of career and academies awareness at the elementary and middle school levels.



Below is an action plan that will be used to further develop the elementary and middle school college and career readiness divisionwide initiative.

Community and Stakeholder Input

Community input was solicited at the annual Community Priorities Workshop, which was held on Thursday, November 29, 2018. The workshop was modified to allow for broad-based input as a means of accomplishing the goal of developing a career and academies awareness at the elementary and middle school levels. At the workshop internal and external stakeholder input was gathered as the community members brainstormed and shared ideas regarding what strategies and initiatives, beyond those currently used in HCS, should be developed and implemented to create and expand career and college awareness and exploration for elementary and middle school students.

There were more than 120 participants representing a variety of community sectors to include students, parents, HCS staff, elected officials, city personnel, businesses, and realtors, as well as faith-based, military, education, civic social and non-profit organizations.

Additionally, the Out of School Time (OOST) staff members were charged with developing curriculum to support college and career awareness, as well as exploration experiences beyond the traditional school day. The OOST providers (internal and external) will have access to materials and training developed by a cross-functional team of the HCS staff.

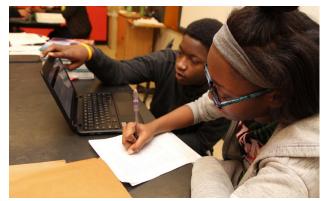
In particular, the OOST team has focused its initial work around college and career awareness as well as exploration of academies and pathways in which young people lack sufficient knowledge and awareness of the current industry (e.g., transportation, logistics and maritime).

The following action plan represents the next phase of the college and career readiness program development at the elementary and middle school levels.

To date, all details of stakeholder input have been shared with the Division Leadership Team for the purpose of identifying and implementing programmatic ideas that will enhance this important work.

Division Readiness

The mission of the Hampton City Public Schools is: *In collaboration with our community, Hampton City Schools* (HCS) will ensure academic excellence for every child, every day, whatever it takes. The division's strategic plan focuses the important work of maximizing the learning for every child, and at the same time, creating safe and nurturing environments. The HCS College and Career Readiness Plan is set forth to increase relevance and engagement as well as incorporate youth development practices.



Students are more likely to be engaged and take

ownership of their learning if they have in place a network of adults providing consistent encouragement and feedback. Our ultimate goal is to prepare each child to leave HCS college, career and life ready. To this point, students will work to create personalized college and career paths. For example, each middle school student will explore at least two career pathways prior to entering ninth grade with the goal of supporting our students so that they are prepared for this college and career exploration, their academy selection and success after graduation. HCS supports divisionwide implementation of Naviance, an online career-planning tool. Use of this planning tool will ensure that each student can set career goals after identifying their strengths and passions.

Key Performance Indicators (2018-2019)

Division/Central Office Metrics:

- Division staff will continue to schedule and provide professional development to staff to support the overall college and career readiness implementation plan
- Division staff will continue to monitor the number of staff trained and objectives accomplished

School Level Metrics:

- Schools will fully incorporate Naviance/Naviance Student into their counseling programs and utilize the Division Success Planner tasks to monitor and track student engagement:
 - 95% of elementary school students will be exposed to how school relates to work and college
 - 90% of students entering kindergarten in 2018-2019 will have an Academic and Career Plan Portfolio by the time they exit 5th grade
 - 85% of 6–12 graders will login to Naviance Student at least twice
 - 85% of 6–12 graders will complete all college and career planning activities outlined in the scope and sequence below
 - 95% of seniors will complete the Graduation Survey via Naviance
 - 45% of parents will login to view activities associated their student's academic preparation for college through Naviance Student

Elementary School

Grade K: At the completion of the 2018-2019 school year, kindergarten students will learn how dreams and possibilities may be related to careers. They will learn that people have different jobs. In addition, they will be exposed to a variety of jobs and careers. They will be presented with information on how people dream about getting jobs and how jobs become possibilities in our lives. Students will learn levels of schooling; elementary school, middle school, high school, and college. Discussions will center on the classes and courses that may be offered at these levels and what students are expected to learn at these schools. Students will learn what college is designed to do. Discussions will include that college is the level of school where students can enhance their strengths and make a plan to achieve the things they may have dreamed of that are possibilities. Students will learn that people pay for things with money, including education at the college level. All students in kindergarten will begin an Academic and Career Plan Portfolio (ACPP).

Grade 1: At the completion of the 2018-2019 school year, 1st grade students will expand on their knowledge of what a goal is and that people make goals everyday to achieve possibilities. Students will learn about specific jobs in their schools and that teachers/counselors also went to school and have favorite subjects. Students will learn that teachers/counselors went to college so that additional knowledge gained would help them to obtain these jobs in schools. The students will be exposed to the many colleges in the state of Virginia. Students will learn that jobs pay money to adults, which helps those adults pay for things they need or may want.

Grade 2: At the completion of the 2018-2019 school year, 2nd grade students will know the difference between short and long term goals and how breaking up goals makes achieving big things easier. They will learn that most adults have a job and it is chosen based on their strengths, values, attitudes, and beliefs. They will learn that most adults went to school and used their values, strengths, attitudes, and beliefs to grow as students and

individuals. Students will learn that jobs require different degrees and there are many colleges that offer those degrees. Students will find out who in their family and community attended college and why. Students will learn that adults make budgets and many people include college as part of their budget.

Grade 3: At the completion of the 2018-2019 school year, 3rd grade students will be able to set a school-based academic, behavioral, or personal SMART goal (i.e., Smart, Measurable, Attainable, Relevant, Time-based). They will learn that there are non-traditional jobs and new jobs created daily and more opportunities than before to find a career path that matches each student, and learn that jobs fall into a career cluster and that different academic subjects relate to each cluster. Students will learn that colleges have different attributes (e.g., public, private, degrees, tuition) in order to teach people with different strengths, values, attitudes, beliefs, and goals. Students will learn that different degrees and colleges cost different amounts of money.

Grade 4: At the completion of the 2018-2019 school year, 4th grade students will learn to revisit and revise goals based on possibilities and pursuits, learn personal strengths and assets and how using those can help the student achieve future success. Students will learn that some people choose careers to live certain ways and that careers have different salaries. Students will learn how different skills and education impact the jobs and possibilities that people have. Students will learn how college can help people to achieve their dreams and why they chose their college. Students will learn that there are many ways to pay for college.

Grade 5: At the completion of the 2018-2019 school year, 5th grade students will be able to group goals into an action plan and a plan of study for middle school, learn what career clusters might best suit the student based on interests and strengths, and learn what careers fit into each middle, high, and postsecondary pathway. Students will learn why certain colleges might be a better fit for them over others based on their strengths, goals, interests, attitudes, values, and beliefs. Students will learn that going to college can impact the student's income later in life, which may open up new possibilities in the future.

Elementary School Academic and Career Plan Portfolio Four-Year Action Plan

Overarching goal: All students entering kindergarten in the year 2018-2019 will begin to develop an Academic and Career Plan Portfolio (ACPP) to identify student interests, abilities and potential pathways and inform educational and career choices. The ACPP must be developed before the student exits the 5th grade and transitions to middle school.

Goal	Action Steps	Deadline	Evidence of Implementation
All elementary and PreK-8 school counselors will become aware and familiar with up- dates to Regulations Establish- ing Standards for Accrediting Public Schools in Virginia (SOA) (new regulations include elementary students creating an electronic portfolio by 5th grade)	• Information pertaining to updated regulations will be shared during Pre-ser- vice Professional Devel- opment (PD) sessions before the start of the school year	August 31, 2018	Slide presentationMeeting attendance sheets

Year I - Research and Planning (2018-2019): Research and acquire an electronic platform for elementary level students to use in creating an Academic and Career Plan Portfolio (ACPP).

Elementary and PreK-8 school counselors will research electronic platforms as well as other methods used to imple- ment ACPPs in other districts and states	 Brainstorming sessions during monthly meetings Research what neighbor- ing districts are doing to meet this goal Attend demonstration sessions of various plat- forms 	January 31, 2019	 Notes from brainstorming sessions Information from demonstrations Dates of meetings and demonstrations attended
An electronic platform will be decided upon	 Notes and rating scales will be reviewed and a platform will be decided upon that is user-friendly and cost effective 	February 15, 2019	Survey results
All elementary school and PreK-8 school counselors will receive training in the decided upon platform	 Trainings will be both in-person and web-based to accommodate needs and availability School counselors will learn how to set up port- folios School counselors will learn how to upload doc- uments into portfolios School counselors will learn how to upload stu- dents into the system and create accounts for each student School counselors will learn how to manage stu- dents and portfolios 	March 31, 2019	• Training dates and sign in sheets
Schedules and timelines will be developed for activities, training, and implementation as well as communication with parents and guardians	• An implementation plan will be developed	June 2019	Schedules and timelines
Increase awareness of the school counselor's role in student support	• Prepare, present and/or share information on the school counselor's role and responsibilities at various levels (elementary, middle, secondary)	Ongoing	• Copies of the presenta- tions and agendas as well as materials shared out with various stakeholders

Year II - Testing and Piloting (2019-2020): Incorporate the Elementary School Academic and Career Plan Portfolio (ACPP) into the current K-12 College and Career Readiness Plan while collaborating with departments, classroom teachers, and media specialists for cross-curriculum integration, support and training.

Goal	Action Steps	Deadline	Evidence of Implementation
Continue to increase aware- ness of the school counselor's role	• Prepare, present and/or share information on the school counselor's role and responsibilities at various levels (elementary, middle, secondary)	Ongoing	Copies of the presenta- tions and agendas as well as materials shared with various stakeholders
Parents and guardians of 1st grade students will learn the purpose and value of ACPPs along with safety parameters of the electronic ACPP format	 Provide guidance doc- ument and training to elementary school staff and administration so that information can be shared with parents at back-to-school night Provide guidance docu- mentation and training to elementary school teachers at each school so that it can be shared via teachers/teams with par- ents during conferences and back-to-school night meetings or open houses 	October 2019	Copies of guidance docu- ment and of a distribution and share out plan
2nd and 3rd grade students pilot the online ACPP format	 Decide which classes in each school and grade level to pilot During the 2019-2020 school year, students and teachers will pilot the electronic ACPP with selected assignments to practice uploading doc- uments, using software, and making folders During the 2019-2020 school year, school coun- selors will practice setting up initial folders and uploading specific career related information, writ- ing samples, and student work into the selected ACPP format 	February - June, 2020	ACPPs of students partic- ipating in pilot

Year III - Momentum and Implementation (2020-2021):

Goal	Action Steps	Deadline	Evidence of Implementation
Elementary school counsel- ors, teachers and 2nd grade students will understand how to set up an initial ACPP and add student information to those ACPPs	 Counselors will teach students and teachers how to access the select- ed platform site, create folders, add information to folders, and use the platform Written instructions/cheat sheets will be provided to teachers and parents for ongoing reference for adding digital and non-digital materials to the portfolios Counselors and students will learn how to print materials from the ACPP for students who transfer out of our division to car- ry with cumulative folder information to their new school district 	December 31, 2020	 Classroom visit schedules ACPP with uploaded materials
Counselors, teachers and students will consistently and effectively update and main- tain their digital ACPP	• Throughout the school year, various college and career activities will be uploaded into the ACPP by the student, teacher, and/or school counselor	June 2020	• ACPP with uploaded materials
2nd grade students and their parents/guardians will learn the purpose and value of the ACPP	 Guidance documents will continue to be shared with families Information or training opportunities will be made available to parents/guardians 	Ongoing	 Handouts and meeting agendas Information session logs

Year IV - Refinement (2021-2022): Feedback data will be used to make adjustments to the ACPP implementation plan.

Goal	Action Steps	Deadline	Evidence of Implementation
Needed adjustments will be made to the comprehensive plan as well as the elementary ACPP implementation plan	• Survey feedback from students, teachers, and parents will be gathered and analyzed in order to make necessary improve- ments and adjustments	January 20, 2022	 Data points measured Presentations Plan adjustments

6th Grade

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Scope & Sequence Activity	Description	Deadline	Data Points Measured
Introduce students to Naviance Student	• Log in for the first time and complete a guided tour of the site to explore its components	First Semester	Students will provide feedback on assigned survey
Create an Academic Goal	• Use goal-setting feature to create an academic goal for 6th grade	First Semester	Percentage of students who create goals
Students will complete learn- ing styles inventory	• The Learning Styles Inventory Assessment allows students to boost academic potential by recognizing their natural learning style, discover better learning strategies, and gain career develop- ment skills	First Semester	Percentage of students who complete the inven- tory
Students will complete a Road Trip Nation video and reflec- tion prompt	Watch one Road Trip Nation video of their choice in the archives and complete an assigned prompt on the topic	Second Semester	Percentage of students completing the writing prompt
College or Career field trip or Career Fair	Take a field trip to an in- dustry or college campus	Second Semester	Custom task: Percentage of students who complete post-field trip survey

Complete Career Cluster Finder and add Career Clus- ters to favorites list	 Career Cluster Finder helps students discover career clusters that are most interesting to them Once a student completes the Career Cluster Finder, top-matching career clus- ters are made available for review Students can retake the cluster finder at any time After exploring career clusters, add at least one to favorites list in Family Connection. 	Second Semester	 Percentage of students who complete Career Cluster Finder Percentage of students who add careers to favor- ites list
Students will evaluate initial goal	• Look at progress towards the goal set at the begin- ning of the year, evaluate the strategies used, reflect and comment on things that helped and things that could be adjusted in order to make the goal attainable	Second Semester	• Percentage of students who add career clusters to favorites list

Scope & Sequence Activity	Description	Deadline	Data Points Measured
Create an Academic or Personal Goal	• Use goal-setting feature to create an academic goal for 7th grade	First Semester	Percentage of students who create goals
Complete Career Key As- sessment and add careers to favorites list	 Career Key is an online career assessment that provides students with their Holland interest codes After completing Career Key, add at least two careers to their favorites list in Naviance Student 	First Semester	 Percentage of students who complete Career Key Percentage of students who add careers to favor- ites list
Students will be introduced to the resume feature and begin a community service resume	• Learn about the different types of resumes that can be built in Naviance Student and students will begin entering service activities and information in the resume builder	Second Semester	Percentage of students completing service resume or any type of resume

Students will take the Career Interest Profiler	The Career Interest Profiler is an online career interest assessment for students based on Holland's interest codes. When students com- plete the Career Interest Profiler, their results will display their top Holland Code matches and do a reflection on the results	Second Semester	 Percentage of students taking the Career Interest Profiler Percent of students com- pleting reflection prompt
College or Career field trip or Career Fair	Take a field trip to an in- dustry or college campus	Second Semester	• Custom task: percentage of students who complete post-field trip reflection
Complete Academic and Career Plan	• Complete an academic and career plan with their school counselor that reflects a plan of academic study through the end of senior year.	Second Semester	• Custom task: percentage of students who complete the Academic and Career Plan
Students will evaluate initial goal	• Look at progress towards the goal set at the begin- ning of the year, evaluate the strategies used, reflect and comment on things that helped and things that could be adjusted in order to make the goal attainable	Second Semester	Percentage of students who add career clusters to favorites list

Scope & Sequence Activity	Description	Deadline	Data Points Measured
Create Academic or Personal Goal	• Use goal-setting feature to create college or career goals	First Semester	Percentage of students who create goals
Students will add to their com- munity service resume	• Enter service activities and information in the resume builder	First Semester	Percentage of students completing service resume or any type of resume
College or Career field trip or Career Fair	Take a field trip to one college campus and one community college campus	Second Semester	Custom task: percentage of students who complete post-field trip reflection

Students will complete StrengthsExplorer	 StrengthsExplorer assesses es 10 talent themes for individuals and identifies each student's three strongest emerging talents Upon completion of StrengthsExplorer, students will be provided with explanations of their top three themes and will learn how to capitalize on their success and discover what they need to do next to continue building on their strengths 	Second Semester	• Percentage of students who complete Strengths- Explorer
Students will evaluate initial goal	• Look at progress towards the goal set at the begin- ning of the year, evaluate the strategies used, reflect and comment on things that helped and things that could be adjusted in order to make the goal attainable	Second Semester	• Percentage of students who add career clusters to favorites list

Based on the above plan, below is our current division data:

Data reported at the conclusion of the 2016-2017 school year:

- 85% of students in grades 6-8 began career exploration portfolios
- 85% of 6th grade students completed Career Interest Profiler (1379/1594)
- 92.4% of 7th grade students completed Career Key and Career Cluster Finder (1415/1532)
- 26% of 8th grade students completed StrengthsExplorer (413/1558)

Data reported at the conclusion of the 2017-2018 school year:

- 93% of middle school students have a career explorations portfolio (4030/4319)
- 94% of 6th grade students completed the Career Interest Profiler (1321/1403)
- 94% of 7th grade students completed Career Key and Career Cluster Finder (1411/1498)
- 80% of 8th grade students completed StrengthsExplorer (1142/1418)

School counselors update a shared Google document each month with their school's evidence. The director of counseling monitors individual school activities as documented and provides feedback to groups and individuals to ensure progress.

Scope & Sequence Activity	Description	Deadline	Data Points Measured
Add Career to Favorites List	• Add one or more clusters to Favorites List in Family Connection	January 2019	• Percentage of students who add careers to favor- ites list
Build Resume	 Compile a list of academic and extracurricular activi- ties and honors Update Community Ser- vice Resume 	June 2019	• Percentage of students who build a resume
Update Course Plan	• Update 4-year course plan using Course Planner	June 2019	• Percentage of students who create/update a course plan
Students will participate in at least one college or career visit	Representatives who visit the high schools share information on their schools, programs, and campuses, job opportu- nities, courses needed in high school, salary outlook	December 2018	Percentage of students who attend visits

10th Grade

Scope & Sequence Activity	Description	Deadline	Data Points Measured
Complete Career Interest Profiler	 The Career Interest Profiler is an online career interest assessment for students based on Holland's interest codes Complete the Career Interest Profiler, their results will display their top Holland Code matches 	April 2019	• Percentage of students who complete Career Interest Profiler
Add Careers to favorites list	After completing Career Interest Profiler, add at least one career to favor- ites list in Family Con- nection	April 2019	Percentage of students who add careers to their favorites list
Update Resume	 Compile a list of academic and extracurricular activi- ties and honors Update Community Ser- vice Resume 	Second Semester	• Percentage of students who build a resume

Update Course Plan	• Create a 4-year course plan using Course Plan- ner	May 2019	• Percentage of students who create/update a course plan
Explore Naviance Test Prep	 Naviance Test Prep provides proven, engaging courses that help students perform their best on test day Take ownership over their learning and see how standardized tests can help reach their goals 	TBD	• Percentage of students who utilize Naviance Test Prep (track in NTP reports)

Scope & Sequence Activity	Description	Deadline	Data Points Measured
Search for Colleges Using SuperMatch	• Learn important details about their colleges of interest (e.g., admission requirements, academic programs, student life op- tions, mission and major initiatives, school culture and surroundings)	March 2019	Percentage of students who use SuperMatch
Add Colleges to List of <i>Colleges I'm Thinking About</i>	• Add colleges they are interested in to a list of colleges they are thinking about	June 2019	Percentage of students who add colleges to a list of <i>Colleges I'm Thinking About</i>
Update Resume	Compile a list of academic and extracurricular activi- ties and honors	June 2019	Percentage of students who build a resume
Update Course Plan	Create a 4-year course plan using Course Plan- ner	June 2019	• Percentage of students who create/update a course plan
Explore Naviance Test Prep	 Naviance Test Prep provides proven, engaging courses that help students perform their best on test day Take ownership over their learning and see how standardized tests can help reach their goals 	June 2019	• Percentage of students who utilize Naviance Test Prep (track in NTP reports)

Scope & Sequence Activity	Description	Deadline	Data Points Measured
Complete College applications and request transcripts	• Use goal-setting feature to create college or career goals	Ongoing	Percentage of students who create goals
Finalize Resume	• Compile a list of academic and extracurricular activities and honors	December 2018	Percentage of students who build a resume
Add Colleges to <i>Colleges I'm</i> <i>Applying To</i> list	Add colleges to their college application list, request transcripts, and recommendations	Ongoing	 Percentage of students who add colleges to their <i>Colleges I'm Applying To</i> list Average number of col- leges added per student
Research Scholarships	Use scholarship search tools in Family Connec- tion	Ongoing	• Percentage of students who conduct scholarship search
Add Scholarship to Scholar- ship Application List	• Add scholarships to their scholarship application list in Family Connection	Ongoing	• Percentage of students who add scholarship ap- plications to their list
Complete Senior Graduation Survey which includes final transcript request	Complete custom district graduation survey in Family Connection	June 2019	Complete custom district graduation survey in Family Connection
Explore Naviance Test Prep	 Naviance Test Prep provides proven, engaging courses that help students perform their best on test day Take ownership over their learning, and see how standardized tests can help reach their goals 	Ongoing	Percentage of students who utilize Naviance Test Prep (track in NTP reports)

Goal Two: Elementary and Middle School College and Career Readiness Plan Progres Report

• The superintendent will provide the necessary leadership to ensure effective development of career and academies at the elementary and middle school levels.

- (Indicator of Success No. 1) Gain input from various stakeholders in the development of career and academies awareness. *Progress for this indicator is outlined on pages three and four of this document.*
- (Indicator of Success No. 2) Begin integrating authentic elementary and middle school student career awareness learning experiences within the HCS curriculum elementary school (awareness), middle school (exploration).
- (Indicator of Success No. 3) Plan for the implementation of an annual career exploration and academic event for eighth graders.
- As an initial step toward curriculum integration, the division is on target with the Elementary School • Academic and Career Plan Portfolio (ACPP) Four-year Action Plan. The elementary school counselors researched and were exposed to a variety of platforms for housing the ACPPs and explored what area divisions were planning to implement into their programs. As a school division, we decided to use a platform provided by Virginia Wizard. It is a free platform that already has an ACPP in which students and teachers can upload documents. The ACPP can then be printed at the conclusion of a student's 5th grade year and placed in the student's cumulative record for transporting to middle school. The school counselors received their first training on the platform in January of 2019. Schedules of activities and timelines are now being developed so that a pilot can be run during the 2019-2020 school year. While investigating ACPP platform options, school counselors provided our elementary school students with various activities and classroom guidance lessons which exposed them to the world of work as well as post secondary education. These activities include visiting and touring college campuses, building career fairs and speaker presentations, lessons on goal setting, community helpers, careers in our community, self-awareness, responsible decision making, team work, setting SMART goals, and how school subjects relate to work. In addition, elementary school students received guidance lessons centered around the five competencies of Social Emotional Learning and how those competencies relate to the academic, career, and personal social areas of each one's life.
- Hobson's Naviance Student is the platform that is used for college and career readiness in our secondary schools. Middle school students were exposed to various career activities through Naviance Student as well as college and industry field trips, transition night activities, and guest speakers.

At the conclusion of the 2018-2019 school year, the following additional accomplishments were noted.

- **88%** of students in grades 6-12 logged into Naviance Student at least twice during the 2018-2019 school year:
 - **79%** of 6th grade students
 - **63%** of 7th grade students
 - 98% of 8th grade students
 - 82% of 9th grade students
 - **98%** of 10th grade students
 - **99%** of 11th grade students
 - 98% of 12th grade students
- 98% of students in the 8th grade explored two or more career pathways.
- 86% of middle school students have begun a college and career portfolio, housed in Naviance Student.
- **88%** of 6th grade students completed a career interest profiler, an online career interest assessment for students based on Holland's Interest codes. When students complete the Career Interest Profiler, their results display their top Holland Code matches and provide a reflection on the results.
- **96%** of 7th grade students completed the Career Cluster Finder and the Career Key Assessment, adding careers in which they have an interest to their portfolios and interest list. The Career Cluster Finder as-

sists students with discovering the career clusters which are most interesting to them.

• **98**% of 8th grade students completed Strengths Explorer. Strengths Explorer assesses 10 talent themes for individuals and identifies each student's strongest emerging talents. Students receive and explanation of their top three themes, learn how to capitalize on their success and receive next steps in continuing to build strengths.

In addition to the activities above, middle school students developed, monitored and evaluated a personal academic SMART goal and attended either a college or industry field trip as a precursor to success indicator three. Students in 7th and 8th grade also began a community service resume, housed in Naviance Student. The resume will be updated at the beginning of the 8th grade year and middle of the 9th grade year, continuing through to high school graduation.

- 93% of high school seniors completed the senior exit survey.
- 4% of parents of students in grades 6-12 logged in to view activities associated with their student's academic preparation for college through Naviance Student. During the 2019-2020 school year, we will further explore parental engagement in this area.

The Elementary and Middle School College and Career Readiness Plan will continue to be evaluated and data analyzed so that necessary adjustments can be made for ultimate student success and parent engagement.

Maximize Every Child's Learning

Mission, Vision and Goals

The essential work associated with the mission and goals of the school division remains in the forefront of our day-to-day business operations. As such, a focus of our work is to consistently engage in daily functions that are important to achieving our goals and specific student outcomes. As detailed below, the focus of the superintendent remains tightly aligned with the division's mission, vision and goals.

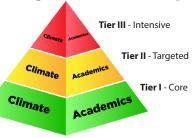
- Work with members of the Division Leadership Team to ensure Board reports are directly aligned with the mission, vision and goals of HCS. Since July 2018, the presentations included, but were not limited to, the following:
 - 1. Transportation and Staffing Update
 - 2. Summer Learning Opportunities: Engaging Students and Staff
 - 3. Accreditation: Student Achievement Outcomes
 - 4. Literacy For All: Outcomes and the Road Ahead
 - 5. Transforming Learning Spaces: Sharing the Work to Shape the Academies
 - 6. Climate and Culture: Social and Emotional Learning
 - 7. Transforming Civic and Business Engagement: Partnerships in Learning
 - 8. Transforming High Schools: The Shift to Wall-to-Wall Academies
- Present at state and national conferences on the *Academies of Hampton*. These presentations have included, but are not limited to, the following:
 - 1. HCS Leadership Summit



- 2. Virginia School Boards Association Early Bird Session
- 3. Virginia Chamber of Commerce State Conference
- 4. Virginia Workforce Conference: America Builds and Repairs Great Ships
- 5. State of the City
- 6. Virginia Association of School Superintendents Fall Conference Roundtable
- 7. Virginia Education Summit



- Host superintendents, as well as civic leaders, and provide tours regarding the *Academies of Hampton*. These visits further communicated and continue to frame the mission, vision and goals of HCS.
- Facilitate and conduct presentations and discussions that focus on the HCS student achievement expected outcomes with members of the leadership team (School Administration Center, building level principals, assistant principals and Transportation June 2018, August 2018, November 2018 and June 2019).
- Establish the expectation that members of the leadership team continue to implement a multi-tiered instructional model that outlines the academic as well as the climate and culture divisionwide expectations with delineated resources. The division's 2018-2019 professional development sessions are aligned to this instructional model.
- Continue the implementation of the Pyramid of School Support to provide, as well as ensure, a systems approach in addressing student achievement and environments conducive to learning.



• Continue to expand collaborative working relationships with business leaders in support of the transformation of our high schools through the work associated with the *Academies of Hampton*. I have continued the leadership of co-chairing the Steering Committee, which is made up of members of the business and higher education communities. Also, monthly meetings are held with the *Academies of Hampton* director to ensure continued executive level leadership support of this important high school transformation.

Planning and Assessment

- Ensure continued implementation of the division's three-year professional development plan that is aligned with HCS priorities. The divisionwide professional development plan is fully developed and serves as a living document to guide professional development opportunities for staff and select stake-holder groups.
- Continue to articulate the importance of collaboration between general education and special education staff to ensure Tier 1 curriculum access for all students. The deputy superintendent continues to meet with as well as to facilitate monthly meetings with an emphasis on reading and language arts.
- Ensure that throughout the division there is consistent staff use of the expanded features to the HCS Response to Intervention (RtI) Database. Improvements have resulted in the ability for staff to better monitor the individual reading progress of students in grades K-12.
- Hold division organizational leaders accountable for utilization of aligned human resources to actual student needs as allocated through the FY2019 budget development process.

- Work with staff to create consistent messaging around the *Academies of Hampton* through the consistent sharing of the published annual report highlighting accomplishments from 2016 through 2018. Accomplishments to date include, but are not limited to, the following:
 - HCS has transitioned from five pocket academies to 16 wall-to-wall academies during the 2018-2019 school year, not including the freshman academy at each high school.
 - HCS has developed 26 additional college and career pathways (offers 44 pathways), which align with student interests with career aspirations.
 - An electronic process was developed to facilitate the academy selection for students via the division's PowerSchool portal system.
 - Over 1,400 students transitioned to their college and career academies during the 2018-2019 school year.
 - A transportation plan was developed, which includes HCS providing satellite transportation to all academies and the HRT Freedom Pass system as options for students and families.
 - The second annual commitment to graduate ceremony was held at the Hampton Coliseum for over 1,400 freshmen and more than 300 family members.
 - Ongoing presentations are being conducted at various civic and business events about the high school transformation (*Academies of Hampton*) and include, but are not limited to, the following:
 - The Community Priorities Workshop
 - The Virginia School Boards Association Early Bird Session
 - The Hampton Rotary Club
 - The Hampton Parent Teacher Council
 - Thomas Nelson Community Career and Technical Education Symposium
 - Teacher Advisory Council (TAC)
 - Key Communicators
 - Urban Cities Superintendent Visit
 - Hampton Education Foundation
 - NAACP
 - Hampton Women's Club
 - George Mason Summit
 - Beta Lambda Boule (HU)
 - RVA Chamber of Commerce
 - Special Education Advisory Council (SEAC)
 - Conducted a webinar hosted by the Virginia Department of Education highlighting the Academies of Hampton
- Continued the work of providing a Guaranteed & Viable Curriculum through curricula rewrites and instructional walk-throughs. To date, we have completed rewrites of 183 curricula. Additionally, we have worked to build staff capacity by providing feedback via instructional walk-throughs as a means of ensuring fidelity of implementation. During the 2018–2019 school year, members of the Division Leadership Team conducted 187 instructional walk-throughs to support principals and teachers in their delivery of the curriculum as well as to ensure fidelity of implementation.
- Ensure continued expansion and implementation of the division's adopted supplemental phonics program from eight elementary schools (Booker, Burbank, Forrest, Kraft, Langley, Machen, Smith, and

Tyler) in September 2017 to an additional five schools (Bassette, Cary, Aberdeen, Phillips, and Armstrong) in September 2018. Systematic Instruction in Phonological Awareness, Phonics, and Sight Words (SIPPS) provides a systematic approach to decoding to support students in need of Tier 2 or Tier 3 support in gaining reading fluency and comprehension. Student growth data for students participating in SIPPS is being monitored via the HCS Response to Intervention Database. Additional information in the beginning of this document has been provided given this is a specific goal area of the superintendent.

- Continue to establish the expectation that professional development trainings are provided for elementary special education teachers on the topic of sound instructional practices in the teaching of reading. In August 2017, all elementary special education teachers (63) began the first in a series of these professional development trainings. These professional learning opportunities continue throughout the 2018-2019 school year. To date, teachers have participated in six training sessions.
- Established the expectation in which a professional learning series for secondary educators in the area of mathematics was developed and modeled after the collaborative professional development training implemented by the HCS Special Education Department and the HCS English Language Arts Department. Three trainings were conducted for secondary math teachers and secondary special educators that focused on high-yield strategies for the secondary mathematics classroom as well as effective co-teaching models.
- Ensure the full implementation of a research-based reading intervention program for students with disabilities in all elementary schools. Direct Systematic Decoding Instruction (*DSDI*) is a comprehensive, multisensory, phonics-based reading program that has been created by staff within the HCS English Language Arts Department and the HCS Special Education Department. It is designed for use with beginning, at-risk, or struggling readers (students with a disability in Tier 3 who have not been successful with other reading strategies).
- Maintain the established expectation that principals and assistant principals serve as instructional leaders as well as articulate that students should be reading on grade level by the end of their third grade year. As such, elementary principals and assistant principals continue to participate in professional development training series that focuses on building school leaders' skill sets in observing teachers and providing feedback for instruction observed during the literacy block of instruction. To date, administrators have participated in five 90-minute training sessions. This professional learning series is based on the research of the renowned reading expert Ms. Jan Richardson.
- Communicate through the superintendent's areas of focus the importance of collecting and analyzing the appropriate student achievement data based on specific achievement outcomes in order to increase student achievement. To this end, the deputy superintendent for curriculum, instruction, and assessment, along with the executive directors of school leadership, continue to monitor student achievement data associated with progress in early literacy via the HCS Response to Intervention Database. Follow-up conversations with school administrators and school leadership teams remain ongoing.
- Supported participation in the Innovative Partnership grant. The grant, funded by the Virginia Early Childhood Foundation in cooperation with Smart Beginnings Virginia Peninsula, Virginia Quality and Newport News Public Schools, provided an opportunity to raise quality pre-kindergarten instruction through CLASS (Classroom Assessment Scoring System) professional development offerings. Select HCS pre-kindergarten teachers participated in this training that provided tools to measure teacher-child interactions and enhance classroom instruction.

- Continue to raise awareness of the importance of focusing our efforts in the area of literacy from birth to post-secondary. To this end, staff members from Hampton City Schools, Newport News Public Schools, and *Smart Beginnings* continue to collaborate regarding the topic of school readiness. The work team reached consensus during September 2017 on a pamphlet that emphasizes the importance of providing one's child with a smart beginning that is consistently used as a resource. Additionally, an expectation has been established that HCS work with internal and external leaders to begin the process of creating a unified four-year-old early childhood experience in Hampton City (e.g., curriculum, resources, professional development).
- Maintain the expectation as outlined in the superintendent's areas of focus that lesson design and delivery include evidence-based instructional strategies. As such, a comprehensive professional development plan for teachers in grades kindergarten through Grade 3 has been developed by the HCS Language Arts Department. Emphasis has been placed on building teachers' capacity to implement research-based strategies during small group instruction as well as strategies for monitoring the reading progress of individual students over the course of a school year.



- Continue to examine best practices taking place throughout the school division to build from places of strength. The deputy superintendent of curriculum, instruction, and assessment, along with the executive directors of school leadership, continue to meet with principals and curriculum leaders to ensure best practices are noted and shared divisionwide.
- Continue to expect alignment of student achievement outcomes and school-based student achievement data meetings. The superintendent, deputy superintendent, executive directors of school leadership and curriculum leaders held first quarter data meetings with each of the Tier 2 and Tier 3 schools' principals. The meeting agendas included opportunities for school principals to provide the division's leadership support team with in depth updates of student performance in the area of literacy and mathematics as well as an overview of student performance in the content areas of science and social studies. Held data meetings during the second semester of the school year with administrators from select Tier 2 and Tier 3 schools. Meetings were scheduled based on schools' performance on second and third quarter critical skills assessments as well as trend data related to student attendance.
- Facilitate the Operating and Steering Committee meetings with the city manager to ensure that the *Academies of Hampton* remain in the forefront of our decision-making.
- Monitor the implementation of full-scale Freshman Academies at each of the high schools through review of student achievement data. The implementation planning and process has included a successful transition from Success 101 to the 2017 and 2018 Summer Bridge program.
- Maintain the expectation and support staff in their efforts to identify additional funding opportunities in support of the *Academies of Hampton*. During the 2017-2018 school year, HCS received additional funding from the following entities in support of transforming teaching and learning, student secondary experience, and community, civic and business engagement:
 - 1. Virginia Department of Education Extended Learning Grant in the amount of \$1.2 million
 - 2. Virginia Department of Education High School Innovation Grant in the amount of \$50,000

- 3. Extended School Year Grant in the amount of \$50,000 for each high school totaling \$200,000
- 4. Honda Grant in the amount of \$75,000
- 5. National Park Service Grant in the amount of \$98,000
- 6. Community Knights Grant in the amount of \$1,500 in support of the Commitment to Graduate ceremony
- 7. Northrop Grumman Grant in support of the Aerospace Academy in the amount of \$3,700
- 8. Virginia General Assembly appropriated \$500K in support of the Academies of Hampton
- Serve on the GO Virginia Council and continue to provide staff with research data to assist with the design of future academies. To date, we have increased from five pocket academies to 16 career and college wall-to-wall academies for the 2018-2019 school year. These academies and respective pathways are based on workforce development data essential to ensuring that our graduates are prepared for high demand/high wage jobs of the future.
- Continue to share develop, and publicize the career and college student/parent booklet during high school parent information sessions.
- Maintain the expectation that the finalized transportation plan, which includes HCS providing satellite transportation to academies and the HRT Freedom Pass system, remains a viable option for students.
- Ensure that a strong partnership with Thomas Nelson Community College remains in the forefront to support the school division's strengthened dual enrollment program, which is a key component to the success of the *Academies of Hampton*.



- Continue to formulate and receive support from business leaders serving on eight industry councils that met several times throughout the first semester of the 2018-2019 school year.
- Continue to formulate and receive support from business leaders serving on 12 advisory councils at the high school level in support of the work associated with the *Academies of Hampton*.
- Ensure strategic and measurable collaboration and consistent communication with HCS staff and parents regarding the *Academies of Hampton* as noted below:
 - 1. Four Wall-to-Wall Tactic Team meetings have been held to ensure consistent communication as well as to receive feedback and input regarding the proposed academies. The participants include building principals, assistant principals, high school counselors, middle school principals, eighth grade counselors, curriculum leaders and tactic team co-chairs.
 - 2. Since December 4, 2017, three *Academies of Hampton* briefings have been held with all high school staff members at each high school.
- Continue to train teachers in grades 9 and 10 on the development and use of Project Based Learning (PBL) as an instructional strategy for expanding teaching and learning methods. PBL is providing opportunities for students to demonstrate understanding of their learning in a manner that closely mirrors workforce learning. In addition to projects being implemented across all career academies during the 2018-2019 school year for students in grades 9 and 10, during the summer of 2018,



students in grade 10 (80) were afforded the opportunity to work with local employers and businesses. These students participated in a more involved form of PBL called challenge-based learning. This academic year, learning opportunities are being expanded to include up to 600 students through extended enrichment experiences that will take place on evenings, weekends, and the summer.

- Articulate the expectation that all curricula continue to be guaranteed and viable. All members of the Curriculum, Assessment, and Instruction Department began participating in a series of trainings this school year on the topic of Performance Assessments. (PBL is one type of performance assessment.) This training series will continue throughout the 2018-2019 school year. One outcome of this training will be the creation of interdisciplinary performance assessments that will be piloted during the second semester of the 2018-2019 school year in grades 1, 2, 4, 5, 7, and 8. These assessments will then be embedded into the curriculum during the 2019-2020 school year. Following a series of trainings on performance assessments, members of the Curriculum, Instruction, and Assessments in grades kindergarten through eighth (two per grade level). These assessments support the division's move toward a more balanced approach to checking for student understanding and have been embedded into the HCS curriculum beginning with the 2019-2020 school year.
- Construct a website to assist school administrators in their efforts to use data to monitor and track a variety of indicators is currently underway. This website, called Accreditation Gameplan, will provide a one-stop-shop for school administrators for use with their school leadership teams. The reports and data available via this website will support schools' efforts to implement their respective school learning plans in an effort to meet individual school goals, as well as the division's expected student achievement outcomes. Established the expectation in which a website (Student Achievement Game Plans) to assist school administrators and select central office staff in their efforts to use data to monitor and track a variety of performance indicators (e.g., student attendance, on-time graduation, performance on HCS quarterly critical skills assessments, subgroup performance, etc.) was constructed for administrative usage.

Instructional Leadership

- Continue to hold monthly professional development sessions with reading personnel and school administrators to build staff capacity and foster a culture of "literacy leaders".
- Support and ensure appropriate funding to foster hands-on learning in middle school science classrooms. Full implementation of FOSS (Full Option Science System) began in September 2018 for all grade 8 science classrooms. This marks the expansion of this experiential learning opportunity into all HCS middle schools. Pilot implementation in Grade 7 is taking place during the 2018-2019 school year.
- Continue to emphasize a divisionwide writing program. To date, HCS has fully developed a writing program for fifth grade as well as the middle school grades. During the 2017-2018 school year, HCS also piloted a process for digital writing portfolios at the high school level. The digital writing portfolio is being implemented across all high schools during the 2018-2019 school year.
- Foster support for the creation of resources to be used by teachers when implementing the division-endorsed instructional strategies (e.g., Non-linguistic Representation, Summarize and Note-Taking, Questioning). This included the development and implementation of the Instructional Technique Library

- Ensure opportunities outlined in the Look, Listen and Learn Report to the Hampton City School Board continue to serve as the foundation for the work of the Curriculum, Instruction, and Assessment Department.
- Facilitate ongoing Superintendent's Success Indicators Meetings. To date, four meetings have been held during the 2018–2019 school year. The discussions are focused on Expected Student Achievement Outcomes priorities.
- Continue to implement the three-year professional development plan aligned with the HCS Strategic Plan 2016-2020, superintendent's areas of focus (Look, Listen, and Learn Report), and the expected student achievement outcomes.
- Utilize the tiered system of support for schools to prioritize the allocation of division resources. Each year, following a review of academic and non-academic data, a process is used to assign schools to one of three tiers. The 2018-2019 school year marks the first year where all HCS schools where tiered for instruction as well as culture and climate.
- Continue to offer a summer program for rising kindergarten students who have not had an opportunity to participate in a preschool program. During the summer of 2018, approximately 45 students participated in this 16-day program.
- Fostered support for the creation of the HCS Balanced Assessment Framework. As the division continues to transform its high schools, the Academies of Hampton model calls for increased student opportunities in the area of project-based learning. Use of this instructional strategy, as well as other types of performance assessments, assists schools in their efforts to check for student understanding in a variety of modes--a balanced approach to assessment.
- Created opportunities for children who turn five years old during the months of October and November to be screened for Kindergarten entrance. For students who meet the entrance criteria, they are also provided an opportunity to attend a 16 day summer program, at no cost to families, that assists students with their transition to Kindergarten.
- Supported the planning and hosting of a second annual career fair and expo where all HCS freshmen were provided the opportunity to engage with members of the business community (over 150 businesses partnered with HCS for this event).

Create Safe, Nurturing Environments

Organizational Leadership and Safety

- Articulate the expectation that school leaders and staff members receive training based on the climate and culture tiered program system developed during the 2017-2018 school year.
- Articulate the expectation of ongoing training of school security officers in support of safe and nurturing learning environments. In addition to other training provided, a full day of training of the school security officers is scheduled for January 28, 2019.

- Continue to meet with community and staff members to develop and fully implement a student mentorship program at the middle school level. To date, this program has been piloted at select middle schools and has served as the framework for accomplishing the development of this initiative.
- Maintain the focus of professional development of teaching and learning climate and culture as outlined in the expectations. To date, a professional development team has presented Tier 1 strategies to staff at each of the schools.
- Reinforce the expectation that the Tiered System of Support include an academic as well as a climate and culture focus.
- Remain engaged and in support of the Tiered System of Support to ensure consistent implementation of aligned academic, climate and culture initiatives.
- Ensure principal and assistant principal meetings not only incorporate strategies to improve students' academic performance but also climate and culture. During the 2018-2019 school year, three meetings have been held thus far with building level principals and assistant principals.

Attract, Develop and Retain Exceptional Staff

- Ensure the development of the annual budget focus and processes directly support areas of the Hampton City Schools 2020 Strategic Plan goal of Attract, Develop and Retain Exceptional Staff.
- Continue to receive Board guidance regarding employee compensation not only during the budget development process but also throughout the year.
- Continue to share with the community the return on investment in the local education of HCS students and staff.



- Sustain the teacher salary scale that has been increased by five percent over the past two years, in addition to the base pay compensation increase over the past two years, to begin addressing competitive compensation.
- Maintain the priority of offsetting the employees' insurance premiums to the degree possible in order for staff to realize the full benefit of compensation increases. During the 2017–2018 school year, increasing the division's contribution toward each employee's health insurance plan by the same amount offset the 3.2 percent increase to employees' insurance premiums. Employees who participate in the wellness program realize significant savings to insurance premiums.
- Continue to refine and implement the five-year teacher induction program, which supports first year teachers to the profession as well as experienced teachers new to the school division.
- Ensure competitive compensation remains a focus during the development of the FY2020 budget.
- Reinforced the important role that school administrators play in the areas of staff induction and retention. All

school administrators received training (June 2019) on the division's multi-year teacher induction program and were provided research-based strategies to support teacher retention.

- Led a collaborative budget development process that resulted in the following outcomes:
 - Provided a 3% across the board increase for full and part-time employees.
 Cost \$4.1M
 - State compensation supplement \$3.6M
 - Reduced the number of steps on the teacher scale from 37 to 30.
 Cost \$300,000
 - Added \$300 above the 3% increase to steps 15 through 29.
 Cost \$183,000
 - Added \$1 per hour above the 3% increase to bus driver pay.
 Cost \$200,000
 - Hampton City Schools absorbed the entire 9.2% increase in healthcare costs in order to ensure employees receive an unencumbered 3% raise.
 Cost - \$1.4M
 - Continued funding for the employee wellness center and pharmacy.
 Cost \$3M

Maintain Effective, Efficient and Innovative Support Systems

- Continue to right-size the organization based on projected student enrollment as well as the restructuring of various educational programs and methods of delivery based on student achievement data, research-based practices, and the division's strategic plan as a part of the FY2020 budget development process.
- Maintain support of our core business of teaching and learning by expanding the tiered system of climate and culture. This system provides training and resources to staff members who focus on and teach acceptable behavior through structured lessons. These resources have also begun to be embedded into the division's curricula.
- Ensure consistent implementation of the in-house designed database to track and monitor academic and non-academic student data. This database continues to evolve. For example, new features added during the 2017-2018 school year included the capability for all elementary teachers and middle school English teachers to set annual individual student growth goals in the area of reading for all students. Supported the work associated with the development of a new reporting feature in the HCS Response to Intervention Database to equip school leadership teams with the ability to run in-depth reports as another means to determine progress related to early literacy.
- Ensure the English Language Arts Department continues to collaborate with the Special Education Department to design intervention programs to address the needs of struggling readers. This collaboration and systems approach resulted in reading gains at all levels for students with disabilities as well as their non-disabled peers.
- Continue to enhance the digital learning program through the curation and creation of resources that are embedded into the curricula to support teaching and learning via the integration of technology.

- Continued to support and model the use of data-driven decision-making for school improvement purposes. The collaborative and systems approach to professional learning between the HCS Special Education Department and the HCS Mathematics Department to train faculty resulted in significant gains for students with disabilities at all levels on end-of-year state assessments.
- Ensured the continued advancement of technology integration in HCS through an innovative professional learning opportunity known as "out-of-the-box" lessons. Staff across the division were able to sign up to have one of the division's Curriculum Integration Technology Teachers (CITTs) to visit and either teach or co-teach a lesson related to their curriculum that called for students to engage in the use of technology as part of the learning experience. These lessons became so popular that sign-ups were being filled within 60 minutes of an email going out to teachers about the next round of lessons.

Enhance Family and Community Engagement and Satisfaction

Communication and Community Relations

• Provided an update about the Academies of Hampton during the November 2019 Community Priorities Workshop and sought input from event attendees regarding the future of this transformation.

Continue to represent the school division by speaking and presenting at various

community events to include, but not limited to, the following:

1. Langley Air Force Base

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- 2. Virginia Chamber of Commerce
- 3. Hampton Neighborhood Commission
- 4. First Baptist Church Men's Annual Breakfast
- 5. Hampton State of the City
- 6. Coliseum Business Roundtable
- 7. Virginia Ship Repair Association
- 8. Wythe Exchange Club
- 9. Key Communicators
- 10. TAC Group
- 11. Hampton NAACP
- 12. Newport News Shipbuilding
- 13. First Cities Group
- 14. Thomas Nelson Community Career & Technical Education Symposium
- 15. Hampton Rotary
- 16. Community Leaders Breakfast



- Continue providing members of the Hampton City School Board and members of the Division Leadership Team with weekly updates.
- Continue 1:1 discussions with board members to ensure ongoing transparency.
- Continue to represent HCS through my participation on various boards and committees throughout the Hampton City community to include, but not limited to, the following:
 - 1. VersAbility Resources Board of Directors
 - 2. Sentara Healthcare Board of Directors
 - 3. GO Virginia Hampton Roads Regional Board
 - 4. Virginia Air & Space Center Board of Directors
 - 5. Smart Beginnings Board of Directors
 - 6. Region II Superintendent Study Group Legislative Representative
 - 7. President of the Virginia Association of School Superintendents
 - 8. United Way of the Virginia Peninsula Capital Campaign Cabinet
 - 9. Williamsburg Health Foundation (past chair of the Governance and Nominations Committee, past vice chair and chair of the Board of Trustees)
 - 10. Invited to join the Hampton Rotary Club December 2017

Engagement

- Elected as the president of the Virginia Association of School Superintendents.
- Selected as the superintendent-in-charge of the New Horizons Regional Education Centers.



- Invited to participate as a member of the Virginia Department of Education's Portrait of a Virginia Educator and Leader focus group.
- Continue to conduct the business of HCS with integrity and reciprocated respect.
- Continue to advocate for a work climate of mutual trust and respect.
- Selected to serve as a Virginia Association of School Superintendents Executive Coach for new superintendents in the Commonwealth of Virginia.
- Requested to co-facilitate new school board member orientation for the Virginia School Boards Association July 2017, January 2018, and January 2019, as well as for the National School Boards Association April 2019.



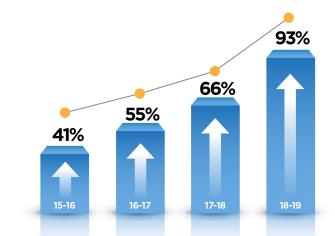
Virginia School Boards Association Leadership · Advocacy · Support

Manage Fiscal Resources Effectively and Efficiently

- Continue to ensure appropriate follow through with right-sizing the organization for greater efficiency in the areas of course selection and student-to-teacher class ratios.
- Continue to identify other funding streams such as grant opportunities in which HCS was awarded \$1.2 million to support the *Academies of Hampton* for extending learning. Additionally, \$2 million were awarded for 21st Century Community Learning for after school programming.
- Continue to collaborate with the city manager to further the cause of addressing various facility needs. During the FY2019 budget process, an addition of \$1 million in one-time funds was provided beyond the annual allocation for capital improvement.
- Began the pilot of the first open educational resources (OER) in HCS. Grade 8 teachers are currently piloting this HCS-created OER in Civics and Economics classrooms. As Hampton's digital learning program continues to grow, the amount of electronic resources available to teachers and students is increasing. A direct result of this initiative is a reduction in the amount of funding earmarked for new textbook purchases.
- Continue to implement strategies to reduce the division's carbon footprint through an energy conservation program. This resulted in a savings of nearly \$1 million during the 2017-2018 school year, with a cost avoid-ance totaling over \$4 million since 2013.
- Restructured the organizational staffing in order to provide deeper and a more systemic approach to supporting instructional priorities at the school level.

Divisionwide Student Academic Progress

- Posted the highest accreditation rate in six years with 93% of the division's schools accredited without conditions.
- Posted the highest on-time graduation rate of 92.6% since 2008, exceeding the state average.
- Recorded the lowest dropout rate of 1.57% in two decades which is below the statewide average of 5.5% and the second lowest of the 15 school divisions in our region.
- Increased dual enrollment credit hours by 642% over the past four years, totaling 10,820 credits earned since 2015-2016. Saved students and families approximately \$1.7M in Virginia Com-



Percentage of Schools Fully Accredited/ Accredited Without Condition munity College System tuition and equivalent to a total cost savings of over \$6.4M at a four-year college or university.

- Earned 2,604 industry credentials across 68 different industry pathways for the 2019 cohort.
- Featured in Old Dominion University's 2018 State of the Region Report as "The Next Generation of Learning" in Hampton Roads.
- Highlighted by the Center for American Progress as one of the four models working across the country for high school redesign.

Based on preliminary state assessment data, we expect the following:

- Posted the highest accreditation rate in seven years. For the first time in this era of accountability, 100% of Hampton's schools will be accredited without conditions.
 - 1. Pass rate in Mathematics on this year's SOL tests increased from 79% (2017-2018) to 87% (2018-2019). All schools exceeded the state's minimum expectation of a 70% pass rate in this content area with the current year average, and all schools posted pass rates in this content area above 76%.
 - 2. Eighty-six percent (25/29) of schools met the criteria for accreditation prior to administering expedited retakes. This marks a considerable increase when compared to previous school years.
 - 3. The percentage of PALS identified students in grades K-3 decreased from 20% (fall 2018) to 15% (spring 2019).
 - 4. The percentage of middle school students reading in the HCS Advanced band on the Reading Inventory increased from 17% (fall 2018) to 27% (spring 2019).
 - 5. The pass rate on the end-of-course Geometry assessment for high school students increased from 66% (2017-2018) to 82% (2018-2019). *This is the highest pass rate ever experienced by HCS.
 - 6. All schools are projected to receive a Level 1 rating for the Chronic Absenteeism indicator on this year's accreditation report.

The Hampton City School Board

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HCS does not discriminate on the basis of race, color, national origin, sex, disability, age or other protected classes in its programs and activities and provides equal access to the Boy Scouts and other designated youth groups. The following person has been designated to handle inquiries regarding the non-discrimination policies: Robbin G. Ruth, Executive Director, Human Resources, One Franklin Street, Hampton, VA 23669 757-727-2000.

